Moving forward

## Create Shareholder Value

Q1 FY'16
Earnings Conference Call

January 29, 2016

## Forward-looking statements

This presentation contains "forward-looking statements" within the safe harbor provisions of the Private Securities Litigation Reform Act of 1995, including statements about earnings guidance and business outlook. These forward-looking statements are based on management's reasonable expectations and assumptions as of the date of this release. Actual performance and financial results may differ materially from projections and estimates expressed in the forward-looking statements because of many factors not anticipated by management, including, without limitation, global or regional economic conditions and supply and demand dynamics in market segments into which the Company sells; significant fluctuations in interest rates and foreign currencies from that currently anticipated; with regard to the intended separation of Materials Technologies, general economic and business conditions that may affect the proposed separation and the execution thereof, changes in capital market conditions, and Air Products' decision not to consummate the separation due to market, economic or other events; future financial and operating performance of major customers; unanticipated contract terminations or customer cancellations or postponement of projects and sales; asset impairments due to economic conditions or specific events; the impact of competitive products and pricing; challenges of implementing new technologies; ability to protect and enforce the Company's intellectual property rights; unexpected changes in raw material supply and markets; the impact of price fluctuations in natural gas and disruptions in markets and the economy due to oil price volatility; the ability to recover increased energy and raw material costs from customers; costs and outcomes of litigation or regulatory investigations; the success of productivity and cost reduction programs; the timing, impact, and other uncertainties of future acquisitions or divestitures; political risks, including the risks of unanticipated government actions; acts of war or terrorism; the impact of changes in environmental, tax or other legislation and regulatory activities in jurisdictions in which the Company and its affiliates operate.

## Safety results - Q1

## FY15 Q116 Change

Employee Lost Time Injury Rate
0.20
0.26
30\% Worse
Employee Recordable Injury Rate $0.49 \quad 0.57$ 16\% Worse

Our Goal

Air Products will be the safest and the most profitable industrial gas company in the world, providing excellent service to our customers

## Creating shareholder value Management philosophy

Shareholder Cash is king; cash flow drives long-term value. Value

What counts in the long term is the increase in per share value
of our stock, not size or growth.
CEO Focus Capital allocation is the most important job of the CEO.

Operating
Model
Decentralized organization releases entrepreneurial energy and keeps both costs and politics ("bureaucracy") down.

## Our Plan 5 point plan summary

| Focus on the core | Restructure organization | Change culture | Control capital/costs | Align rewards |
| :---: | :---: | :---: | :---: | :---: |
| Industrial gases | Decentralize | Safety | Capex | Reward performance |
| Key geographies | Geographic alignment | Simplicity | Hurdle rates | EBITDA/value creation target |
|  |  | Speed | Corporate cost |  |
|  |  | Self-confidence | Ops./Dist. efficiency |  |

$\vdots$
$\vdots$
$\vdots$
$\vdots$

PRODUCTS AIR

## Q1 Summary

|  | FY15 | FY16 |  |
| :--- | :---: | :---: | :---: |
| Q1 | Q1 | Change |  |
| Sales \$millions | $\$ 2,561$ | $\$ 2,356$ | $(8 \%)$ |
| EBITDA \$millions | $\$ 723$ | $\$ 786$ | $+9 \%$ |
| EBITDA \% margin | $28.2 \%$ | $33.4 \%$ | +520 bp |
| Free Cash Flow \$millions | $\$(34)$ | $\$ 165$ | $\$ 199$ |
| EPS \$/share | $\$ 1.55$ | $\$ 1.78$ | $+15 \%$ |
| ROCE | $10.1 \%$ | $11.7 \%$ | +160 bp |

## EBITDA Margin Trend



FY2014
FY2015
FY2016

## Q1 Results

|  |  | Fav/(Unfav) vs. |  |
| :--- | :---: | :---: | :---: |
| (\$ million) | Q1 FY16 | Q1 FY15 | Q4 FY15 |
| Sales | $\$ 2,356$ | $(8 \%)$ | $(4 \%)$ |
| - Volume |  | $1 \%$ | $(1 \%)$ |
| - Price |  | $1 \%$ | $-\%$ |
| - Energy/Raw Mat'I pass-thru |  | $(5 \%)$ | $(2 \%)$ |
| - Currency | $\$ 786$ | $(5 \%)$ | $(1 \%)$ |
| EBITDA | $33.4 \%$ | 520 bp | $0 \%$ |
| - EBITDA Margin | $\$ 519$ | $17 \%$ | 130 bp |
| Operating Income | $22.0 \%$ | 460 bp | $1 \%$ |
| - Operating Margin | $\$ 387$ | $15 \%$ | $(3 \%)$ |
| Net Income | $\$ 1.78$ | $15 \%$ | $(2 \%)$ |
| Diluted EPS (\$/share) | $11.7 \%$ | 160 bp | 40 bp |
| ROCE |  |  |  |

