# Q3 FY'12 Earnings Conference Call 

## July 24, 2012



PRODUCTS YAV

## Forward Looking Statement

Note: This presentation contains "forward-looking statements" within the safe harbor provisions of the Private Securities Litigation Reform Act of 1995, including statements about earnings guidance, projections, targets and business outlook. These forward-looking statements are based on management's reasonable expectations and assumptions as of the date of this release. Actual performance and financial results may differ materially from projections and estimates expressed in the forward-looking statements because of many factors not anticipated by management, including, without limitation, deterioration in global or regional economic and business conditions; weakening demand for the Company's products and services; future financial and operating performance of major customers; unanticipated contract terminations or customer cancellations or postponement of projects and sales; the success of commercial negotiations; asset impairments or losses due to a decline in profitability of or demand for certain of the Company's products or businesses, or specific product or customer events; the impact of competitive products and pricing; interruption in ordinary sources of supply of raw materials; the ability to recover unanticipated increased energy and raw material costs from customers; costs and outcomes of litigation or regulatory activities; successful development and market acceptance of new products and applications; the ability to attract, hire and retain qualified personnel in all regions of the world where the Company operates; the success of productivity programs; the success and impact of restructuring and cost reduction initiatives; achieving anticipated acquisition synergies; the timing, impact, and other uncertainties of future acquisitions or divestitures; significant fluctuations in interest rates and foreign currencies from that currently anticipated; the continued availability of capital funding sources for all of the Company's foreign operations; the impact of environmental, healthcare, tax or other legislation and regulations in jurisdictions in which the Company and its affiliates operate; the impact of new or changed financial accounting guidance; the impact on the effective tax rate of changes in the mix of earnings among our U.S. and international operations; and other risk factors described in the Company's Form 10 K for its fiscal year ended September 30, 2011. The Company disclaims any obligation or undertaking to disseminate any updates or revisions to any forward-looking statements contained in this document to reflect any change in the Company's assumptions, beliefs or expectations or any change in events, conditions, or circumstances upon which any such forward-looking statements are based.

## Q3 items/update

- Homecare divestiture update
- Gain on Continental homecare sale
- Progress on remaining business
- DA NanoMaterials gain
- FQ2 restructuring charge/provision progress


## Q3 Financials

| (\$millions, Continuing Operations) | Q3 FY12 | Fav/(Unfav) vs. |  |
| :---: | :---: | :---: | :---: |
|  |  | Q3 FY11 | Q2 FY12 |
| Sales | \$2,340 | (5\%) | -\% |
| - Volume |  | -\% | 1\% |
| - Price |  | 1\% | -\% |
| - Energy/RM pass-thru |  | (4\%) | (1\%) |
| - Currency |  | (3\%) | (1\%) |
| - Acquisition |  | 1\% | 1\% |
| Operating Income | \$397 | 2\% | 6\% |
| Operating Margin | 17.0\% | 130bp | 100bp |
| Net Income | \$303 | 2\% | 8\% |
| Diluted EPS (\$/share) | 1.41 | 3\% | 8\% |
| ROCE | 12.2\% | (80bp) | 20bp |

## Q3 EPS Analysis

(Continuing Operations EPS)
GAAP diluted EPS cont ops less gain on DA Nano
Non-GAAP diluted EPS cont ops
Volume (incl. Acq.)
Price / raw materials
Cost
Currency/FX
Higher equity affiliate income Higher tax rate
Fewer shares outstanding
Change

Q3 FY12 Q3 FY11 Change \$1.66 \$1.37
0.25 -
$\$ 1.41 \quad \$ 1.37 \quad \$ 0.04$
$\left.\begin{array}{c}(\$ 0.04) \\ 0.02 \\ 0.10\end{array}\right] \$ 0.08$
(0.05)
0.01
(0.02)
0.02
\$0.04

## Merchant Gases

Sales

- Volume
- Price
- Currency

Operating Income

Operating Margin

Q3 FY12 \$874
(2\%)
$(5 \%)$
$(2 \%)$
$2 \%$
$(5 \%)$
$(5 \%)$
$(2 \%)$
$2 \%$
$(5 \%)$
\$165
18.8\%

4\%

Fav/(Unfav) vs.
Q3 FY11 Q2 FY12

160bp 150bp

- Strong cost performance drives margin improvement
- Pricing positive in all regions
- Volumes soft due to slower economic activity


## Merchant Gases: <br> Q3 Sales Analysis vs PY

|  | U.S./ Canada | Europe | Asia |
| :---: | :---: | :---: | :---: |
| Sales \% change | 1\% | (12\%) | 6\% |
| - Volume | -\% | (4\%) | 4\% |
| - Price | 1\% | 2\% | 3\% |
| - Currency | -\% | (10\%) | (1\%) |

