



Fiscal First Quarter 2026 Non-GAAP Reconciliations

January 30, 2026

GENERATING A CLEANER FUTURE



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Purpose of Reconciliation Tables

Our financial presentations, earnings teleconferences, and other investor and analyst communications include references to non-GAAP (“adjusted”) financial measures. The purpose of this document is to provide reconciliations between the historical non-GAAP financial measures that we have disclosed and the most directly comparable measure calculated and presented in accordance with U.S. generally accepted accounting principles (“GAAP”).

We provide non-GAAP financial measures to allow investors, potential investors, securities analysts, and others to evaluate our business in the same manner as management. We believe such measures, when viewed together with our GAAP results, offer a more complete understanding of the factors and trends affecting our financial performance and support analysis of our results on a more consistent basis.

Amounts provided herein are in millions of U.S. Dollars, except for per share amounts, which are calculated and presented on a diluted basis from continuing operations attributable to Air Products in U.S. Dollars per weighted average common share. Comparisons versus (“vs.”) prior periods may include percentage (%) and basis point (bp) changes.

Our non-GAAP financial measures should be considered within the context of our complete audited and unaudited financial results for the given period, which are available in the “Investors” section of our website at www.airproducts.com. Readers are cautioned that non-GAAP financial measures have inherent limitations and should not be considered in isolation or as a substitute for the corresponding GAAP measures. Our definitions and calculations of non-GAAP financial measures may differ from those used by other companies, which may limit comparability.

Summary of Non-GAAP Adjustments

The tables below detail non-GAAP items disclosed on the following pages and the impact of each such item on our consolidated income statements.

	Q1 2026		
	GAAP	Items ^(A)	Non-GAAP
Operating income	\$734.5	\$22.0	\$756.5
Equity affiliates' income	172.2	—	172.2
Interest expense	54.5	—	54.5
Other non-operating income (expense), net	(1.4)	9.7	8.3
Income before taxes	\$850.8	\$31.7	\$882.5
Income tax expense	159.4	4.0	163.4
Net income	\$691.4	\$27.7	\$719.1
Net income attributable to noncontrolling interests	13.2	0.6	13.8
Net income attributable to Air Products	\$678.2	\$27.1	\$705.3
Earnings per share	\$3.04	\$0.12	\$3.16

^(A) For non-GAAP item details, refer to the table below.

Non-GAAP Items	Q1 2026		
	Before Tax	Tax	After Tax
Business and asset actions ^(B)	\$28.3	\$3.1	\$24.6
Non-service pension cost, net ^(C)	3.4	0.9	2.5
Total Non-GAAP Items	\$31.7	\$4.0	\$27.1

^(B) Before tax impact includes \$22.0 reflected in "Operating income" and \$6.3 reflected in "Other non-operating income (expense), net". Amount attributable to noncontrolling interests was \$0.6.

^(C) Before tax impact reflected in "Other non-operating income (expense), net".

Summary of Non-GAAP Adjustments (continued)