- Operating Margin up 400bp vs PY excluding the impact of lower energy pass-thru


## Q1 Cash Flow Focus

| (\$ million) | Q1 FY15 | Q1 FY16 | Change |
| :--- | :---: | :---: | :---: |
| EBITDA | $\$ 723$ | $\$ 786$ | $\$ 63$ |
| Interest | $(29)$ | $(22)$ | 7 |
| Cash Tax | $(63)$ | $(67)$ | $(4)$ |
| Maintenance Capex | $(83)$ | $(61)$ | $\underline{22}$ |
| Distributable Cash Flow | $\$ 548$ | $\$ 636$ | $\$ 88$ |
| $\quad(418)$ | $(297)$ | 121 |  |
| Growth Capex | $(164)$ | $\underline{(174)}$ | $\underline{(10)}$ |
| Dividends | $(\$ 34)$ | $\$ 165$ | $\$ 199$ |

- Significant increase in Free Cash Flow driven by higher EBITDA and reduced growth capex


## Q1 EPS Analysis

Q1 FY15 Q1 FY16 Change

| As reported cont ops EPS | \$1.50 | \$1.67 |  |  |
| :---: | :---: | :---: | :---: | :---: |
| less non-GAAP items | (0.05) | (0.11) |  |  |
| Non-GAAP cont ops EPS | \$1.55 | \$1.78 | \$0.23 |  |
| Volume |  |  | 0.02 |  |
| Price / raw materials |  |  | 0.14 | \$0.34 |
| Cost |  |  | 0.18 |  |
| Currency/FX |  |  | (0.08) |  |
| Lower equity affiliate income |  |  | (0.03) |  |
| Lower interest expense |  |  | 0.02 |  |
| Higher tax rate |  |  | (0.03) | (0.03) |
| Lower non-controlling interest |  |  | 0.02 |  |
| Higher shares outstanding |  |  | (0.01) |  |
| Change |  | \$0.23 |  |  |

## Gases Americas

|  |  | Fav/(Unfav) vs. |  |
| :---: | :---: | :---: | :---: |
|  | Q1 FY16 | Q1 FY15 | Q4 FY15 |
| Sales | $\$ 836$ | $(17 \%)$ | $(7 \%)$ |
| - Volume |  | $(3 \%)$ | $(2 \%)$ |
| - Price |  | $2 \%$ | $-\%$ |
| - Energy/Raw Mat'l pass-thru |  | $(12 \%)$ | $(5 \%)$ |
| - Currency |  | $(4 \%)$ | $-\%$ |
| EBITDA | $\$ 335$ | $1 \%$ | $2 \%$ |
| - EBITDA Margin | $40.1 \%$ | $700 b p$ | $350 b p$ |
| Operating Income | $\$ 212$ | $-\%$ | $1 \%$ |
| - Operating Margin | $25.3 \%$ | $420 b p$ | $220 b p$ |

- Weaker volumes in Latin America, steel and OFS
- Hydrogen demand and refinery operating rates remain high
- Pricing, restructuring benefits, and lower maintenance drive Operating Margin up 210bp vs PY excluding the impact of lower energy pass-thru


## Gases EMEA

|  |  | Fav/(Unfav) vs: |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Q1 FY16 | Q1 FY15 | Q4 FY15 |
| Sales | $\$ 438$ | $(12 \%)$ | $(5 \%)$ |
| - Volume |  | $(1 \%)$ | $(2 \%)$ |
| - Price |  | $1 \%$ | $-\%$ |
| - Energy/Raw Mat'l pass-thru |  | $(2 \%)$ | $(1 \%)$ |
| - Currency |  | $(10 \%)$ | $(2 \%)$ |
| EBITDA | $\$ 146$ | $2 \%$ | $(4 \%)$ |
| - EBITDA Margin | $33.3 \%$ | $480 b p$ | $40 b p$ |
| Operating Income | $\$ 92$ | $13 \%$ | $1 \%$ |
| - Operating Margin | $20.9 \%$ | $470 b p$ | $120 b p$ |

