

# Q3 FY20 Reconciliation Tables July 23, 2020





#### **Purpose of Reconciliation Tables**

Our financial presentations, earnings conference calls, and other investor and analyst communications may include references to non-GAAP ("adjusted") financial measures. Unless otherwise stated, these measures are based on our continuing operations and are identified by the word "adjusted" or "non-GAAP" preceding the measure. We believe these non-GAAP measures provide useful information to evaluate the performance of our business by providing a more complete understanding of the factors and trends that affect our financial performance. The purpose of this document is to provide reconciliations between the historical non-GAAP financial measures that we have disclosed and the most directly comparable measure calculated and presented in accordance with GAAP.

Our non-GAAP financial measures should be considered within the context of our complete audited and unaudited financial results for the given period, which are available on our website. The non-GAAP financial measures supplement our GAAP disclosures and are not meant to be considered in isolation or as a substitute for the most directly comparable measures prepared in accordance with GAAP. These measures may not be comparable to similarly titled measures used by other companies.





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# **Adjusted EBITDA**

## **Adjusted EBITDA Quarterly Trend**

		2020			Q3 2020	vs PY	Q3 2020	vs PQ
\$ Millions	Q1	Q2	Q3	LTM <sup>(A)</sup>	\$	%	\$	%
Sales	\$2,254.7	\$2,216.3	\$2,065.2	\$8,819.4				
Net income	\$488.9	\$490.4	\$457.1	\$1,955.1	(\$43.1)	(9)%	(\$33.3)	(7)%
Net income margin	21.7 %	22.1 %	22.1 %	22.2 %		(40)bp		— bр
Net income	\$488.9	\$490.4	\$457.1	\$1,955.1				
Less: Loss from discontinued operations, net of tax	_	(14.3)	_	(14.3)				
Add: Interest expense	18.7	19.3	32.1	100.2				
Less: Other non-operating income (expense), net	9.1	7.1	8.1	41.2				
Add: Income tax provision	120.7	148.5	109.3	509.7				
Add: Depreciation and amortization	289.2	294.7	290.6	1,168.1				
Less: Company headquarters relocation income (expense)	_	33.8	_	33.8				
Less: India Finance Act 2020 - equity affiliate income impact	_	33.8	_	33.8				
Adjusted EBITDA	\$908.4	\$892.5	\$881.0	\$3,638.6	(\$10.6)	(1)%	(\$11.5)	(1)%
Adjusted EBITDA margin	40.3 %	40.3 %	42.7 %	41.3 %		260 bp		240 bp

<sup>(</sup>A) LTM refers to last twelve months.





#### **Adjusted EBITDA Quarterly Trend (continued)**

		201	L <b>9</b>		2018 2017						17		
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	
Sales	\$2,224.0	\$2,187.7	\$2,224.0	\$2,283.2	\$2,216.6	\$2,155.7	\$2,259.0	\$2,298.9	\$1,882.5	\$1,980.1	\$2,121.9	\$2,203.1	
Net income	\$357.0	\$433.5	\$500.2	\$518.7	\$161.7	\$423.6	\$487.9	\$459.7	\$306.4	\$2,135.7	\$104.1	\$475.0	
Net income margin	16.0 %	19.8 %	22.5 %	22.7 %	7.3 %	19.7 %	21.6 %	20.0 %	16.3 %	107.9 %	4.9 %	21.6 %	
Net income Less: Income (loss) from discontinued operations, net of tax	\$357.0 —	\$433.5 —	\$500.2 —	\$518.7 —	\$161.7 (1.0)	\$423.6 —	\$487.9 43.2	\$459.7 —	\$306.4 48.2	\$2,135.7 1,825.6	\$104.1 (2.3)	\$475.0 (5.5)	
Add: Interest expense	37.3	35.4	34.2	30.1	29.8	30.4	34.9	35.4	29.5	30.5	29.8	30.8	
Less: Other non-operating income (expense), net	18.5	13.7	17.6	16.9	9.8	11.1	12.8	(28.6)	(0.2)	5.3	3.7	7.8	
Add: Income tax provision (benefit)	132.1	107.5	109.3	131.2	291.8	56.2	107.1	69.2	78.4	94.5	89.3	(1.3)	
Add: Depreciation and amortization	258.0	262.1	269.1	293.6	227.9	240.0	245.6	257.2	206.1	211.8	216.9	231.0	
Add: Facility closure	29.0	_	_	_	_	_	_	_	_	_	_	_	
Less: Change in inventory valuation method	_	_	_	_	_	_	_	24.1	_	_	_	_	
Add: Business separation costs	_	_	_	_	_	_	_	_	32.5	_	_	_	
Add: Cost reduction and asset actions	_	_	25.5	_	_	_	_	_	50.0	10.3	42.7	48.4	
Add: Goodwill and intangible asset impairment charge	_	_	_	_	_	_	_	_	_	_	162.1	_	
Less: Gain on exchange of equity affiliate investments	_	_	29.1	_	_	_	_	_	_	_	_	_	
Less: Gain on land sale	_	_	_	_	_	_	_	_	_	_	_	12.2	
Add: Equity method investment impairment charge	_	_	_	_	_	_	_	_	_	_	79.5	_	
Add: Tax reform repatriation - equity method investment	-	_	_	_	32.5	_	_	(4.0)	_	_	_		
Adjusted EBITDA	\$794.9	\$824.8	\$891.6	\$956.7	\$734.9	\$739.1	\$819.5	\$822.0	\$654.9	\$651.9	\$723.0	\$769.4	
Adjusted EBITDA margin	35.7 %	37.7 %	40.1 %	41.9 %	33.2 %	34.3 %	36.3 %	35.8 %	34.8 %	32.9 %	34.1 %	34.9 %	