	Q1 2025			Q2 2025			Q3 2025			Q4 2025			FY		
	GAAP	Items ^(A)	Non-GAAP	GAAP	Items ^(A)	Non-GAAP	GAAP	Items ^(A)	Non-GAAP	GAAP	Items ^(A)	Non-GAAP	GAAP	Items ^(A)	Non-GAAP
Operating income (loss)	\$643.6	\$29.9	\$673.5	(\$2,328.0)	\$2,959.3	\$631.3	\$790.6	(\$49.5)	\$741.1	\$16.8	\$795.0	\$811.8	(\$877.0)	\$3,734.7	\$2,857.7
Equity affiliates' income	150.6	—	150.6	145.5	6.8	152.3	167.6	—	167.6	184.0	—	184.0	647.7	6.8	654.5
Interest expense	42.6	—	42.6	42.2	—	42.2	61.4	—	61.4	67.8	—	67.8	214.0	—	214.0
Other non-operating income (expense), net	38.9	(28.3)	10.6	(18.6)	22.2	3.6	(6.0)	11.2	5.2	(11.7)	12.9	1.2	2.6	18.0	20.6
Income (loss) from continuing operations before taxes	\$790.5	\$1.6	\$792.1	(\$2,243.3)	\$2,988.3	\$745.0	\$890.8	(\$38.3)	\$852.5	\$121.3	\$807.9	\$929.2	(\$440.7)	\$3,759.5	\$3,318.8
Income tax (benefit)/expense	140.7	7.3	148.0	(505.8)	648.2	142.4	159.6	(5.1)	154.5	111.2	49.1	160.3	(94.3)	699.5	605.2
Net income (loss) from continuing operations	\$649.8	(\$5.7)	\$644.1	(\$1,737.5)	\$2,340.1	\$602.6	\$731.2	(\$33.2)	\$698.0	\$10.1	\$758.8	\$768.9	(\$346.4)	\$3,060.0	\$2,713.6
Net income (loss) attributable to noncontrolling interests	32.4	(25.2)	7.2	(6.9)	11.0	4.1	9.4	0.1	9.5	5.2	7.2	12.4	40.1	(6.9)	33.2
Net income (loss) from continuing operations attributable to Air Products	\$617.4	\$19.5	\$636.9	(\$1,730.6)	\$2,329.1	\$598.5	\$721.8	(\$33.3)	\$688.5	\$4.9	\$751.6	\$756.5	(\$386.5)	\$3,066.9	\$2,680.4
Earnings (loss) per share from continuing operations	\$2.77	\$0.09	\$2.86	(\$7.77)	\$10.45	\$2.69	\$3.24	(\$0.15)	\$3.09	\$0.02	\$3.37	\$3.39	(\$1.74)	\$13.76	\$12.03

^(A) For non-GAAP item details, refer to the table below.

Non-GAAP Items	Q1 2025			Q2 2025			Q3 2025			Q4 2025			FY		
	Before Tax	Tax	After Tax	Before Tax	Tax	After Tax	Before Tax	Tax	After Tax	Before Tax	Tax	After Tax	Before Tax	Tax	After Tax
Business and asset actions ^(B)	—	—	—	\$2,934.7	\$640.6	\$2,290.6	\$24.1	\$8.7	\$15.4	\$795.0	\$45.9	\$741.9	\$3,753.8	\$695.2	\$3,047.9
Shareholder activism-related costs ^(C)	\$29.9	\$8.0	\$21.9	31.4	0.4	31.0	25.0	6.2	18.8	—	—	—	86.3	14.6	71.7
Gain on sale of business ^(C)	—	—	—	—	—	—	(67.3)	(15.4)	(51.9)	—	—	—	(67.3)	(15.4)	(51.9)
Gain on sale of other assets ^(C)	—	—	—	—	—	—	(31.3)	(7.5)	(23.8)	—	—	—	(31.3)	(7.5)	(23.8)
(Gain) Loss on de-designation of cash flow hedges ^(D)	(38.8)	(3.3)	(10.3)	11.5	1.0	3.0	0.3	0.1	0.1	—	—	—	(27.0)	(2.2)	(7.2)
Non-service pension cost, net ^(E)	10.5	2.6	7.9	10.7	2.7	8.0	10.9	2.8	8.1	12.9	3.2	9.7	45.0	11.3	33.7
Tax reform adjustment related to deemed foreign dividends	—	—	—	—	34.9	(34.9)	—	—	—	—	—	—	—	34.9	(34.9)
Tax on repatriation of foreign earnings	—	—	—	—	(31.4)	31.4	—	—	—	—	—	—	—	(31.4)	31.4
Total Non-GAAP Items	\$1.6	\$7.3	\$19.5	\$2,988.3	\$648.2	\$2,329.1	(\$38.3)	(\$5.1)	(\$33.3)	\$807.9	\$49.1	\$751.6	\$3,759.5	\$699.5	\$3,066.9

^(B) Before tax impact reflected primarily in "Operating income". Includes amounts attributable to noncontrolling interests as follows: \$3.5 in Q2, \$7.2 in Q4, and \$10.7 in FY.

