# Q4 FY'11 Earnings Conference Call

October 21, 2011









# Forward Looking Statement

NOTE: This presentation contains "forward-looking statements" within the safe harbor provisions of the Private Securities Litigation Reform Act of 1995, including earnings guidance, projections and targets. These forward-looking statements are based on management's reasonable expectations and assumptions as of the date of this presentation. Actual performance and financial results may differ materially from projections and estimates expressed in the forward-looking statements because of many factors not anticipated by management, including, without limitation, renewed deterioration in global economic and business conditions, including weakening demand for the Company's products and inability to maintain pricing; future financial and operating performance of major customers and industries served by the Company; unanticipated contract terminations or customer cancellations or postponement of projects and sales; the success of commercial negotiations; asset impairments due to economic conditions or specific product or customer events; the impact of competitive products and pricing; interruption in ordinary sources of supply of raw materials; the Company's ability to recover energy and raw material costs from customers; the Company's ability to maintain and improve cost efficiency of operations; costs and outcomes of litigation or regulatory activities; successful development and market acceptance of new products and applications, the ability to attract, hire and retain qualified personnel in all regions of the world where the Company operates; the success of cost reduction and productivity programs; the timing, impact, and other uncertainties of future acquisitions, divestitures and restructuring activities; significant fluctuations in interest rates and foreign currencies from that currently anticipated; the continued availability of capital funding sources in all of the Company's foreign operations; the impact of environmental, healthcare, tax or other legislation and regulations in jurisdictions in which the Company and its affiliates operate; the impact of new or changed financial accounting guidance; the timing and rate at which tax credits can be utilized and other risk factors described in the Company's Form 10K for its fiscal year ended September 30, 2010. The Company disclaims any obligation or undertaking to disseminate any updates or revisions to any forward-looking statements contained in this document to reflect any change in the Company's assumptions, beliefs or expectations or any change in events, conditions, or circumstances upon which any such forward-looking statements are based.



# FY 2011 Summary

- Key Wins in High Growth Markets
  - Hydrogen Valero, Shell, Motiva, Marathon, GC Pipeline
  - Oxygen Wison Nanjing, China
  - Nitrogen Samsung Korea; UMC Taiwan; US customer
  - Merchant Capacity China, US, India, Helium
  - Equity Affiliates AHG in Saudi Arabia
- Consistent Cash Priorities Shareholder returns
  - Strong operating cash flow
  - Dividend increased for 29<sup>th</sup> consecutive year
  - \$649MM share repurchase and new \$1B authorization
- Consistent Performance
  - EPS above top of original guidance range
  - Capex of \$1.6B
- Sustainability
  - Carbon Disclosure Project indices
  - Dow Jones Sustainability indices



# FY 2011 Summary

			Change	e vs. PY
(\$billions, continuing ops., ex. items)	FY11	FY10	\$ Δ	% △
Sales	\$10.1	\$9.0	\$1.1	12%
- Volume				9%
- Price				1%
- Currency				2%
Operating Income	\$1.7	\$1.5	\$0.2	13%
Operating Margin	16.6%	16.5%		10bp
EPS (\$/share)	5.73	5.02	0.71	14%
ROCE	13.3%	12.5%		80bp

- Good volume growth and Return on Capital improvement
- Progress toward long-term financial goals



### Q4 Financials

		Fav/(Unt	Fav/(Unfav) vs.			
(\$millions, Continuing Operations)	<u>Q4 FY11</u>	<u>Q4 FY10</u>	Q3 FY11			
Sales	\$2,611	11%	1%			
- Volume		4%	2%			
- Price		2%	-%			
- Energy/RM pass-thru		1%	-%			
- Currency		4%	(1%)			
Operating Income	\$425	6%	2%			
Operating Margin	16.3%	(80bp)	10bp			
Net Income	\$325	11%	2%			
Diluted EPS (\$/share)	1.51	12%	3%			
ROCE	13.5%	20bp	50bp			