		20	16			20	15			201	2014 <sup>(A)</sup>		
\$ Millions	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	
Sales	\$1,866.3	\$1,777.4	\$1,914.5	\$1,945.5	\$2,041.0	\$1,885.3	\$1,934.4	\$1,963.6	\$2,545.5	\$2,581.9	\$2,634.6	\$2,677.0	
Net income	\$372.0	(\$465.5)	\$354.1	\$400.9	\$337.5	\$296.9	\$333.2	\$350.0	\$299.0	\$291.6	\$323.4	\$79.1	
Net income margin	19.9 %	(26.2)%	18.5 %	20.6 %	16.5 %	15.7 %	17.2 %	17.8 %	11.7 %	11.3 %	12.3 %	3.0 %	
Net income	\$372.0	(\$465.5)	\$354.1	\$400.9	\$337.5	\$296.9	\$333.2	\$350.0	\$299.0	\$291.6	\$323.4	\$79.1	
Less: Income (loss) from discontinued operations, net of tax $% \left( 1\right) =\left( 1\right) \left( 1\right)$	84.8	(750.2)	98.4	106.5	76.7	103.4	99.4	72.2	1.3	(2.1)	(2.0)	(0.1)	
Add: Interest expense	22.2	25.7	35.1	32.2	28.8	23.2	28.1	22.7	33.3	31.5	31.3	29.0	
Add: Income tax provision	96.4	93.5	145.9	96.8	76.8	63.0	74.7	85.7	95.3	93.0	103.0	78.1	
Add: Depreciation and amortization	214.7	213.9	213.5	212.5	215.3	213.9	214.2	215.1	234.2	229.1	239.0	254.6	
Add: Business separation costs	12.0	7.4	9.5	21.7	_	_	_	7.5	_	_	-	-	
Add: Business restructuring and cost reduction actions	_	10.7	13.2	10.6	24.3	52.9	49.6	53.3	_	_	_	12.7	
Add: Goodwill and intangible asset impairment charge	_	_	_	_	_	_	_	_	_	_	_	310.1	
Less: Gain on previously held equity interest	_	_	_	_	17.9	_	_	_	_	_	_	_	
Less: Gain on land sales	_	_	_	_	_	_	_	33.6	_	_	_	_	
Add: Pension settlement loss	_	2.0	1.0	2.1	_	11.9	1.4	6.0	_	_	_	5.5	
Add: Loss on extinguishment of debt	_	_	_	6.9	_	_	_	16.6	_	_	_		
Adjusted EBITDA	\$632.5	\$637.9	\$673.9	\$677.2	\$588.1	\$558.4	\$601.8	\$651.1	\$660.5	\$647.3	\$698.7	\$769.2	
Adjusted EBITDA margin	33.9 %	35.9 %	35.2 %	34.8 %	28.8 %	29.6 %	31.1 %	33.2 %	25.9 %	25.1 %	26.5 %	28.7 %	

<sup>(</sup>A) Fiscal year 2014 is presented as previously reported in our Annual Report on Form 10-K for the year ended September 30, 2016, which included the results of the former Materials Technologies segment.