^(C) Before tax impact reflected in "Operating income (loss)".

^(D) Before tax impact reflected in "Other non-operating income (expense), net". Includes amounts attributable to noncontrolling interests as follows: \$25.2 gain in Q1, \$7.5 loss in Q2, \$0.1 loss in Q3, and \$17.6 net gain in FY.

^(E) Before tax impact reflected in "Other non-operating income (expense), net".

Adjusted Operating Income and Adjusted Operating Margin

				<i>vs. Prior Year</i>		<i>vs. Prior Quarter</i>	
	2026	2025		Q1 2026 vs. Q1 2025		Q1 2026 vs. Q4 2025	
	Q1	Q1	Q4	\$	%/bp	\$	%/bp
Sales	\$3,102.5	\$2,931.5	\$3,166.9				
Operating Income	734.5	643.6	16.8	\$90.9	14%	\$717.7	**
Operating Margin	23.7%	22.0%	0.5%		170 bp		**
<u>Reconciliation of GAAP to Non-GAAP:</u>							
Operating Income	\$734.5	\$643.6	\$16.8				
Business and asset actions	22.0	—	795.0				
Shareholder activism-related costs	—	29.9	—				
Adjusted Operating Income	\$756.5	\$673.5	\$811.8	\$83.0	12%	(\$55.3)	(7%)
Adjusted Operating Margin	24.4%	23.0%	25.6%		140 bp		(120 bp)

** Change versus prior period is not meaningful due to charges for business and asset actions recorded in fiscal year 2025.

Adjusted Earnings Per Share

	2026		2025		<i>vs. Prior Year</i>		<i>vs. Prior Quarter</i>		
	Q1	Q1	Q4	Q1 2026 vs. Q1 2025	Q1 2026 vs. Q4 2025	\$/share	%	\$/share	%
Earnings Per Share ^(A)	\$3.04	\$2.77	\$0.02	\$0.27	10%	\$3.02	**		
Business and asset actions	0.11	—	3.33						
Shareholder activism-related costs	—	0.10	—						
Gain on de-designation of cash flow hedges	—	(0.05)	—						
Non-service pension cost, net	0.01	0.04	0.04						
Subtotal - Non-GAAP items	0.12	0.09	3.37						
Adjusted Earnings Per Share	\$3.16	\$2.86	\$3.39	\$0.30	10%	(\$0.23)	(7%)		

^(A) Amounts are computed independently and may not sum to totals due to rounding.

** Change versus prior period is not meaningful due to charges for business and asset actions recorded in fiscal year 2025.

Adjusted Earnings Per Share (continued)

Adjusted EPS Outlook

Air Products has provided full-year fiscal 2026 adjusted EPS guidance in the range of \$12.85 to \$13.15 and second-quarter fiscal 2026 adjusted EPS guidance in the range of \$2.95 to \$3.10. This guidance is provided on a diluted basis from continuing operations attributable to Air Products. The table below compares this guidance to historical adjusted EPS for the second quarter and full-year fiscal 2025.

Adjusted EPS excludes the impact of certain items that the Company believes are not representative of its underlying business performance, such as the non-service components of net periodic benefit/cost for its defined benefit pension plans, the incurrence of costs for business, asset, and cost reduction actions and impairment charges, or the recognition of gains or losses on certain disclosed items. The per share impact for each non-GAAP adjustment is calculated independently and may not sum to total adjusted EPS due to rounding.