- Restructuring benefits drive another record margin quarter
- Continued positive price in a difficult economy
- Operating Income up $22 \%$ on constant currency basis


## Gases Asia

|  |  | Fav/(Unfav) vs. |  |
| :---: | :---: | :---: | :---: |
|  | Q1 FY16 | Q1 FY15 | Q4 FY15 |
| Sales | $\$ 413$ | $4 \%$ | $(4 \%)$ |
| - Volume |  | $11 \%$ | $(3 \%)$ |
| - Price |  | $(2 \%)$ | $-\%$ |
| - Energy/Raw Mat'l pass-thru |  | $1 \%$ | $-\%$ |
| - Currency | $\$ 180$ | $(6 \%)$ | $(1 \%)$ |
| EBITDA | $43.6 \%$ | $480 b p$ | $510 b p$ |
| - EBITDA Margin | $\$ 117$ | $29 \%$ | $12 \%$ |
| Operating Income | $28.2 \%$ | $550 b p$ | $380 b p$ |
| - Operating Margin |  |  |  |

- Strong volume and profit growth from new plants and base business growth
- China coal gasification operating rates and oxygen demand remain high
- Continued industry liquid over capacity in China


## Materials Technologies

|  | Q1 FY16 | Fav/(Unfav) vs. |  |
| :---: | :---: | :---: | :---: |
|  |  | Q1 FY15 | Q4 FY15 |
| Sales | \$490 | (6\%) | -\% |
| - Volume |  | (6\%) | -\% |
| - Price |  | 2\% | -\% |
| - Currency |  | (2\%) | (-\%) |
| EBITDA | \$147 | 14\% | 5\% |
| - EBITDA Margin | 30.0\% | 530bp | 150bp |
| Operating Income | \$127 | 22\% | 9\% |
| - Operating Margin | 26.0\% | 600bp | 220bp |

- Volumes impacted by lower Delivery Systems activity in Electronics and weaker global economic demand
- Price/raw materials management, mix and cost reduction actions driving profit improvement
- Record quarterly EBITDA and Operating Margins


## Materials Technologies Electronic Materials

|  |  | Fav /(Unfav) |
| :---: | :---: | :---: |
|  |  | Vs. |
|  | Q1 FY16 | Q1 FY15 |
| Sales | $\$ 245$ | $(4 \%)$ |
| - Volume |  | $(9 \%)$ |
| - Price |  | $7 \%$ |
| - Currency | $\$ 96$ | $(2 \%)$ |
| EBITDA | $39.2 \%$ | $27 \%$ |
| - EBITDA Margin | $\$ 83$ | $960 b p$ |
| Operating Income | $33.9 \%$ | $43 \%$ |
| - Operating Margin |  | 1110 bp |

- Volumes flat ex-Delivery Systems
- Advanced Materials volumes remain strong
- Cost reduction actions and pricing/mix driving margin expansion


## Materials Technologies Performance Materials

|  |  | Fav /(Unfav) |
| :---: | :---: | :---: |
|  |  | Vs. |
|  | Q1 FY16 | Q1 FY15 |
| Sales | $\$ 245$ | $(9 \%)$ |
| - Volume |  | $(4 \%)$ |
| - Price |  | $(2 \%)$ |
| - Currency |  | $(3 \%)$ |
| EBITDA | $\$ 51$ | $(7 \%)$ |
| - EBITDA Margin | $20.9 \%$ | $50 b p$ |
| Operating Income | $\$ 44$ | $(7 \%)$ |
| - Operating Margin | $18.0 \%$ | $30 b p$ |

- Epoxy \& Additives volumes lower on weak global economic demand
- Positive margin in the face of price/raw material deflation
- Cost reduction actions


## Versum Materials

A portfolio of world class businesses

| Sales:* | $\$ 2,053$ |
| :--- | ---: |
| Adj. EBITDA: $*$ | $\$ 590$ |
| EBITDA Margin: | $28.7 \%$ |
| Op Income: $*$ | $\$ 499$ |
| Op Margin: | $24.3 \%$ |

-Two strong, focused operating divisions

- Niche businesses - \#1 or \#2 in majority of target markets
- Value creation through market expertise and customer intimacy / technical service
-Innovation-driven businesses providing tailored product solutions

- Performance critical products that are a small portion of customers' product costs
\% of
FY 15
Sales