## **Adjusted EBITDA by Segment**

		2020				2019			Q3 2020	) vs PY	Q3 2020	vs PQ
\$ Millions	Q1	Q2	Q3	Q1	Q2	Q3	Q4	FY	\$	%	\$	%
Gases - Americas												
Sales	\$936.2	\$932.4	\$849.9	\$989.2	\$991.7	\$955.3	\$937.3	\$3,873.5				
Operating Income	\$257.2	\$268.0	\$248.3	\$219.2	\$255.6	\$262.2	\$260.7	\$997.7	(\$13.9)	(5)%	(\$19.7)	(7)%
Operating Margin	27.5 %	28.7 %	29.2 %	22.2 %	25.8 %	27.4 %	27.8 %	25.8 %		180 bp		50 bp
Operating Income	\$257.2	\$268.0	\$248.3	\$219.2	\$255.6	\$262.2	\$260.7	\$997.7				
Add: Depreciation and amortization	131.8	135.5	142.8	125.6	124.9	126.3	128.4	505.2				
Add: Equity affiliates' income	20.6	21.6	19.9	22.6	17.8	21.7	22.7	84.8				
Adjusted EBITDA	\$409.6	\$425.1	\$411.0	\$367.4	\$398.3	\$410.2	\$411.8	\$1,587.7	\$0.8	- %	(\$14.1)	(3)%
Adjusted EBITDA Margin	43.8 %	45.6 %	48.4 %	37.1 %	40.2 %	42.9 %	43.9 %	41.0 %		550 bp		280 bp
Gases - EMEA												
Sales	\$498.7	\$492.7	\$429.7	\$524.2	\$494.4	\$494.6	\$489.3	\$2,002.5				
Operating Income	\$120.5	\$124.6	\$105.1	\$105.6	\$122.5	\$123.4	\$120.9	\$472.4	(\$18.3)	(15)%	(\$19.5)	(16)%
Operating Margin	24.2 %	25.3 %	24.5 %	20.1 %	24.8 %	24.9 %	24.7 %	23.6 %		(40)bp		(80)bp
Operating Income	\$120.5	\$124.6	\$105.1	\$105.6	\$122.5	\$123.4	\$120.9	\$472.4				
Add: Depreciation and amortization	48.4	47.6	47.3	46.3	46.3	47.8	49.1	189.5				
Add: Equity affiliates' income	19.3	13.5	17.4	13.7	13.3	18.8	23.2	69.0				
Adjusted EBITDA	\$188.2	\$185.7	\$169.8	\$165.6	\$182.1	\$190.0	\$193.2	\$730.9	(\$20.2)	(11)%	(\$15.9)	(9)%
Adjusted EBITDA Margin	37.7 %	37.7 %	39.5 %	31.6 %	36.8 %	38.4 %	39.5 %	36.5 %		110 bp		180 bp
Gases - Asia												
Sales	\$692.8	\$658.1	\$651.9	\$626.8	\$625.4	\$679.4	\$732.0	\$2,663.6				
Operating Income	\$228.5	\$209.1	\$221.9	\$201.8	\$199.7	\$231.4	\$231.3	\$864.2	(\$9.5)	(4)%	\$12.8	6 %
Operating Margin	33.0 %	31.8 %	34.0 %	32.2 %	31.9 %	34.1 %	31.6 %	32.4 %	(, ,	(10)bp		220 bp
Operating Income	\$228.5	\$209.1	\$221.9	\$201.8	\$199.7	\$231.4	\$231.3	\$864.2				
Add: Depreciation and amortization	101.6	104.1	92.9	79.9	84.9	87.9	108.8	361.5				
Add: Equity affiliates' income	16.9	13.8	11.7	16.2	13.8	14.9	13.5	58.4				
Adjusted EBITDA	\$347.0	\$327.0	\$326.5	\$297.9	\$298.4	\$334.2	\$353.6	\$1,284.1	(\$7.7)	(2)%	(\$0.5)	- %
Adjusted EBITDA Margin	50.1 %	49.7 %	50.1 %	47.5 %	47.7 %	49.2 %	48.3 %	48.2 %		90 bp		40 bp
Gases - Global												
Operating Income	\$3.6	(\$19.8)	(\$13.4)	\$3.9	(\$12.2)	(\$9.6)	\$6.2	(\$11.7)	(\$3.8)		\$6.4	
Add: Depreciation and amortization	2.4	2.4	2.3	2.1	2.0	2.2	2.3	8.6				
Add: Equity affiliates' income	1.4	5.5	2.2	0.4	1.3	1.0	0.5	3.2				
Adjusted EBITDA	\$7.4	(\$11.9)	(\$8.9)	\$6.4	(\$8.9)	(\$6.4)	\$9.0	\$0.1	(\$2.5)		\$3.0	
Corporate and other												
Operating Income	(\$48.8)	(\$38.5)	(\$22.7)	(\$46.5)	(\$49.1)	(\$41.3)	(\$15.9)	(\$152.8)	\$18.6		\$15.8	
Add: Depreciation and amortization	5.0	5.1	5.3	4.1	4.0	4.9	5.0	18.0				
Add: Equity affiliates' income	_	_	_				_	_				
Adjusted EBITDA	(\$43.8)	(\$33.4)	(\$17.4)	(\$42.4)	(\$45.1)	(\$36.4)	(\$10.9)	(\$134.8)	\$19.0		\$16.0	





# **Adjusted Operating Income and Adjusted Operating Margin**

	202	0	2019	Q3 2020 v	s PY	Q3 2020 vs PQ		
\$ Millions	Q2	Q3	Q3	\$	%	\$	%	
Sales	\$2,216.3	\$2,065.2	\$2,224.0					
Operating Income	\$577.2	\$539.2	\$569.7	(\$30.5)	(5)%	(\$38.0)	(7)%	
Operating Margin	26.0 %	26.1 %	25.6 %		50 bp		10 bp	
Operating income	\$577.2	\$539.2	\$569.7					
Cost reduction actions	_	_	25.5					
Gain on exchange of equity affiliate investments	_	_	(29.1)					
Company headquarters relocation (income) expense	(33.8)	_	_					
Adjusted Operating Income	\$543.4	\$539.2	\$566.1	(\$26.9)	(5)%	(\$4.2)	(1)%	
Adjusted Operating Margin	24.5 %	26.1 %	25.5 %		60 bp		160 bp	

## **Adjusted Net Income**

	2020		2019	Q3 2020 v	s PY	Q3 2020 vs PQ		
\$ Millions	Q2	Q3	Q3	\$	%	\$	%	
Net Income	\$490.4	\$457.1	\$500.2	(\$43.1)	(9)%	(\$33.3)	(7)%	
Loss from discontinued operations	14.3	_	_					
Net income attributable to noncontrolling interests	(12.6)	(10.6)	(12.2)					
Cost reduction actions	_	_	18.8					
Gain on exchange of equity affiliate investments	_	_	(29.1)					
Company headquarters relocation (income) expense	(25.6)	_	_					
India Finance Act 2020	(13.5)	_	_					
Tax reform repatriation	_	_	3.2					
Adjusted Net Income	\$453.0	\$446.5	\$480.9	(\$34.4)	(7)%	(\$6.5)	(1)%	