- US/Canada positive price, continued strong contract signings
- Europe volumes weaker on softer demand, but positive pricing
- Asia volume and price strength


## Tonnage Gases

|  |  | Fav/(Unfav) vs. |  |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Q3 FY12 | Q3 FY11 | Q2 FY12 |  |
| Sales | $\$ 767$ |  | $(12 \%)$ | $(2 \%)$ |
| - Volume |  | $2 \%$ | $2 \%$ |  |
| - Energy/RM pass thru |  | $(12 \%)$ | $(3 \%)$ |  |
| - Currency |  | $(2 \%)$ | $(1 \%)$ |  |
| Operating Income | $\$ 134$ |  | $17 \%$ | $7 \%$ |
| Operating Margin | $17.5 \%$ |  | $430 b p$ | $150 b p$ |

- Strong operating and cost performance drives margin expansion
- Volume growth from new projects
- Sales impacted by lower natural gas prices


## Electronics \& Performance Materials

|  | Q3 FY12 | Fav/(Unfav) vs. |  |
| :---: | :---: | :---: | :---: |
|  |  | Q3 FY11 | Q2 FY12 |
| Sales | \$604 | -\% | 6\% |
| - Volume |  | (1\%) | 2\% |
| - Price |  | (1\%) | -\% |
| - Currency |  | (2\%) | -\% |
| - Acquisition |  | 4\% | 4\% |
| Operating Income | \$91 | (17\%) | 6\% |
| Operating Margin | 15.0\% | (310bp) | (10bp) |
| Electronics sales |  | 2\% | 10\% |
| Performance Materials sales |  | (2\%) | 2\% |

- Acquisition offsets soft base business volumes
- New Electronics projects in China


## Equipment \& Energy

Sales
Operating Income
Sales Backlog

|  | Fav/(Unfav) vs. |  |
| :---: | :---: | :---: |
| Q3 FY12 | Q3 FY11 | Q2 FY12 |
| $\$ 95$ | $19 \%$ | $(14 \%)$ |
| $\$ 10$ | $14 \%$ | $-\%$ |
| $\$ 434$ | $76 \%$ | $39 \%$ |

- Higher ASU activity versus prior year
- Announced another new LNG order
- Highest sales backlog in the last five years


## Guidance/Outlook

## FQ4 2012 EPS

## \$1.42-\$1.47

- Higher Merchant and Electronics volumes
- Restructuring benefits
- Indura acquisition
- Unfavorable currency impacts
- CapEx forecast $\sim \$ 2.9 B$, includes $\sim \$ 0.7 B$ for equity portion of Indura acquisition
- Tax rate guidance unchanged, ~25\%

Appendix Slides

## Major Projects

| Plant | Location | Capacity | Timing |
| :--- | :--- | :--- | :--- |
| H2 | Rotterdam, Netherlands | World Scale | Onstream |
| ASU/Liquid | Laporte, TX | World Scale | Onstream |
| H2 | Luling, LA | 120 MMSCFD H2 | Onstream |
| H2 Pipeline | Gulf Coast, US | 180 miles | Q4FY12 |
| Helium | Wyoming | 200 MMSCFY | H1FY13 |
| ASU/Liquid | Petrochina, Chengdu, China | World Scale | H1FY13 |
| H2 | Petrochina, Chengdu, China | 90 MMSCFD H2 | H1FY13 |
| H2 | Marathon, Detroit | 60 MMSCFD H2 | H1FY13 |
| ASU/Liquid | Gent, Belgium | 2,000 TPD O2 | H1FY13 |
| ASU | Samsung, Tangjeong, Korea | World Scale | H2FY13 |
| ASU | PCEC, Weinan, China | 8,200 TPD O2 | H2FY13 |
| ASU/Liquid | Samsung, Xian, China | World Scale | H2FY13 |
| H2 | St. Charles, LA | World Scale | FY14 |
| ASU/Liquid | Wison, Nanjing, China | 1,500 TPD O2 | FY14 |
| ASU | Shaanxi, China | 12,000 TPD O2 | FY14 |
| ASU/Liquid | XLX, Henan, China | 2,000 TPD O2 | FY14 |

## Air Products EPS

|  | FY11 | FY12 |
| :---: | :---: | :---: |
| Q1 | $\$ 1.25$ | $\$ 1.26$ |
| Q2 | $\$ 1.33$ | $\$ 1.31$ |
| Q3 | $\$ 1.37$ | $\$ 1.41$ |
| Q4 | $\$ 1.41$ | $\$ 1.42-\$ 1.47$ |
| FY | $\$ 5.36$ | $\$ 5.40-\$ 5.45$ |