Air Products is unable to reconcile, without unreasonable efforts, the forecasted range of adjusted EPS to a comparable GAAP range because management is not able to predict the timing or occurrence of events or transactions that management believes are not representative of the Company's underlying business performance, which are necessary to calculate adjusted EPS.

	Diluted EPS	
	Q2	Full Year
2025 Loss Per Share	(\$7.77)	(\$1.74)
Business and asset actions	10.28	13.68
Shareholder activism-related costs	0.14	0.32
Gain on sale of business	—	(0.23)
Gain on sale of other assets	—	(0.11)
Gain on de-designation of cash flow hedges	0.01	(0.03)
Non-service pension cost, net	0.04	0.15
Tax reform adjustment related to deemed foreign dividends	(0.16)	(0.16)
Tax on repatriation of foreign earnings	0.14	0.14
2025 Adjusted EPS	\$2.69	\$12.03
2026 Adjusted EPS Outlook	\$2.95-\$3.10	\$12.85 - \$13.15
\$ Change	0.26 - 0.41	0.82 - 1.12
% Change	10% - 15%	7% - 9%

Adjusted Effective Tax Rate

When applicable, the tax impact of our pre-tax non-GAAP adjustments reflects the expected current and deferred income tax impact of our non-GAAP adjustments. These tax impacts are primarily driven by the statutory tax rates of the applicable jurisdictions and the taxability of the underlying adjustments in those jurisdictions.

	2026	2025				2024		
	Q1	Q4	Q3	Q2	Q1	Q4	Q3	Q2
Income Tax Expense (Benefit)	\$159.4	\$111.2	\$159.6	(\$505.8)	\$140.7	\$538.4	\$140.6	\$130.5
Income (Loss) From Continuing Operations Before Taxes	850.8	121.3	890.8	(2,243.3)	790.5	2,503.3	849.5	711.4
Effective Tax Rate	18.7%	91.7%	17.9%	22.5%	17.8%	21.5%	16.6%	18.3%
<u>Reconciliations of GAAP to Non-GAAP:</u>								
Income Tax Expense (Benefit)	\$159.4	\$111.2	\$159.6	(\$505.8)	\$140.7	\$538.4	\$140.6	\$130.5
Business and asset actions tax impact	3.1	45.9	8.7	640.6	—	—	—	13.2
Shareholder activism-related costs tax impact	—	—	6.2	0.4	8.0	—	—	—
Gain on sale of business tax impact	—	—	(15.4)	—	—	(377.2)	—	—
Gain on sale of other assets tax impact	—	—	(7.5)	—	—	—	—	—
(Gain) Loss on de-designation of cash flow hedges tax impact	—	—	0.1	1.0	(3.3)	2.3	(0.9)	—
Non-service pension cost, net tax impact	0.9	3.2	2.8	2.7	2.6	6.6	6.2	6.2
Tax reform adjustment related to deemed foreign dividends	—	—	—	34.9	—	—	—	—
Tax on repatriation of foreign earnings	—	—	—	(31.4)	—	—	—	—
Adjusted Income Tax Expense	\$163.4	\$160.3	\$154.5	\$142.4	\$148.0	\$170.1	\$145.9	\$149.9
Income (Loss) From Continuing Operations Before Taxes	\$850.8	\$121.3	\$890.8	(\$2,243.3)	\$790.5	\$2,503.3	\$849.5	\$711.4
Business and asset actions	28.3	795.0	24.1	2,927.9	—	—	—	57.0
Shareholder activism-related costs	—	—	25.0	31.4	29.9	—	—	—
Gain on sale of business	—	—	(67.3)	—	—	(1,575.6)	—	—
Gain on sale of other assets	—	—	(31.3)	—	—	—	—	—
(Gain) Loss on de-designation of cash flow hedges	—	—	0.3	11.5	(38.8)	27.5	(11.2)	—
Non-service pension cost, net	3.4	12.9	10.9	10.7	10.5	26.7	25.3	25.1
Business and asset actions—equity method investment	—	—	—	6.8	—	—	—	—
Adjusted Income From Continuing Operations Before Taxes	\$882.5	\$929.2	\$852.5	\$745.0	\$792.1	\$981.9	\$863.6	\$793.5
Adjusted Effective Tax Rate	18.5%	17.3%	18.1%	19.1%	18.7%	17.3%	16.9%	18.9%