## MT Operating Margin Trend



## Outlook

FY2016 Q2 EPS
FY2016 EPS
Capital Spending
\$1.78-\$1.83
\$7.25-\$7.50 (unchanged)
Approx. $\$ 1.3$ billion

Appendix Slides

## Calendar Year Summary

CY14 CY15 Change

| Sales \$billions | $\$ 10.5$ | $\$ 9.7$ | $(7 \%)$ |
| :--- | :---: | :---: | :---: |
| EBITDA \$billions | $\$ 2.8$ | $\$ 3.0$ | $+7 \%$ |
| EBITDA \% margin | $27.1 \%$ | $31.3 \%$ | +420 bp |
| Free Cash Flow \$millions | $(\$ 72)$ | $\$ 250$ | $\$ 322$ |
| EPS \$/share | $\$ 5.99$ | $\$ 6.80$ | $+14 \%$ |
| ROCE | $10.1 \%$ | $11.7 \%$ | +160 bp |

## Global Gases

|  |  | Fav/(Unfav) vs. |  |
| :--- | :---: | :---: | :---: |
|  | Q1 FY16 | Q1 FY15 | Q4 FY15 |
| Sales | $\$ 104$ | $\$ 45$ | $\$ 15$ |
| EBITDA | $(\$ 18)$ | $(\$ 5)$ | $(\$ 18)$ |
| Operating Income | $(\$ 19)$ | $(\$ 1)$ | $(\$ 18)$ |

- Sales up on higher ASU activity


## Corporate and other

|  |  | Fav/(Unfav) vs. |  |
| :--- | :---: | :---: | :---: |
|  | Q1 FY16 | Q1 FY15 | Q4 FY15 |
| Sales | $\$ 74$ | $(\$ 1)$ | $(\$ 6)$ |
| EBITDA | $(\$ 1)$ | $\$ 18$ | $(\$ 3)$ |
| Operating Income | $(\$ 5)$ | $\$ 18$ | $(\$ 4)$ |

- LNG sales higher vs prior year
- Profit improvement on higher LNG sales and restructuring benefits


## Major Projects

| Plant | Location | Capacity | Timing | Market |
| :---: | :---: | :---: | :---: | :---: |
| ONSTREAM (last five quarters) |  |  |  |  |
| ASU/Liquid | PCEC, Weinan, China | 8,200 TPD O2 | Onstream | Gasif to Chemicals |
| ASU/Liquid | Zhengyuan, Hebei, China | 2,000 TPD O2 | Onstream | Gasif to Fertilizer |
| Helium | Colorado | 230 MMSCFY | Onstream | Merchant Helium |
| ASU | Yankuang, Yulin, China | 12,000 TPD O2 | Onstream | Gasif to CTL |
| IG + MT BACKLOG - \$2.4 billion - over 85\% secure onsite/pipeline business model |  |  |  |  |
| H2 | Scotford, Canada | 150 MMSCFD H2 | Q2FY16 | Refinery (Pipeline) |
| ASU | Lu'An, Changzhi City, China | 10,000 TPD O2 | 2HFY16* | Gasif to CTL |
| H2/ASU | BPCL, India | 165 MMSCFD H2 | 2HFY16 | Refinery / Chems |
| ASU/Liquid | Big River Steel, Arkansas | World Scale | 2HFY16 | Steel |
| ASU/H2/Liq. | Pyeongtaek, Korea | World Scale | FY17 | Electronics |
| H2/CO | Baytown, Texas | $\begin{aligned} & 125 \text { MMSCFD H2 } \\ & \text { plus CO } \end{aligned}$ | 2018 | Pipeline |
| ENERGY FROM WASTE |  |  |  |  |
| EfW | Tees Valley 1, UK | 50MW | TBD | Energy |
| EfW | Tees Valley 2, UK | 50MW | TBD | Energy |
| JAZAN |  |  |  |  |
| $\begin{aligned} & \text { ASU }=\text { SOE } \\ & +25 \% \text { EAJV } \end{aligned}$ | Saudi Aramco, Jazan | 75,000 TPD 02/N2 | $\begin{gathered} 2018 / \\ 2019 \end{gathered}$ | Refinery |

## Capital Expenditure

FY \$MM

| 2016 Forecast | Approx. $\$ 1.3$ billion |
| :---: | :---: |
| 2015 | $\$ 1,749$ |
| 2014 | $\$ 1,885$ |
| 2013 | $\$ 1,997$ |
| 2012 | $\$ 2,088$ |
| 2011 | $\$ 1,539$ |
| 2010 | $\$ 1,298$ |
| 2009 | $\$ 1,475$ |
| 2008 | $\$ 1,355$ |
| 2007 | $\$ 1,635$ |