## Capital Expenditure - non-GAAP basis

| FY | \$MM |
| :---: | :---: |
| 2012 Forecast | $\sim \$ 2,900^{*}$ |
| 2012 Q3 YTD | $\$ 1,662$ |
| 2011 | $\$ 1,582$ |
| 2010 | $\$ 1,298$ |
| 2009 | $\$ 1,475$ |
| 2008 | $\$ 1,355$ |
| 2007 | $\$ 1,635$ |

## Appendix: Q3 FY12 Electronics and Performance Materials

| (\$ Millions) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | GAAP Measure |  |  |  | Non GAAP <br> Adjustment | Non GAAP Measure |  |  |  |
| Electronics and Performance Materials |  |  | \$ | \% |  |  |  | \$ | \% |
| Q312 vs. Q311 | Q312 | Q311 | Change | Change | Q312 (1) | Q312 | Q311 | Change | Change |
| Sales | 603.8 | 602.4 | 1.4 | 0\% |  | 603.8 | 602.4 | 1.4 | 0\% |
| Operating Income | 176.7 | 109.0 | 67.7 | 62\% | (85.9) | 90.8 | 109.0 | (18.2) | (17\%) |
| Operating Margin | 29.3\% | 18.1\% |  | 1,120bp |  | 15.0\% | 18.1\% |  | (310bp) |
|  |  |  | \$ | \% |  |  |  | \$ | \% |
| Q312 vs. Q212 | Q312 | Q212 | Change | Change | Q312 (1) | Q312 | Q212 | Change | Change |
| Sales | 603.8 | 567.0 | 36.8 | 6\% |  | 603.8 | 567.0 | 36.8 | 6\% |
| Operating Income | 176.7 | 85.5 | 91.2 | 107\% | (85.9) | 90.8 | 85.5 | 5.3 | 6\% |
| Operating Margin | 29.3\% | 15.1\% |  | 1,420bp |  | 15.0\% | 15.1\% |  | (10bp) |

(1) Gain on previously held equity interest

## Appendix: <br> Q3 FY12 Results and FY12 Guidance

|  | GAAP Measure |  |  |  | Non GAAP Adjustments |  |  | Non GAAP Measure |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | \$ | \% |  |  |  |  |  | \$ | \% |
| Q312 vs. Q311-Total Company | Q312 | Q311 | Change | Change | Q312 (2) |  |  | Q312 | Q311 | Change | Change |
| Sales | 2,340.1 | 2,472.0 | (131.9) | (5\%) |  |  |  | 2,340.1 | 2,472.0 | (131.9) | (5\%) |
| Operating Income | 482.8 | 387.7 | 95.1 | 25\% | (85.9) |  |  | 396.9 | 387.7 | 9.2 | 2\% |
| Operating Margin | 20.6\% | 15.7\% |  | 490bp |  |  |  | 17.0\% | 15.7\% |  | 130bp |
| Income from Cont. Ops. (1) | 357.2 | 297.0 | 60.2 | 20\% | (54.6) |  |  | 302.6 | 297.0 | 5.6 | 2\% |
| Diluted EPS - Cont. Ops. (1) | \$1.66 | \$1.37 | \$0.29 | 21\% | (\$0.25) |  |  | \$1.41 | \$1.37 | \$0.04 | 3\% |
|  |  |  | \$ | \% |  |  |  |  |  | \$ | \% |
| Q312 vs. Q212-Total Company | Q312 | Q212 | Change | Change | Q312 (2) | Q212 (3) | Q212 (4) | Q312 | Q212 | Change | Change |
| Sales | 2,340.1 | 2,344.3 | (4.2) | (0\%) |  |  |  | 2,340.1 | 2,344.3 | (4.2) | (0\%) |
| Operating Income | 482.8 | 287.9 | 194.9 | 68\% | (85.9) |  | 86.8 | 396.9 | 374.7 | 22.2 | 6\% |
| Operating Margin | 20.6\% | 12.3\% |  | 830bp |  |  |  | 17.0\% | 16.0\% |  | 100bp |
| Income from Cont. Ops. (1) | 357.2 | 279.0 | 78.2 | 28\% | (54.6) | (58.3) | 60.6 | 302.6 | 281.3 | 21.3 | 8\% |
| Diluted EPS - Cont. Ops. (1) | \$1.66 | \$1.30 | \$0.36 | 28\% | (\$0.25) | (\$0.27) | \$0.28 | \$1.41 | \$1.31 | \$0.10 | 8\% |
| (1) Attributable to Air Products |  |  |  |  |  |  |  |  |  |  |  |
| (2) Gain on previously held equity interest |  |  |  |  |  |  |  |  |  |  |  |
| (3) Spanish tax ruling |  |  |  |  |  |  |  |  |  |  |  |
| (4) Cost reduction plan charge |  |  |  |  |  |  |  |  |  |  |  |
|  | Diluted |  |  |  | Diluted |  |  |  |  |  |  |
| FY12 Full year EPS guidance | EPS (6) |  | FY12 Q4 EPS | idance | EPS (6) |  |  | Capital Exp | enditures | Guidanc | SMillions |
| FY11 GAAP | \$5.22 |  | FY12 Q3 GA |  | \$1.66 |  |  | FY11 GAAP |  |  | 1,408.3 |
| Q111 Acquisition - related costs | \$0.12 |  | Gain on pre | eld equity int. | (\$0.25) |  |  | Capital lea | e expend | ditures | 173.5 |
| Q211 Acquisition - related costs | \$0.02 |  | FY12 Q3 Non |  | \$1.41 |  |  | FY11 Non | AAP |  | 1,581.8 |
| FY11 Non GAAP | \$5.36 |  | FY12 Q4 Guid |  | \$1.42-\$1.47 |  |  | FY12 GAAP | - guidanc |  | 2,650.0 |
| FY12 GAAP Guidance | \$5.44-\$5.49 |  | \%Change |  | 1\%4\% |  |  | Capital lea | ee expend | ditures | 250.0 |
| Q112 Spanish tax settlement | \$0.20 |  |  |  |  |  |  | FY12 Non | AAP - gui | dance | 2,900.0 |
| Q212 Spanish tax ruling | (\$0.27) |  |  |  |  |  |  |  |  |  |  |
| Q212 Cost reduction plan charge | \$0.28 |  |  |  |  |  |  |  |  |  |  |
| Q312 Gain on prev. held equity interes | (\$0.25) |  |  |  |  |  |  |  |  |  |  |
| FY12 Non GAAP Guidance | \$5.40-\$5.45 |  |  |  |  |  |  |  |  |  |  |
| \% Change | 1\%-2\% |  |  |  |  |  |  |  |  |  |  |
| (6) Continuing operations, attributable to Air Products |  |  |  |  |  |  |  |  |  |  |  |