Adjusted Return on Capital ("ROC")

ROC:	2026	2025				2024			
	Q1	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1
Net income (loss)	\$691.4	\$10.1	\$723.2	(\$1,737.5)	\$649.8	\$1,951.0	\$708.9	\$580.9	\$621.6
Total liabilities and equity	41,240.7	41,059.5	41,659.1	38,872.9	40,017.2	39,574.6	36,974.3	35,921.7	34,118.2
Four-Quarter Trailing Net Income (Loss)	(\$312.8)	(\$354.4)	\$1,586.5	\$1,572.2	\$3,890.6				
÷ Five-Quarter Average Total Liabilities and Equity	40,569.9	40,236.7	39,419.6	38,272.1	37,321.2				
ROC	(0.8%)	(0.9%)	4.0%	4.1%	10.4%				
ROC change vs. prior year		**							
ROC change vs. prior quarter	10 bp								
Reconciliation from Net Income (Loss) to Adjusted Return After-Tax:									
Net income (loss)	\$691.4	\$10.1	\$723.2	(\$1,737.5)	\$649.8	\$1,951.0	\$708.9	\$580.9	
Loss (income) from discontinued operations, net of tax	—	—	8.0	—	—	13.9	—	—	
Interest expense	54.5	67.8	61.4	42.2	42.6	49.7	55.7	59.9	
Business and asset actions	28.3	795.0	24.1	2,927.9	—	—	—	57.0	
Shareholder activism-related costs	—	—	25.0	31.4	29.9	—	—	—	
Gain on sale of business	—	—	(67.3)	—	—	(1,575.6)	—	—	
Gain on sale of other assets	—	—	(31.3)	—	—	—	—	—	
(Gain) Loss on de-designation of cash flow hedges	—	—	0.3	11.5	(38.8)	27.5	(11.2)	—	
Non-service pension cost, net	3.4	12.9	10.9	10.7	10.5	26.7	25.3	25.1	
Tax reform adjustment related to deemed foreign dividends	—	—	—	(34.9)	—	—	—	—	
Tax on repatriation of foreign earnings	—	—	—	31.4	—	—	—	—	
Tax other ^(A)	(14.1)	(60.8)	(6.0)	(654.2)	(14.9)	357.6	(14.5)	(30.4)	
Adjusted Return After-Tax	\$763.5	\$825.0	\$748.3	\$628.5	\$679.1	\$850.8	\$764.2	\$692.5	
Reconciliation from Total Liabilities and Equity to Adjusted Capital Employed:									
Total liabilities and equity	\$41,240.7	\$41,059.5	\$41,659.1	\$38,872.9	\$40,017.2	\$39,574.6	\$36,974.3	\$35,921.7	\$34,118.2
Less: Payables and accrued liabilities	3,035.3	3,237.7	3,368.1	3,423.9	3,023.7	2,926.2	3,168.6	2,783.0	2,717.9
Less: Accrued income taxes	174.5	179.4	156.3	182.8	586.1	558.5	155.9	156.2	166.9
Less: NGHC debt and partners' equity (see page 14 for detail)	6,644.0	6,195.2	5,752.4	5,343.1	4,815.1	4,042.5	3,613.3	3,025.1	2,510.5
Less: Liabilities held for sale	51.6	50.5	—	—	—	—	—	—	—
Less: Noncurrent operating lease liabilities	607.0	616.0	646.6	637.4	655.1	677.9	639.3	652.1	635.1
Less: Other noncurrent liabilities	1,341.5	1,348.1	1,351.8	1,320.9	1,348.1	1,350.5	1,108.7	1,092.5	1,111.5
Less: Deferred income taxes	661.9	579.6	673.9	670.4	1,195.0	1,159.9	1,182.1	1,281.3	1,250.0
Subtotal	\$28,724.9	\$28,853.0	\$29,710.0	\$27,294.4	\$28,394.1	\$28,859.1	\$27,106.4	\$26,931.5	\$25,726.3
Less: Cash and cash items, net of NGHC cash (see page 14 for detail)	897.7	1,815.7	2,285.9	1,478.6	1,821.5	2,945.2	2,142.1	2,360.1	1,560.3
Less: Short-term investments	—	—	—	111.4	117.5	5.0	61.8	102.8	271.8
Adjusted Capital Employed^(B)	\$27,827.2	\$27,037.3	\$27,424.1	\$25,704.4	\$26,455.1	\$25,908.9	\$24,902.5	\$24,468.6	\$23,894.2
Four-Quarter Trailing Adjusted Return After-Tax	\$2,965.3	\$2,880.9	\$2,906.7	\$2,922.6	\$2,986.6				
÷ Five-Quarter Average Adjusted Capital Employed	26,889.6	26,506.0	26,079.0	25,487.9	25,125.9				
Adjusted ROC^(B)	11.0%	10.9%	11.1%	11.5%	11.9%				
Adjusted ROC ^(B) change vs. prior year	(90 bp)								
Adjusted ROC ^(B) change vs. prior quarter	10 bp								