## Air Products EPS

FY11 FY12 FY13 FY14 FY15 FY16

| Q1 | $\$ 1.25$ | $\$ 1.26$ | $\$ 1.30$ | $\$ 1.34$ | $\$ 1.55$ | $\$ 1.78$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Q2 | $\$ 1.33$ | $\$ 1.31$ | $\$ 1.37$ | $\$ 1.32$ | $\$ 1.55$ | $\$ 1.78-\$ 1.83$ |
| Q3 | $\$ 1.37$ | $\$ 1.41$ | $\$ 1.36$ | $\$ 1.46$ | $\$ 1.65$ |  |
| Q4 | $\$ 1.41$ | $\$ 1.42$ | $\$ 1.47$ | $\$ 1.66$ | $\$ 1.82$ |  |
| FY | $\$ 5.36$ | $\$ 5.40$ | $\$ 5.50$ | $\$ 5.78$ | $\$ 6.57$ | $\$ 7.25-\$ 7.50$ |

## Appendix: Q116 and Full Year Results

(\$ Millions, except per share data)

| 0116 vs 0115 - Total Company | GAAP Measure |  |  |  | Non GAAP Adjusts. (2) |  | Non GAAP Measure |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | \$ | \% |  |  |  |  | \$ | \% |
|  | Q116 | Q115 | Change | Change | Q116 | Q115 | Q116 | Q115 | Change | Change |
| Sales | 2,355.8 | 2,560.8 | (205.0) | (8\%) |  |  | 2,355.8 | 2,560.8 | (205.0) | (8\%) |
| Operating Income | 493.0 | 430.0 | 63.0 | 15\% | 26.3 | 14.5 | 519.3 | 444.5 | 74.8 | 17\% |
| Operating Margin | 20.9\% | 16.8\% |  | 410bp |  |  | 22.0\% | 17.4\% |  | 460bp |
| Income from Cont. Ops. (1) | 363.6 | 324.6 | 39.0 | 12\% | 23.4 | 10.5 | 387.0 | 335.1 | 51.9 | 15\% |
| Diluted EPS - Cont. Ops. (1) | \$1.67 | \$1.50 | \$0.17 | 11\% | 0.11 | 0.05 | \$1.78 | \$1.55 | \$0.23 | 15\% |
| Q116 vs. Q415- Total Company | Q116 | Q415 | Change | Change | Q116 | Q415 | Q116 | Q415 | Change | Change |
| Sales | 2,355.8 | 2,449.4 | (93.6) | (4\%) |  |  | 2,355.8 | 2,449.4 | (93.6) | (4\%) |
| Operating Income | 493.0 | 472.2 | 20.8 | 4\% | 26.3 | 42.6 | 519.3 | 514.8 | 4.5 | 1\% |
| Operating Margin | 20.9\% | 19.3\% |  | 160bp |  |  | 22.0\% | 21.0\% |  | 100bp |
| Income from Cont. Ops. (1) | 363.6 | 344.5 | 19.1 | 6\% | 23.4 | 52.7 | 387.0 | 397.2 | (10.2) | (3\%) |
| Diluted EPS - Cont. Ops. (1) | \$1.67 | \$1.58 | \$0.09 | 6\% | 0.11 | 0.24 | \$1.78 | \$1.82 | (\$0.04) | (2\%) |
| Q116 vs Q115 - Industrial Gases - EMEA - Constant Currency Basis |  |  |  |  |  |  |  |  |  |  |
|  | Q116 | Q115 | Change | Change | Q116 (3) |  | Q116 | Q115 | Change | Change |
| Operating Income | 91.7 | 81.3 | 10.4 | 13\% | 7.7 |  | 99.4 | 81.3 | 18.1 | 22\% |