## **Adjusted Diluted Earnings per Share ("EPS")**

#### **Adjusted EPS Quarterly and Annual Trend**

														YT	'D
		202	20*				2019			Q3 2020	vs PY	Q3 2020	vs PQ	2020 vs	s. 2019
\$ Millions	Q1	Q2	Q3	Q3 YTD	Q1	Q2	Q3	Q4	Q3 YTD	\$	%	\$	%	\$	%
Diluted EPS	\$2.14	\$2.21	\$2.01	\$6.36	\$1.57	\$1.90	\$2.20	\$2.27	\$5.68	(\$0.19)	(9%)	(\$0.20)	(9%)	\$0.68	12%
Facility closure	_	_	_	_	0.10	_	_	_	0.10						
Cost reduction actions	_	_	_	_	_	_	0.08	_	0.08						
Gain on exchange of equity affiliate investments	_	_	_	_	_	_	(0.13)	_	(0.13)						
Company headquarters relocation (income) expense	_	(0.12)	_	(0.12)	_	_	_	_	_						
India Finance Act 2020	_	(0.06)	_	(0.06)	_	_	_	_	_						
Pension settlement loss	_	_	_	_	_	0.02	_	_	0.02						
Tax reform repatriation	_	_	_	_	(0.07)	_	0.02	_	(0.06)						
Tax reform adjustment related to deemed foreign dividends	_	_	_	_	0.26	_	_	_	0.25						
Adjusted Diluted EPS	\$2.14	\$2.04	\$2.01	\$6.19	\$1.86	\$1.92	\$2.17	\$2.27	\$5.94	(\$0.16)	(7%)	(\$0.03)	(1%)	\$0.25	4%

	2019	2018	2017	2016	2015	2014
Diluted EPS	\$7.94	\$6.59	\$5.16	\$5.04	\$4.29	\$3.24
Change in inventory valuation method	_	(0.08)	_	_	_	_
Facility closure	0.10	_	_	_	_	_
Business separation costs	_	_	0.12	0.21	0.03	_
Tax (benefit) costs associated with business separation	_	_	(0.02)	0.24	_	_
Business restructuring, cost reduction, and asset actions	0.08	_	0.49	0.11	0.61	0.03
Goodwill and intangible asset impairment charge	_	_	0.70	_	_	1.27
Gain on exchange of equity affiliate investments	(0.13)	_	_	_	_	_
Gain on previously held equity interest	_	_	_	_	(0.05)	_
Gain on land sales	_	_	(0.03)	_	(0.13)	_
Equity method investment impairment charge	_	_	0.36	_	_	_
Pension settlement loss	0.02	0.15	0.03	0.02	0.06	0.02
Loss on extinguishment of debt	_	_	_	0.02	0.07	_
Tax reform repatriation	(0.06)	2.16	_	_	_	_
Tax reform adjustment related to deemed foreign dividends	0.26	(0.25)	_	_	_	_
Tax reform rate change and other	_	(0.96)	_	_	_	_
Tax restructuring	_	(0.16)	_	_	_	_
Tax election benefit	_	_	(0.50)	_	_	(0.14)
Adjusted Diluted EPS	\$8.21	\$7.45	\$6.31	\$5.64	\$4.88	\$4.42
Diluted EPS \$ change	\$1.35	\$1.43	\$0.12	\$0.75	\$1.05	
Diluted EPS % change	20 %	28 %	2 %	17 %	32 %	
Adjusted diluted EPS \$ change	\$0.76	\$1.14	\$0.67	\$0.76	\$0.46	
Adjusted diluted EPS % change	10 %	18 %	12 %	16 %	10 %	

<sup>\*</sup>The per share impact for each of our non-GAAP adjustments was calculated independently and may not sum to total adjusted diluted EPS due to rounding.





## **Non-GAAP Historical Impact**

The following tables detail the non-GAAP items summarized on the preceding slide and the impact they had on our historical consolidated income statements on a continuing operations basis.

\$ Millions, except for per share data					2020					
		Q1			Q2		Q3			
	GAAP	Items <sup>(A)</sup>	Non- GAAP	GAAP	Items <sup>(A)</sup>	Non- GAAP	GAAP	Items <sup>(A)</sup>	Non- GAAP	
Operating Income	\$561.0	\$-	\$561.0	\$577.2	(\$33.8)	\$543.4	\$539.2	\$-	\$539.2	
Equity affiliates' income	58.2	_	58.2	88.2	(33.8)	54.4	51.2	_	51.2	
Interest expense	18.7	_	18.7	19.3	_	19.3	32.1	_	32.1	
Other non-operating income (expense), net	9.1	_	9.1	7.1	_	7.1	8.1	_	8.1	
Income Before Taxes	\$609.6	\$-	\$609.6	\$653.2	(\$67.6)	\$585.6	\$566.4	\$-	\$566.4	
Income tax provision	120.7	_	120.7	148.5	(28.5)	120.0	109.3	_	109.3	
Income From Continuing Operations	\$488.9	\$-	\$488.9	\$504.7	(\$39.1)	\$465.6	\$457.1	\$-	\$457.1	
Net income attributable to noncontrolling interests	13.3	_	13.3	12.6	_	12.6	10.6	_	10.6	
Net Income Attributable to Air Products	\$475.6	\$-	\$475.6	\$492.1	(\$39.1)	\$453.0	\$446.5	\$-	\$446.5	
Diluted EPS <sup>(B)</sup>	\$2.14	\$-	\$2.14	\$2.21	(\$0.18)	\$2.04	\$2.01	\$-	\$2.01	

<sup>(</sup>A) For non-GAAP item details, refer to the table below.