^(A) Represents the tax impact on interest expense and our pre-tax non-GAAP adjustments. For details on our effective tax rates, refer to page 8.

^(B) Effective for fiscal year 2026, we present adjusted ROC excluding cash and short-term investments. This presentation aligns the definition of adjusted ROC with that used for grants made under our long-term incentive compensation plan beginning in fiscal year 2026. In certain prior periods, we presented return on capital measures both including and excluding cash and short-term investments, which were previously referred to as "Adjusted ROC" and "Adjusted ROC, excluding cash and short-term investments," respectively. The calculation of adjusted ROC for the fourth quarter of fiscal year 2025, as presented above, has been recast to conform to the current year's presentation. For purposes of this measure, cash reflects total cash and cash items, net of NGHC cash, as reconciled on page 14.

** Change versus prior period is not meaningful primarily due to charges for business and asset actions recorded in fiscal year 2025.

Capital Expenditures

Capital expenditures is a non-GAAP financial measure that management uses to evaluate our deployment of capital and assess alignment with our strategic priorities. Our calculation of this measure begins as the sum of cash paid for additions to plant and equipment, including long-term deposits, acquisitions (less cash acquired), investment in and advances to unconsolidated affiliates, and investment in financing receivables, each of which are reported on our consolidated statements of cash flows.

We then adjust this amount to exclude spending for additions to plant and equipment by our consolidated joint venture, NEOM Green Hydrogen Company (“NGHC”), to the extent such spending is funded by sources other than Air Products’ cash. These other funding sources include NGHC’s project financing, which is non-recourse to Air Products, as well as equity contributions from the other joint venture partners. Management believes this adjustment provides a more useful view of the capital we deploy to support the ongoing growth of our business.

The most directly comparable GAAP measure to our non-GAAP capital expenditures is “Cash used for investing activities,” as reported on our consolidated statements of cash flows. The reconciliation of cash used for investing activities to our reported capital expenditures is provided below:

	Q1 FY26	Q1 FY25
Cash used for investing activities	\$1,242.9	\$2,182.1
Proceeds from sale of assets and investments	26.1	34.4
Purchases of short-term investments	—	(117.6)
Proceeds from short-term investments	—	5.0
Proceeds from other investing activities	2.2	29.0
NGHC expenditures not funded by Air Products' equity ^(A)	(360.5)	(923.1)
Capital expenditures	\$910.7	\$1,209.8

^(A) Reflects the portion of "Additions to plant and equipment, including long-term deposits" that is associated with NGHC, less our approximate cash investment in the joint venture. Substantially all the funding we provide to NGHC is limited for use by the joint venture for its capital expenditures.