(1) Attributable to Air Products
(2) Non GAAP Adjustments

Business restructuring/cost reduction actions
Pension settlement loss
Gain on previously held equity interest
Business separation costs
Gain on land salees
Loss on early retirement of debt
Project suspension costs
Total Adjustments

| Q116 |  |  | Q415 |  |  | Q115 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Op Inc | Inc From Cont Ops | EPS | Op Inc | Inc From Cont Ops | EPS | Op Inc | Inc From Cont Ops | EPS |
|  |  |  | 61.7 | 54.5 | 0.25 | 32.4 | 21.7 | 0.10 |
|  |  |  | 7.0 | 4.8 | 0.02 |  |  |  |
|  |  |  |  |  |  | (17.9) | (11.2) | (0.05) |
| 12.0 | 12.0 | 0.06 | 7.5 | 7.5 | 0.03 |  |  |  |
|  |  |  | (33.6) | (28.3) | (0.13) |  |  |  |
|  |  |  |  | 14.2 | 0.07 |  |  |  |
| 14.3 | 11.4 | 0.05 | - | - | - | - | - | - |
| 26.3 | 23.4 | 0.11 | 42.6 | 52.7 | 0.24 | 14.5 | 10.5 | 0.05 |

(3) Cưrrency Adjustment

## Appendix: Adjusted EBITDA Trend

|  |  |  |  |  |  |  | Q116 vs PY |  | Q116 vs PQ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ Millions | Q115 | Q215 | Q315 | Q415 | FY15 | Q116 | \$ | \% | \$ | \% |
| Income From Continuing Operations | 337.5 | 296.9 | 333.2 | 350.0 | 1,317.6 | 372.0 |  |  |  |  |
| Add: Interest expense | 29.1 | 23.4 | 28.2 | 22.8 | 103.5 | 22.2 |  |  |  |  |
| Add: Income tax provision | 106.5 | 87.1 | 103.5 | 118.8 | 415.9 | 132.5 |  |  |  |  |
| Add: Depreciation and amortization | 235.5 | 233.3 | 233.0 | 234.6 | 936.4 | 232.7 |  |  |  |  |
| Add Non GAAP pre-tax adjustments (1) | 14.5 | 68.0 | 59.8 | 59.2 | $\underline{201.5}$ | $\underline{26.3}$ |  |  |  |  |
| Adjusted EBITDA | 723.1 | 708.7 | 757.7 | 785.4 | 2,974.9 | 785.7 | 62.6 | 9\% | 0.3 | 0\% |
| Sales | 2,560.8 | 2,414.5 | 2,470.2 | 2,449.4 | 9,894.9 | 2,355.8 |  |  |  |  |
| Adjusted EBITDA Margin | 28.2\% | 29.4\% | 30.7\% | 32.1\% | 30.1\% | 33.4\% |  | 520bp |  | 130bp |
| (1) Non GAAP Pre-Tax Adjustments |  |  |  |  |  |  |  |  |  |  |
|  | Q115 | Q215 | Q315 | Q415 | FY15 | Q116 |  |  |  |  |
| Business restructuring/cost reduction actions | 32.4 | 55.4 | 58.2 | 61.7 | 207.7 | 0.0 |  |  |  |  |
| Pension Settlement Loss | 0.0 | 12.6 | 1.6 | 7.0 | 21.2 | 0.0 |  |  |  |  |
| Gain on previously held equity investment | (17.9) | 0.0 | 0.0 | 0.0 | (17.9) | 0.0 |  |  |  |  |
| Business separation costs | 0.0 | 0.0 | 0.0 | 7.5 | 7.5 | 12.0 |  |  |  |  |
| Gain on land sales | 0.0 | 0.0 | 0.0 | (33.6) | (33.6) | 0.0 |  |  |  |  |
| Loss on early retirement of debt | 0.0 | 0.0 | 0.0 | 16.6 | 16.6 | 0.0 |  |  |  |  |
| Project suspension costs | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 14.3 |  |  |  |  |
| Non GAAP pre-tax adjustments | 14.5 | 68.0 | 59.8 | 59.2 | $\underline{201.5}$ | $\underline{26.3}$ |  |  |  |  |