<sup>(</sup>B) For non-GAAP EPS details, refer to page 8, Adjusted Diluted EPS.

	2020												
		Q1			Q2			Q3					
Non-GAAP Items	Before Tax	Tax	After Tax	Before Tax	Tax	After Tax	Before Tax	Tax	After Tax	Line Item Impact			
Company headquarters relocation (income) expense	\$-	\$-	\$-	(\$33.8)	(\$8.2)	(\$25.6)	\$-	\$-	\$-	Operating income			
India Finance Act 2020	_	_	_	(33.8)	(20.3)	(13.5)	_	_	_	Equity affiliates' income			
Total Non-GAAP Items	\$-	\$-	\$-	(\$67.6)	(\$28.5)	(\$39.1)	\$-	\$-	\$-	-			





# **Non-GAAP Historical Impact (continued)**

\$ Millions, except for per share data								2019	9						
		Q1			Q2			Q3			Q4			FY	
	GAAP	Items <sup>(A)</sup>	Non- GAAP	GAAP	Items <sup>(A)</sup>	Non- GAAP									
Operating Income	\$455.0	\$29.0	\$484.0	\$516.5	\$-	\$516.5	\$569.7	(\$3.6)	\$566.1	\$603.2	\$-	\$603.2	\$2,144.4	\$25.4	\$2,169.8
Equity affiliates' income	52.9	_	52.9	46.2	_	46.2	56.4	_	56.4	59.9	_	59.9	215.4	_	215.4
Interest expense	37.3	_	37.3	35.4	_	35.4	34.2	_	34.2	30.1	_	30.1	137.0	_	137.0
Other non-operating income (expense), net	18.5	_	18.5	13.7	5.0	18.7	17.6	_	17.6	16.9	_	16.9	66.7	5.0	71.7
Income Before Taxes	\$489.1	\$29.0	\$518.1	\$541.0	\$5.0	\$546.0	\$609.5	(\$3.6)	\$605.9	\$649.9	\$-	\$649.9	\$2,289.5	\$30.4	\$2,319.9
Income tax provision	132.1	(33.7)	98.4	107.5	1.2	108.7	109.3	3.5	112.8	131.2	_	131.2	480.1	(29.0)	451.1
Income From Continuing Operations	\$357.0	\$62.7	\$419.7	\$433.5	\$3.8	\$437.3	\$500.2	(\$7.1)	\$493.1	\$518.7	\$-	\$518.7	\$1,809.4	\$59.4	\$1,868.8
Net income attributable to noncontrolling interests	9.5	_	9.5	12.2	_	12.2	12.2	_	12.2	15.5	_	15.5	49.4	_	49.4
Net Income Attributable to Air Products	\$347.5	\$62.7	\$410.2	\$421.3	\$3.8	\$425.1	\$488.0	(\$7.1)	\$480.9	\$503.2	\$-	\$503.2	\$1,760.0	\$59.4	\$1,819.4
Diluted EPS <sup>(B)</sup>	\$1.57	\$0.29	\$1.86	\$1.90	\$0.02	\$1.92	\$2.20	(\$0.03)	\$2.17	\$2.27	\$-	\$2.27	\$7.94	\$0.27	\$8.21

<sup>(</sup>A) For non-GAAP item details, refer to the table below.

<sup>(</sup>B) For non-GAAP EPS details, refer to page 8, Adjusted Diluted EPS.

										2019						
		Q1			Q2			Q3			Q4			FY		
Non-GAAP Items	Before Tax	Tax	After Tax	Before Tax	Tax	After Tax	Before Tax	Tax	After Tax	Before Tax	Tax	After Tax	Before Tax	Tax	After Tax	Line Item Impact
Facility closure	\$29.0	\$6.9	\$22.1	\$-	<b>\$</b> —	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$29.0	\$6.9	\$22.1	Operating income
Cost reduction actions	_	_	_	_	_	_	25.5	6.7	18.8	_	_	_	25.5	6.7	18.8	Operating income
Gain on exchange of equity affiliate investments	_	_	_	_	_	_	(29.1)	_	(29.1)	_	_	_	(29.1)	_	(29.1)	Operating income
Pension settlement loss	_	_	_	5.0	1.2	3.8	_	_	_	_	_	_	5.0	1.2	3.8	Other non-operating income (expense), net
Tax reform repatriation	_	15.6	(15.6)	_	_	_	_	(3.2)	3.2	_	_	_	_	12.4	(12.4)	Income tax provision
Tax reform adjustment related to deemed foreign dividends	_	(56.2)	56.2	_	_	_	_	_	_	_	_	_	_	(56.2)	56.2	Income tax provision
Total Non-GAAP Items	\$29.0	(\$33.7)	\$62.7	\$5.0	\$1.2	\$3.8	(\$3.6)	\$3.5	(\$7.1)	\$-	\$-	\$-	\$30.4	(\$29.0)	\$59.4	





# Return on Capital Employed ("ROCE") (Non-GAAP Basis)

Return on capital employed ("ROCE") is calculated on a continuing operations basis. Management considers this measure to be useful in evaluating the Company's returns on capital.