Capital Expenditures (continued)

The table below outlines the cash flow components included in our definition of capital expenditures:

	Q1 FY26	Q1 FY25
Additions to plant and equipment, including long-term deposits	\$1,251.2	\$2,117.6
Investment in and advances to unconsolidated affiliates	20.0	—
Investments in financing receivables	—	15.3
NGHC expenditures not funded by Air Products' equity ^(A)	(360.5)	(923.1)
Capital expenditures	\$910.7	\$1,209.8

^(A) Reflects the portion of "Additions to plant and equipment, including long-term deposits" that is associated with NGHC, less our approximate cash investment in the joint venture. Substantially all the funding we provide to NGHC is limited for use by the joint venture for its capital expenditures.

Capital Expenditures Outlook

It is not possible, without unreasonable efforts, to reconcile our forecasted capital expenditures to future cash used for investing activities because management is unable to identify the timing or occurrence of our future investment activity, which is driven by our assessment of competing opportunities at the time we enter into transactions. These decisions, either individually or in the aggregate, could have a significant effect on our cash used for investing activities. Accordingly, management is unable to fully reconcile, without unreasonable efforts, our forecasted capital expenditures to future cash used for investing activities.

We expect capital expenditures of approximately \$4.0 billion for fiscal year 2026.

Net Debt- and Adjusted Net Debt-to-Adjusted EBITDA

Net debt-to-adjusted EBITDA is a non-GAAP financial measure commonly used by investors, analysts, and credit rating agencies to assess financial leverage and liquidity. Management also uses this metric as an indicator of the Company's financial strength and capital structure efficiency.

We calculate this ratio by dividing net debt by adjusted EBITDA on a trailing twelve-month basis ("LTM"). Net debt is defined as total debt, which includes short-term borrowings, the current portion of long-term debt, and long-term debt, less cash and cash items and short-term investments, when applicable.

We also present adjusted net debt-to-adjusted EBITDA to exclude the effect of the consolidated NGHC joint venture. NGHC has borrowings from project financing that are non-recourse to the Company and holds cash and cash items that can only be used to settle obligations of the joint venture. Management believes this adjusted presentation provides useful supplemental information regarding the total debt and cash and cash items on our consolidated balance sheet.

The periods presented in the tables below are as of and for the periods ended 31 December 2025.

	Consolidated Air Products (GAAP)	NGHC	Adjusted (Excluding NGHC)
Total Debt- and Adjusted Total Debt to-Net Income (Loss) Ratio:			
Short-term borrowings	\$66.7	(\$36.7)	\$30.0
Current portion of long-term debt	169.8	—	169.8
Long-term debt	17,114.6	(5,027.1)	12,087.5
Long-term debt - related party	180.7	—	180.7
Total Debt	\$17,531.8	(\$5,063.8)	\$12,468.0
÷ LTM net income (loss)	(312.8)	(312.8)	(312.8)
Total Debt- and Adjusted Debt-to-Net Income (Loss)	(56.0x)	16.2x	(39.9x)

	Consolidated Air Products (GAAP to Non-GAAP Reconciliation)	NGHC	Adjusted (Excluding NGHC)
Net Debt- and Adjusted Net Debt-to-Adjusted EBITDA Ratio:			
Total Debt	\$17,531.8	(\$5,063.8)	\$12,468.0
Less: Cash and cash items	\$1,026.4	(\$128.7)	\$897.7
Net Debt (Non-GAAP)	\$16,505.4	(\$4,935.1)	\$11,570.3
÷ LTM adjusted EBITDA (see reconciliation from net income (loss) on page 13)	5,184.9	5,184.9	5,184.9
Net Debt- and Adjusted Net Debt-to-Adjusted EBITDA (Non-GAAP)	3.2x	(1.0x)	2.2x