# Q4 EPS Analysis

	<u>Q4 FY11</u>	Q4 FY10	Change
As-reported diluted EPS	\$1.51	\$1.25	_
<ul> <li>acquisition-related exp.</li> </ul>	-	(0.10)	
Adjusted cont. ops. EPS	\$1.51	\$1.35	\$0.16
Volume			\$0.07
Price / raw materials			0.00 -\$0.06
Cost			(0.01)
			_
Currency/FX			0.02
Higher equity affiliate income			0.07
Higher non-controlling intere	st		(0.04)
Lower tax, interest exp, fewer	er shares o	utstanding	0.05
Increase		_	\$0.16
 ***************************************			



#### Merchant Gases

		Fav/(Unfav) vs.			
	<u>Q4 FY11</u>	Q4 FY10	Q3 FY11		
Sales	\$1,045	10%	2%		
- Volume		4%	3%		
- Price		1%	-%		
- Currency		5%	(1%)		
Operating Income	\$192	4%	6%		
Operating Margin	18.4%	(110bp)	70bp		

- Steady volume growth driven by Asia and US/Canada
- Positive Asia and US/Canada pricing, higher Europe cost and Healthcare price pressure
- Improved operating performance drives positive sequential margin



# Merchant Gases: Q4 Sales Analysis vs PY

	U.S./ Canada_	Europe	Asia
Sales % change	8%	8%	30%
- Volume	5%	-%	20%
- Price	3%	-%	3%
- Currency	-	8%	7%

- Positive US/Canada volume and price
- Positive Europe liquid/bulk and packaged gas price, offset by negative Healthcare pricing
- Strong volume and price growth across the Asia region



## Tonnage Gases

		Fav/(Unfav) vs.			
	Q4 FY11	<u>Q4 FY10</u>	Q3 FY11		
Sales	\$883	17%	2%		
- Volume		11%	3%		
- Energy/RM pass thru		3%	(1%)		
- Currency		3%	-%		
Operating Income	\$152	30%	32%		
Operating Margin	17.2%	160bp	400bp		

- New project on-streams drive volume growth
- Improved efficiency and lower maintenance costs expand margins
- New hydrogen contracts for Shell and Motiva in US gulf coast and oxygen/nitrogen contract for Wison in China



#### **Electronics & Performance Materials**

		Fav/(Unfav) vs.			
	Q4 FY11	Q4 FY10	Q3 FY11		
Sales	\$587	12%	(3%)		
- Volume		5%	(3%)		
- Price		4%	-%		
- Currency		3%	-%		
Operating Income	\$92	9%	(16%)		
Operating Margin	15.6%	(50bp)	(250bp)		
Electronics sales		17%	2%		
Performance Materials sales		7%	(9%)		

- Slowing growth in Electronics and volume declines in Performance Materials
- Margin above FY11 target of 15%



# Equipment & Energy

		Fav/(Unfa		
	<u>Q4 FY11</u>	Q4 FY10	Q3 FY11	
Sales	\$96	(25%)	21%	
Operating Income	\$11.5	(43%)	34%	
Sales Backlog	\$334	22%	36%	

- Lower results vs PY due to lower ASU and LNG activity
- Higher results vs PQ due to higher ASU sales
- Backlog higher on several new large ASU orders



#### FY'12 Full Year Outlook

- FY'12 overall... more uncertainty, wider range
- WW manufacturing growth

- Global 2% - 5%

- US 1% - 5%

- Asia 4% - 9%

- EU (2%) - 1%

- Silicon growth 0% 5%
- CapEx forecast
  - > ~\$1.9B to \$2.2B
  - > +20% to 40% vs PY

- FY'11 Adjusted Diluted EPS \$5.73
  - Tonnage new projects/loading
  - Merchant and E&PM loading
  - Lower F&F results
  - Pension Expense
  - Tax rate about 26%