## Appendix: ROCE



## Appendix: ROCE Tax rate

| (\$ Millions) | Q110 through Q112 shown without restating for moving Homecare to Disc. Ops. |  |  |  |  |  |  |  | Q212 | Q312 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q210 | Q310 | Q410 | Q111 | Q211 | Q311 | Q411 | Q112 |  |  |
| Reported |  |  |  |  |  |  |  |  |  |  |
| Income Before Taxes | 343.3 | 338.9 | 371.5 | 357.4 | 421.8 | 430.0 | 451.8 | 392.4 | 294.0 | 498.5 |
| Tax Expense | 84.9 | 77.6 | 93.5 | 81.5 | 110.3 | 103.9 | 112.7 | 136.1 | 8.8 | 133.3 |
| Tax Rate Reported | 24.7\% | 22.9\% | 25.2\% | 22.8\% | 26.1\% | 24.2\% | 24.9\% | 34.7\% | 3.0\% | 26.7\% |
| ITEMS |  |  |  |  |  |  |  |  |  |  |
| Operating Income |  |  |  |  |  |  |  |  |  |  |
| Acquisition - related costs | 23.4 | 37.9 | 34.7 | 43.5 | 5.0 |  |  |  |  |  |
| Cost Reduction Charge |  |  |  |  |  |  |  |  | 86.8 |  |
| Gain on previously held equity interest |  |  |  |  |  |  |  |  |  | (85.9) |
| Tax Exp |  |  |  |  |  |  |  |  |  |  |
| Acquisition - related costs | 8.8 | 14.2 | 12.9 | 16.3 | 0.6 |  |  |  |  |  |
| Spanish tax settlement |  |  |  |  |  |  |  | (43.8) |  |  |
| Spanish tax ruling |  |  |  |  |  |  |  |  | 58.3 |  |
| Cost Reduction Charge |  |  |  |  |  |  |  |  | 26.2 |  |
| Gain on previously held equity interest |  |  |  |  |  |  |  |  |  | (31.3) |
| Ex Items |  |  |  |  |  |  |  |  |  |  |
| Income Before Taxes | 366.7 | 376.8 | 406.2 | 400.9 | 426.8 | 430.0 | 451.8 | 392.4 | 380.8 | 412.6 |
| Tax Expense | 93.7 | 91.8 | 106.4 | 97.8 | 110.9 | 103.9 | 112.7 | 92.3 | 93.3 | 102.0 |
| Tax Rate ex Items | 25.6\% | 24.4\% | 26.2\% | 24.4\% | 26.0\% | 24.2\% | 24.9\% | 23.5\% | 24.5\% | 24.7\% |