Appendix: Adjusted EBITDA by Segment

| \$ Millions | Q115 | Q215 | Q315 | Q415 | FY15 | Q116 | Q116 vs PY |  | Q116 vs PQ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  | \$ | \% | \$ | \% |
| Gases - Americas |  |  |  |  |  |  |  |  |  |  |
| Operating Income | 211.2 | 182.0 | 206.5 | 208.7 | 808.4 | 211.8 |  |  |  |  |
| Add: Depreciation and amortization | 103.6 | 103.3 | 103.9 | 106.1 | 416.9 | 108.8 |  |  |  |  |
| Add Equity Affiliates' Income | 17.2 | 15.1 | 17.3 | 15.0 | 64.6 | 14.5 |  |  |  |  |
| Adjusted EBITDA | 332.0 | 300.4 | 327.7 | 329.8 | 1,289.9 | 335.1 | 3.1 | 1\% | 5.3 | 2\% |
| Adjusted EBITDA Margin | 33.1\% | 33.7\% | 36.5\% | 36.6\% | 34.9\% | 40.1\% |  | 700bp |  | 350bp |
| Gases-EMEA |  |  |  |  |  |  |  |  |  |  |
| Operating Income | 81.3 | 71.0 | 87.6 | 90.8 | 330.7 | 91.7 |  |  |  |  |
| Add: Depreciation and amortization | 51.1 | 47.6 | 47.0 | 48.6 | 194.3 | 46.7 |  |  |  |  |
| Add Equity Affiliates' Income | 10.3 | 8.0 | 12.1 | 12.0 | 42.4 | 7.6 |  |  |  |  |
| Adjusted EBITDA | 142.7 | 126.6 | 146.7 | 151.4 | 567.4 | 146.0 | 3.3 | 2\% | (5.4) | (4\%) |
| Adjusted EBITDA Margin | 28.5\% | 28.2\% | 32.2\% | 32.9\% | 30.4\% | 33.3\% |  | 480bp |  | 40bp |
| Gases - Asia |  |  |  |  |  |  |  |  |  |  |
| Operating Income | 90.5 | 84.7 | 100.9 | 104.4 | 380.5 | 116.7 |  |  |  |  |
| Add: Depreciation and amortization | 49.6 | 50.3 | 51.9 | 51.1 | 202.9 | 51.7 |  |  |  |  |
| Add Equity Affiliates' Income | 14.6 | 9.4 | 12.7 | 9.4 | 46.1 | 11.7 |  |  |  |  |
| Adjusted EBITDA | 154.7 | 144.4 | 165.5 | 164.9 | 629.5 | 180.1 | 25.4 | 16\% | 15.2 | 9\% |
| Adjusted EBITDA Margin | 38.8\% | 36.7\% | 39.6\% | 38.5\% | 38.4\% | 43.6\% |  | 480bp |  | 510bp |
| Gases - Global |  |  |  |  |  |  |  |  |  |  |
| Operating Income | (17.9) | (7.9) | (24.1) | (1.7) | (51.6) | (19.3) |  |  |  |  |
| Add: Depreciation and amortization | 4.3 | 5.5 | 4.2 | 2.5 | 16.5 | 2.1 |  |  |  |  |
| Add Equity Affiliates' Income | 0.4 | (0.2) | 0.0 | (1.0) | (0.8) | (0.5) |  |  |  |  |
| Adjusted EBITDA | (13.2) | (2.6) | (19.9) | (0.2) | (35.9) | (17.7) | (4.5) |  | (17.5) |  |
| Materials Technologies |  |  |  |  |  |  |  |  |  |  |
| Operating Income | 104.6 | 124.2 | 131.5 | 116.4 | 476.7 | 127.2 |  |  |  |  |
| Add: Depreciation and amortization | 24.0 | 23.3 | 22.7 | 22.8 | 92.8 | 19.6 |  |  |  |  |
| Add Equity Affiliates' Income | 0.6 | 0.7 | 0.3 | 0.6 | 2.2 | 0.4 |  |  |  |  |
| Adjusted EBITDA | 129.2 | 148.2 | 154.5 | 139.8 | 571.7 | 147.2 | 18.0 | 14\% | 7.4 | 5\% |
| Adjusted EBITDA Margin | 24.7\% | 27.8\% | 28.6\% | 28.5\% | 27.4\% | 30.0\% |  | 530bp |  | 150bp |
| Corporate/Other |  |  |  |  |  |  |  |  |  |  |
| Operating Income | (22.7) | (8.8) | (17.6) | (1.5) | (50.6) | (5.2) |  |  |  |  |
| Add: Depreciation and amortization | 2.9 | 3.3 | 3.3 | 3.5 | 13.0 | 3.8 |  |  |  |  |
| . Add Equity Affiliates' Income | 0.0 | 0.0 | $\underline{0.0}$ | $\underline{0.0}$ | 0.0 | $\underline{0.0}$ |  |  |  |  |
| Adjusted EBITDA* $\cdots$...... | (19.8) | (5.5) | (14.3) | 2.0 | (37.6) | (1.4) | 18.4 |  | (3.4) |  |