Net Debt- and Adjusted Net Debt-to-Adjusted EBITDA (continued)

ADJUSTED EBITDA

We define adjusted EBITDA as net income or loss less income or loss from discontinued operations, net of tax, and excluding non-GAAP adjustments, which we do not believe to be indicative of underlying business trends, before interest expense, other non-operating income (expense), net, income tax expense (benefit), and depreciation and amortization expense.

The tables below present a reconciliation of consolidated net income on a GAAP basis to consolidated adjusted EBITDA:

	LTM	Q1 FY26	Q4 FY25	Q3 FY25	Q2 FY25
Net income (loss)	(\$312.8)	\$691.4	\$10.1	\$723.2	(\$1,737.5)
Less: (Loss) Income from discontinued operations, net of tax	(8.0)	—	—	(8.0)	—
Add: Interest expense	225.9	54.5	67.8	61.4	42.2
Less: Other non-operating income (expense), net	(37.7)	(1.4)	(11.7)	(6.0)	(18.6)
Add: Income tax expense (benefit)	(75.6)	159.4	111.2	159.6	(505.8)
Add: Depreciation and amortization	1,568.1	370.7	412.8	401.0	383.6
Add: Business and asset actions	3,769.0	22.0	795.0	24.1	2,927.9
Add: Shareholder activism-related costs	56.4	—	—	25.0	31.4
Less: Gain on sale of business	67.3	—	—	67.3	—
Less: Gain on sale of other assets	31.3	—	—	31.3	—
Add: Equity method investment impairment associated with business and asset actions	6.8	—	—	—	6.8
Adjusted EBITDA	\$5,184.9	\$1,299.4	\$1,408.6	\$1,309.7	\$1,167.2

NGHC Adjustments

Our non-GAAP financial measures exclude outstanding borrowings under project financing available to the NEOM Green Hydrogen Company joint venture ("NGHC"), which is consolidated within our Middle East and India segment, but is non-recourse to Air Products, and also the equity attributable to our NGHC joint venture partners. These items are summarized in the table below. Because NGHC's indebtedness and the contributions of our joint venture partners are consolidated in our financial statements, we make this adjustment to provide management and our investors with a measure that is more representative of the Company's return on capital on an ongoing basis. Likewise, we do not consider cash held by NGHC in our non-GAAP financial measures. Substantially all the funding we provide to NGHC is limited for use by the venture for its capital expenditures.

	2026	2025				2024			
	Q1	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1
NGHC short-term borrowings	\$36.7	\$24.0	\$71.0	\$64.4	\$60.4	\$51.6	\$149.4	\$162.7	\$—
NGHC long-term debt	5,027.1	4,677.6	4,284.3	3,997.1	3,499.4	3,053.3	2,552.3	2,114.3	1,930.4
NGHC noncontrolling interests	1,580.2	1,493.6	1,397.1	1,281.6	1,255.3	937.6	911.6	748.1	580.1
Total NGHC debt and partners' equity	\$6,644.0	\$6,195.2	\$5,752.4	\$5,343.1	\$4,815.1	\$4,042.5	\$3,613.3	\$3,025.1	\$2,510.5
Air Products consolidated cash and cash items	\$1,026.4	\$1,856.0	\$2,324.3	\$1,491.4	\$1,845.5	\$2,979.7	\$2,375.7	\$2,535.0	\$1,962.6
Less: NGHC cash	128.7	40.3	38.4	12.8	24.0	34.5	233.6	174.9	402.3
Cash and cash items, net of NGHC cash	\$897.7	\$1,815.7	\$2,285.9	\$1,478.6	\$1,821.5	\$2,945.2	\$2,142.1	\$2,360.1	\$1,560.3