\$ Millions			2020				2	019			20	18
ROCE (GAAP Basis)	Q3		Q2		Q1	Q4	Q3		Q2	Q1	Q4	Q3
Net income	\$ 457.1	\$	490.4	\$	488.9	\$ 518.7	\$ 500.2	\$	433.5	\$ 357.0	\$ 459.7	
Total liabilities and equity	24,782.1	19	9,501.2	19,	,651.6	18,942.8	19,531.9		19,244.5	19,142.0	19,178.3	19,206.0
Four-Quarter Trailing Net Income	1,955.1	\$ :	1,998.2	\$ 1,	,941.3	\$ 1,809.4	\$ 1,750.4					
Five-Quarter Average Total Liabilities and Equity	20,481.9	19	9,374.4	19,	,302.6	19,207.9	19,260.5					
ROCE (GAAP Basis)	9.5	%	10.3 %	Ď	10.1 %	9.4 %	9.1 %	o O				
ROCE (GAAP Basis) change vs. PY	40 l	р										
ROCE (Non-GAAP Basis)												
Net income	457.1	\$	490.4	\$	488.9	\$ 518.7	\$ 500.2	\$	433.5	\$ 357.0	\$ 459.7	
(Income) loss from discontinued operations, net of tax	_		14.3		_	_	_		_	_	_	
Interest expense	32.1		19.3		18.7	30.1	34.2		35.4	37.3	35.4	
Change in inventory valuation method	_		_		_	_	_		_	_	(24.1)	
Facility closure	_		_		_	_	_		_	29.0	_	
Cost reduction and asset actions	_		_		_	_	25.5		_	_	_	
Company headquarters relocation (income) expense	_		(33.8)		_	_	_		_	_	_	
India Finance Act 2020	_		(33.8)		_	_	_		_	_	_	
Gain on exchange of equity affiliate investments	_		_		_	_	(29.1)		_	_	_	
Pension settlement loss	_		_		_	_	_		5.0	_	43.7	
Tax reform repatriation	_		_		_	_	3.2		_	(15.6)	24.1	
Tax reform adjustment related to deemed foreign dividends	_		_		_	_	_		_	56.2	(56.2)	
Tax reform rate change and other	_		_		_	_	_		_	_	2.2	
Tax restructuring	_		_		_	_	_		_	_	3.1	
Tax other <sup>(A)</sup>	(6.2)		24.1		(3.7)	(6.1)	(12.8)		(8.2)	(17.0)	(8.5)	
Return After-Tax (Non-GAAP Basis)	483.0	\$	480.5	\$	503.9	\$ 542.7	\$ 521.2	\$	465.7	\$ 446.9	\$ 479.4	
Total Capital												
Total liabilities and equity	\$24,782.1	\$ 19	9,501.2	\$ 19,	,651.6	\$18,942.8	\$19,531.9	\$	19,244.5	\$ 19,142.0	\$ 19,178.3	\$ 19,206.0
Less: Payables and accrued liabilities	1,668.5	:	1,649.1	1,	,630.0	1,635.7	1,543.2		1,513.7	1,738.3	1,817.8	1,968.4
Less: Accrued income taxes	83.6		90.4		113.4	86.6	65.6		70.7	111.9	59.6	46.0
Less: Other noncurrent liabilities	1,866.9	:	1,881.0	1,	,826.7	1,712.4	1,553.6		1,560.5	1,551.6	1,536.9	1,831.8
Less: Deferred income taxes	942.0		844.4		810.5	793.8	823.2		805.4	768.9	775.1	678.6
Capital Employed (Non-GAAP Basis)	\$20,221.1	\$ 1	5,036.3	\$ 15,	,271.0	\$14,714.3	\$15,546.3	\$	15,294.2	\$ 14,971.3	\$ 14,988.9	\$ 14,681.2
Four-Quarter Trailing Return After-Tax—Non-GAAP	\$ 2,010.1	\$ 2	2,048.3	\$ 2,	,033.5	1,976.5	\$ 1,913.2					
Five-Quarter Average Capital Employed—Non-GAAP	16,157.8		5,172.4		,159.4	15,103.0	15,096.4					
ROCE (Non-GAAP Basis)	12.4		13.5 %		13.4 %	•		o o				
ROCE (Non-GAAP Basis) change vs. PY	(30) 1											

<sup>(</sup>A) Represents the tax impact on interest expense and our pre-tax non-GAAP adjustments.