## Appendix: ROCE



## Appendix: ROCE Tax Rate

(\$ Millions)
Reported
Income Before Taxes
Tax Expense
Tax Rate Reported

## ITEMS

## Operating Income

Cost Reduction / Restructuring Charges
Pension Settlement Loss
Gain on previously held equity interest
Goodwill and intangible impairment
Business separation costs
Gain on land sales
Loss on debt retirement
Project suspension costs

## Tax Exp

Cost Reduction / Restructuring Charges
Pension Settlement Loss
Gain on previously held equity interest Goodwill and intangible impairment
Income tax items

| Q214 | Q314 | Q414 | Q115 | Q215 | Q315 | Q415 | Q116 |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |  |  |  |
| 383.6 | 425.6 | 154.8 | 444.0 | 384.0 | 436.7 | 468.8 | 504.5 |
| 92.1 | 102.1 | 77.3 | 106.5 | 87.1 | 103.5 | 118.8 | 132.5 |
| $\mathbf{2 4 . 0} \%$ | $\mathbf{2 4 . 0} \%$ | $\mathbf{4 9 . 9} \%$ | $\mathbf{2 4 . 0} \%$ | $\mathbf{2 2 . 7} \%$ | $\mathbf{2 3 . 7 \%}$ | $\mathbf{2 5 . 3} \%$ | $\mathbf{2 6 . 3} \%$ |

Gain on land sales

## Loss on debt retirement

Tees Valley 2 Idling Costs
Ex Items

| Income Before Taxes | 383.6 | 425.6 | 483.1 | 458.5 | 452.0 | 496.5 | 528.0 | 530.8 |
| :--- | :---: | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Tax Expense | 92.1 | 102.1 | 116.0 | 110.5 | 109.0 | 123.5 | 125.3 | 135.4 |
| Tax Rate ex Items | $\mathbf{2 4 . 0} \%$ | $\mathbf{2 4 . 0} \%$ | $\mathbf{2 4 . 0} \%$ | $\mathbf{2 4 . 1 \%}$ | $\mathbf{2 4 . 1 \%}$ | $\mathbf{2 4 . 9 \%}$ | $\mathbf{2 3 . 7 \%}$ | $\mathbf{2 5 . 5 \%}$ |

## Materials Technologies Electronic Materials and Performance Materials EBITDA

| \$ Millions | Q115 | Q116 | Q116 vs PY |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | \$ | \% |
| Electronic Materials |  |  |  |  |
| Operating Income | 58.2 | 83.3 |  |  |
| Add: Depreciation and amortization | 16.9 | 12.6 |  |  |
| Add Equity Affiliates' Income | 0.4 | $\underline{0.2}$ |  |  |
| Adjusted EBITDA | 75.5 | 96.1 | 20.6 | 27\% |
| Adjusted EBITDA Margin | 29.6\% | 39.2\% |  | 960bp |
| Performance Materials |  |  |  |  |
| Operating Income | 47.6 | 44.1 |  |  |
| Add: Depreciation and amortization | 7.0 | 6.9 |  |  |
| Add Equity Affiliates' Income | 0.2 | 0.2 |  |  |
| Adjusted EBITDA | 54.8 | 51.2 | (3.6) | (7\%) |
| Adjusted EBITDA Margin | 20.4\% | 20.9\% |  | 50bp |

Note: Operating Income /Adjusted EBITDA exclude certain costs that are not allocated to the businesses within Materials Technologies

EPS Guidance

|  | Diluted |
| :---: | :---: |
| Q216 Guidance vs PY | EPS (1) |
| Q215 GAAP | \$1.33 |
| Business restructuring charge | \$0.18 |
| Pension settlement loss | \$0.04 |
| Q215 Non GAAP | \$1.55 |
| Q216 Guidance (2) | \$1.78-\$1.83 |
| \% Change | 15\%18\% |
| Full Fiscal Year 2016 Guidance |  |
| FY15 GAAP | \$5.88 |
| Business restructuring charge | \$0.71 |
| Pension settlement loss | \$0.06 |
| Gain on previously held equity investmen | (\$0.05) |
| Business separation costs | \$0.03 |
| Gain on land sales | (\$0.13) |
| Loss on early retirement of debt | \$0.07 |
| FY15 Non GAAP | \$6.57 |
| FY16 Guidance (2) | \$7.25-\$7.50 |
| \% Change | 10\% $14 \%$ |

(1) Continuing operations, attributable to Air Products
(2) Guidance excludes the impact of certain items, if applicable, that we believe are not representative of our underlying business

Moving forward

## Thank you tell me more

