

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549**

**FORM 8-K**

**CURRENT REPORT  
Pursuant to Section 13 or 15(d)  
of the Securities Exchange Act of 1934**

**Date of Report (Date of earliest event reported) September 10, 2021**



**AIR PRODUCTS AND CHEMICALS, INC.**

(Exact Name of Registrant as Specified in Charter)

**Delaware**  
(State or Other Jurisdiction  
of Incorporation)

**001-04534**  
(Commission  
File Number)

**23-1274455**  
(IRS Employer  
Identification No.)

**7201 Hamilton Boulevard**  
**Allentown, Pennsylvania 18195-1501**  
(Address of Principal Executive Offices and Zip Code)

**(610) 481-4911**  
(Registrant's telephone number, including area code)

**Not Applicable**  
(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
<b>Common Stock, par value \$1.00 per share</b>	<b>APD</b>	<b>New York Stock Exchange</b>
<b>1.000% Euro Notes due 2025</b>	<b>APD 25</b>	<b>New York Stock Exchange</b>
<b>0.500% Euro Notes due 2028</b>	<b>APD28</b>	<b>New York Stock Exchange</b>
<b>0.800% Euro Notes due 2032</b>	<b>APD32</b>	<b>New York Stock Exchange</b>

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 under the Securities Act of 1933 (17 CFR 230.405) or Rule 12b-2 under the Securities Exchange Act of 1934 (17 CFR 240.12b-2).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

**Item 5.02. Departure of Directors or Certain Officers; Election of Directors; Appointment of Certain Officers; Compensatory Arrangements of Certain Officers.**

On September 10, 2021, Susan K. Carter informed Air Products and Chemicals, Inc. (the “Company”) of her decision to resign from the Company’s board of directors, effective September 30, 2021. Ms. Carter indicated that her decision to resign was not a result of any disagreement with the Company.

A copy of the Company’s press release relating to Ms. Carter’s resignation is filed as Exhibit 99.1 hereto and is incorporated by reference herein.

**Item 9.01. Financial Statements and Exhibits.**

(d) Exhibits

<u>Exhibit No.</u>	<u>Description</u>
99.1	<a href="#">Press release dated September 13, 2021.</a>
104	Cover Page Interactive Data File (embedded within the Inline XBRL document).

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Air Products and Chemicals, Inc.  
(Registrant)

Date: September 13, 2021

By: \_\_\_\_\_ /s/ Sean D. Major  
Sean D. Major  
Executive Vice President, General Counsel and Secretary



News Release

Air Products and Chemicals, Inc.  
7201 Hamilton Boulevard  
Allentown, PA 18195-1501  
www.airproducts.com

**Susan K. Carter to Leave Air Products' Board  
Following 10 Years of Dedicated Service**

LEHIGH VALLEY, Pa. (September 13, 2021) - Air Products (NYSE:APD) today announced that Susan K. Carter will leave the Company's Board of Directors effective September 30, 2021 following 10 years of dedicated service.

Most recently, Ms. Carter served as a member of the Air Products Board's Audit and Finance Committee and Management Development and Compensation Committee. Over the past decade, she has contributed her significant experience in financial reporting, information technology, accounting, finance and capital management, investor relations and international operations, underpinned by her prior roles as chief financial officer of several global, publicly held companies.

Commenting on Ms. Carter's contributions, Air Products Chairman, President and Chief Executive Officer Seifi Ghasemi, said, "We have benefitted greatly from Sue's broad expertise in finance, as well as operations, acquisitions and divestitures, cross-border investments, capital markets transactions and corporate governance. I want to personally thank Sue for her 10 years of dedicated service on our Board, particularly these last seven years, as we have executed Air Products' strategy and delivered on our higher purpose – providing solutions to the world's significant energy and environmental needs. On behalf of all of our entire team at Air Products, we thank Sue and wish her all the best in the future."

**About Air Products**

Air Products (NYSE:APD) is a world-leading industrial gases company in operation for 80 years. Focused on serving energy, environment and emerging markets, the Company provides essential industrial gases, related equipment and applications expertise to customers in dozens of industries, including refining, chemical, metals, electronics, manufacturing, and food and beverage. Air Products is also the global leader in the supply of liquefied natural gas process technology and equipment. The Company develops, engineers, builds, owns and operates some of the world's largest industrial gas projects, including: gasification projects that sustainably convert abundant natural resources into syngas for the production of high-value power, fuels and chemicals; carbon capture projects; and world-scale carbon-free hydrogen projects supporting global transportation and the energy transition.

The Company had fiscal 2020 sales of \$8.9 billion from operations in 50 countries and has a current market capitalization of about \$60 billion. More than 19,000 passionate, talented and committed employees from diverse backgrounds are driven by Air Products' higher purpose to create innovative solutions that benefit the environment, enhance sustainability and address the challenges facing customers, communities, and the world. For more information, visit [www.airproducts.com](http://www.airproducts.com) or follow us on [LinkedIn](#), [Twitter](#), [Facebook](#) or [Instagram](#).

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