## **Cash Flow and Capital Deployment**

#### **Reconciliation to Investable Cash Flow**

(\$ millions, except for per share data)	LTM <sup>(A)</sup>
Adjusted EBITDA	\$3,639
Interest, net <sup>(B)</sup>	(59)
Cash Tax <sup>(C)</sup>	(402)
Maintenance CapEx <sup>(D)</sup>	(510)
Distributable Cash Flow	2,668
	\$12.00/Share
Dividends	(1,063)
Investable Cash Flow	\$1,605

		2020		
(\$ millions, except for share and per share data)	Q1	Q2	Q3	LTM <sup>(A)</sup>
Cash Provided by Operating Activities	\$667.0	\$571.5	\$774.7	\$2,979.7
Working capital changes increase (decrease)				
Trade receivables	(0.9)	112.8	(5.7)	35.7
Inventories	8.4	8.1	8.8	14.8
Other receivables	(1.4)	2.1	22.5	14.0
Payables and accrued liabilities	115.4	(3.6)	72.9	131.7
Other working capital	41.6	71.5	51.2	146.4
Undistributed earnings (losses) of unconsolidated affiliates	26.2	75.4	9.4	129.9
Share-based compensation	(13.9)	(13.0)	(12.5)	(49.6)
Noncurrent capital lease receivables	(23.5)	(23.6)	(22.0)	(92.0)
Maintenance CapEx <sup>(D)</sup>	(124.0)	(143.0)	(141.0)	(510.0)
Other items, net <sup>(E)</sup>	13.7	(109.2)	(116.8)	(132.9)
Distributable Cash Flow	708.6	549.0	641.5	2,667.7
Dividends	(255.7)	(256.0)	(295.9)	(1,063.2)
Investable Cash Flow	\$452.9	\$293.0	\$345.6	\$1,604.5
Distributable Cash Flow Per Share				
Shares - diluted	222.2	222.3	222.4	222.3
Distributable Cash Flow Per Share				\$12.00

<sup>(</sup>A) LTM refers to last twelve months.



<sup>(</sup>B) A reconciliation of "Interest, net" for the last twelve months is provided below.

<sup>(</sup>C) Cash paid for taxes, net of refunds, was \$329.6 for the nine months ended 30 June 2020. Cash paid for taxes, net of refunds, was \$323.6 in fiscal year 2019 (Q1: \$28.7, Q2: \$136.9, Q3: \$85.2, Q4: \$77.8)

<sup>(</sup>D) Maintenance CapEx is the component of "Additions to plant and equipment, including long-term deposits" in the consolidated statements of cash flow which represents capital spending to maintain or replace existing capacity or assets to maintain existing profitability. See the "Capital Expenditures" section for additional information.

<sup>(</sup>E) "Other items, net" includes items such as pension contributions and expense, deferred tax expense, and other changes to noncurrent assets and liabilities.



#### **Reconciliation to Investable Cash Flow (continued)**

	2019									
(\$ millions, except for share and per share data)	Q1	Q2	Q3	Q4	FY	FY 2018				
Cash Provided by Operating Activities	\$655.2	\$630.6	\$717.6	\$966.5	\$2,969.9	\$2,547.2				
Working capital changes increase (decrease)										
Trade receivables	73.6	(18.2)	84.1	(70.5)	69.0	42.8				
Inventories	10.4	3.8	(0.7)	(10.5)	3.0	64.2				
Other receivables	(10.3)	(39.3)	(21.0)	(9.2)	(79.8)	(128.3)				
Payables and accrued liabilities	55.4	70.1	(30.7)	(53.0)	41.8	277.7				
Other working capital	(57.5)	61.4	5.3	(17.9)	(8.7)	9.0				
Undistributed earnings (losses) of unconsolidated affiliates	(1.0)	28.2	29.7	18.9	75.8	59.8				
Share-based compensation	(9.3)	(11.9)	(9.8)	(10.2)	(41.2)	(38.8)				
Noncurrent capital lease receivables	(24.8)	(22.8)	(24.1)	(22.9)	(94.6)	(97.4)				
Maintenance CapEx <sup>(A)</sup>	(103.0)	(87.0)	(122.0)	(102.0)	(414.0)	(421.0)				
Other items, net <sup>(B)</sup>	55.7	(30.7)	39.4	79.4	143.8	(66.2)				
Distributable Cash Flow	644.4	584.2	667.8	768.6	2,665.0	2,249.0				
Dividends	(241.5)	(241.6)	(255.3)	(255.6)	(994.0)	(897.8)				
Investable Cash Flow	\$402.9	\$342.6	\$412.5	\$513.0	\$1,671.0	\$1,351.2				
Distributable Cash Flow Per Share										
Shares - diluted	221.0	221.4	221.9	222.1	221.6	220.8				
Distributable Cash Flow Per Share					\$12.03	\$10.19				

2019

#### **Interest, net**

For investable cash flow, we define interest, net as interest expense, less other non-operating income (expense), net, excluding the impact of certain non-GAAP adjustments. A reconciliation of interest, net for the last twelve months ("LTM") is provided below:

			2020		2019			
\$ Millions	LTM	Q1	Q2	Q3	Q1	Q2	Q3	Q4
Interest expense	\$100.2	\$18.7	\$19.3	\$32.1	\$37.3	\$35.4	\$34.2	\$30.1
Less: Other non-operating income (expense), net	\$41.2	\$9.1	\$7.1	\$8.1	\$18.5	\$13.7	\$17.6	\$16.9
Add: Pension settlement loss	_	_	_	_	_	(5.0)	_	_
Interest, net	\$59.0	\$9.6	\$12.2	\$24.0	\$18.8	\$16.7	\$16.6	\$13.2



<sup>(</sup>A) Maintenance CapEx is the component of "Additions to plant and equipment, including long-term deposits" in the consolidated statements of cash flow which represents capital spending to maintain or replace existing capacity or assets to maintain existing profitability. See the "Capital Expenditures" section for additional information.