FY'12 EPS

\$5.90-\$6.30

> +3% to 10% vs PY

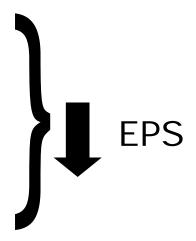


#### FQ1 2012 Outlook

#### FQ4 2011 EPS

- New plants on-stream
- Lower tax rate & NCI
- Seasonality
- Europe cost and pricing
- Tonnage maintenance and PUI
- Equipment & Energy results
- Equity Affiliate, pension, currency





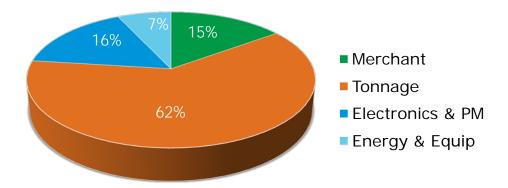
FQ1 2012 EPS

\$1.31-\$1.39



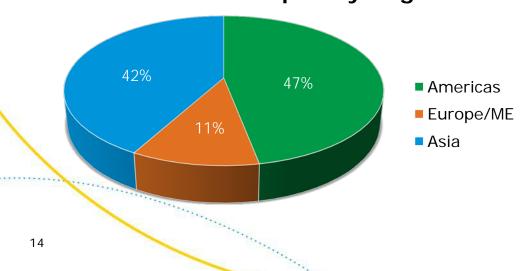
# Capital Spending Outlook

**FY12 Growth CapEx by Segment** 



**FY12 Forecast \$1.9B-\$2.2B** 

FY12 Growth CapEx by Region





# 20 15 by 20 1 5

\$15+ Billion in Sales

**20%** Operating Margin

15% Return on Capital Employed



# Appendix Slides

# Major Projects

Plant	Location	Capacity	Timing
H2	Rotterdam, Netherlands	World Scale	Q1FY12
ASU	Laporte, TX	World Scale	Q1FY12
Helium	Wyoming	200 MMSCFY	Q1FY12
H2	Luling, LA	120 MMSCFD H2	Q2FY12
H2 Pipeline	Gulf Coast, US	180 miles	Q4FY12
ASU	Petrochina, Chengdu, China	World Scale	H2FY12
ASU	Samsung, Tangjeong, Korea	World Scale	H2FY12
H2	Petrochina, Chengdu, China	90 MMSCFD H2	H1FY13
H2	Marathon, Detroit	60 MMSCFD H2	FY13
ASU	PCEC, Weinan, China	8200 TPD O2	FY13
ASU	Gent, Belgium	2000 TPD O2	FY13
ASU	Wison, Nanjing, China	1500 TPD O2	FY14



# Appendix: *FY2011 Sales Analysis*

Change versus	FY2010				
Total Consolidated	12%				
Comprised of:					
<ul><li>Base business growth</li></ul>	10%				
<ul><li>Volume</li></ul>	9%				
– Price	1%				
<ul><li>Energy/RM pass thru -%</li></ul>					
<ul><li>Currency</li></ul>	2%				



# Other Segment

				Q411	VS
(\$mm)	Q411	Q410	Q311	PY	<u>PQ</u>
FX G/(L)	(3.8)	3.5	(1.7)	(7.3)	(2.1)
Inventory Reval (1)	(19.4)	(3.4)		(16.0)	(19.4)
All Other	1.4	(4.3)	4.1	5.7	(2.7)
Total	(21.8)	(4.2)	2.4	(17.6)	(24.2)

(1) Inventory is stated at the lower of cost or market. Business segment inventories are valued at standard cost during the year and then revalued to actual costs calculated on a weighted average basis at 30 September. For U.S. based inventories, this change in value is offset at the corporate level ("Other" business segment) to reflect the LIFO impact as our LIFO pools are not maintained by business segment.