<sup>(</sup>B) "Other items, net" includes items such as pension contributions and expense, deferred tax expense, and other changes to noncurrent assets and liabilities.



#### **Capital Expenditures**

We define capital expenditures as cash flows for Additions to plant and equipment, including long-term deposits, Acquisitions (less cash acquired), and Investment in and advances to unconsolidated affiliates. A reconciliation of cash used for investing activities to our reported capital expenditures is provided below:

\$ Millions	Q1	Q2	Q3	LTM <sup>(A)</sup>
Cash Used for Investing Activities	\$260.7	\$445.7	\$3,624.5	\$5,008.8
Proceeds from sale of assets and investments	15.2	52.8	6.3	76.6
Purchases of investments	_	_	(2,515.5)	(2,682.3)
Proceeds from investments	177.0	_	_	177.0
Other investing activities	1.9	_	1.0	(12.2)
Capital Expenditures <sup>(B)</sup>	\$454.8	\$498.5	\$1,116.3	\$2,567.9

	Q1	Q2	Q3	Q4	FY	2018	2017	2016	2015
Cash Used for Investing Activities	\$226.5	\$655.6	\$553.4	\$677.9	\$2,113.4	\$1,641.6	\$1,412.0	\$858.7	\$1,146.0
Proceeds from sale of assets and investments	1.1	2.7	5.0	2.3	11.1	48.8	42.5	44.6	55.3
Purchases of investments	(5.3)	_	_	(166.8)	(172.1)	(530.3)	(2,692.6)	_	_
Proceeds from investments	178.0	9.9	2.6	_	190.5	748.2	2,290.7	_	_
Other investing activities	3.1	(0.4)	(1.9)	(15.1)	(14.3)	5.5	3.4	4.4	(0.1)
Capital Expenditures <sup>(B)</sup>	\$403.4	\$667.8	\$559.1	\$498.3	\$2,128.6	\$1,913.8	\$1,056.0	\$907.7	\$1,201.2

A) LTM refers to last twelve months.



<sup>(</sup>B) Reflects remaining cash used for investing activities attributable to capital expenditures.



#### **Capital Expenditures (continued)**

The components of our capital expenditures are detailed in the table below:

		2020		
\$ Millions	Q1	Q2	Q3	LTM <sup>(A)</sup>
Additions to plant and equipment, including long-term deposits	\$447.7	\$482.9	\$1,114.6	\$2,527.3
Acquisitions, less cash acquired	_	_	_	16.2
Investments in and advances to unconsolidated affiliates	7.1	15.6	1.7	24.4
Capital Expenditures	454.8	498.5	1,116.3	2,567.9
Less: Maintenance CapEx <sup>(B)</sup>	(124.0)	(143.0)	(141.0)	(510.0)
Growth CapEx <sup>(C)</sup>	\$330.8	\$355.5	\$975.3	\$2,057.9

	Q1	Q2	Q3	Q4	FY	2018	2017	2016	2015
Additions to plant and equipment, including long-term deposits	\$403.4	\$560.1	\$544.1	\$482.1	\$1,989.7	\$1,568.4	1,039.7	907.7	1,162.4
Acquisitions, less cash acquired	_	106.3	0.7	16.2	123.2	345.4	8.2	_	34.5
Investments in and advances to unconsolidated affiliates	_	1.4	14.3	_	15.7	_	8.1	_	4.3
Capital Expenditures	403.4	667.8	559.1	498.3	2,128.6	1,913.8	1,056.0	907.7	1,201.2
Less: Maintenance CapEx <sup>(B)</sup>	(103.0)	(87.0)	(122.0)	(102.0)	(414.0)	(421.0)			
Growth CapEx <sup>(C)</sup>	\$300.4	\$580.8	\$437.1	\$396.3	\$1,714.6	\$1,492.8			

<sup>(</sup>A) LTM refers to last twelve months.

#### **Net Debt**

We define net debt as total debt, which includes short-term borrowings, the current portion of long-term debt, and long-term debt, less cash and cash items and short-term investments. A reconciliation of total debt to our reported net debt is provided below:

	30 June
\$ Millions	2020
Short-term borrowings	\$14.3
Current portion of long-term debt	824.6
Long-term debt	7,073.2
Long-term debt – related party	285.6
Total Debt	8,197.7
Less: Cash and cash items	3,921.4
Less: Short-term investments	2,515.7
Net Debt	\$1,760.6



<sup>(</sup>B) Maintenance CapEx is the component of "Additions to plant and equipment, including long-term deposits" in the consolidated statements of cash flow which represents capital spending to maintain or replace existing capacity or assets to maintain existing profitability.

<sup>(</sup>C) Growth CapEx includes a component of "Additions to plant and equipment, including long-term deposits" plus "Acquisitions, less cash acquired" plus "Investment in and advances to the unconsolidated affiliates." Growth CapEx since fiscal year 2018 totals \$4,869.