#### Appendix: Q4 and Full Year FY11 Results and Guidance

(\$ Millions, except per share data)										
		GAAP M	easure		Non GAAP A	djustments	N	on GAAP	Measure	
			\$	%					\$	%
Q411 vs. Q410 - Total Co. Cont. Ops	<u>Q411</u>	Q410	<u>Change</u>	<u>Change</u>		Q410 (1)	<u>Q411</u>	Q410	<u>Change</u>	<u>Change</u>
Sales	2,611.2	2,351.2	260.0	11%			2,611.2	2,351.2	260.0	11%
Operating Income	425.3	367.0	58.3	16%		34.7	425.3	401.7	23.6	6%
Operating Margin	16.3%	15.6%		70bp			16.3%	17.1%		(80bp)
Income From Continuing Ops *	324.8	272.1	52.7	19%		21.8	324.8	293.9	30.9	11%
Diluted EPS - Continuing Ops *	\$1.51	\$1.25	\$0.26	21%		\$0.10	\$1.51	\$1.35	\$0.16	12%
			\$	%					\$	%
FY11 vs. FY10 - Total Co. Cont. Ops	<u>FY11</u>	<u>FY10</u>	<u>Change</u>	<u>Change</u>	FY11 (1)	FY10 (1)	<u>FY11</u>	FY10	<u>Change</u>	<u>Change</u>
Sales	10,082.0	9,026.0	1,056.0	12%			10,082.0	9,026.0	1,056.0	12%
Operating Income	1,622.2	1,389.0	233.2	17%	48.5	96.0	1,670.7	1,485.0	185.7	13%
Operating Margin	16.1%	15.4%		70bp			16.6%	16.5%		10bp
Income From Continuing Ops *	1,215.3	1,029.1	186.2	18%	31.6	60.1	1,246.9	1,089.2	157.7	14%
Diluted EPS - Continuing Ops *	\$5.59	\$4.74	\$0.85	18%	\$0.14	\$0.28	\$5.73	\$5.02	\$0.71	14%
* Attributable to Air Products										
(1) Acquisition - related costs										
FY12 Guidance	<u>EPS</u>				Capital Expe	nditures	\$Million			
FY11 GAAP	\$5.59				FY11 GAAP		1,408.3			
Q111 Acquisition - related costs	\$0.12				Capital lease	expenditures	173.5			
Q211 Acquisition - related costs	<u>\$0.02</u>				FY11 Non GA	AP	1,581.8			
FY11 Non GAAP	\$5.73									
FY12 Guidance	\$5.90-\$6.30				FY12 GAAP -	=	1,600-1,800			
% Change	3%-10%				•	expenditures	300-400			
					FY12 Non GA	AP - guidance	1,900-2,200			



# Appendix: ROCE

\$ Millions Quarter Ended <u>Numerator</u>	<u>Q109</u>	<u>Q209</u>	<u>Q309</u>	<u>Q409</u>	<u>Q110</u>	<u>Q210</u>	Q310	<u>Q410</u>	<u>Q111</u>	<u>Q211</u>	<u>Q311</u>	<u>Q411</u>
Operating Income Reported		260.4	143.8	328.0	345.0	340.6	336.4	367.0	360.6	419.5	416.8	425.3
Equity Affiliate Income		27.0	28.5	32.2	26.9	32.2	32.5	35.3	27.8	31.7	39.7	<u>55.1</u>
Earnings before tax as reported		287.4	172.3	360.2	371.9	372.8	368.9	402.3	388.4	451.2	456.5	480.4
Global Cost Reduction Plan		0.0	124.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Pension Settlement Charge		0.0	8.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
<b>Customer Bankruptcy and Asset Actions</b>	<b>s</b>	0.0	32.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Acquisition - Related Costs		0.0	0.0	0.0	0.0	23.4	<u>37.9</u>	34.7	<u>43.5</u>	<u>5.0</u>	0.0	0.0
Earnings before tax ex items		287.4	336.4	360.2	371.9	396.2	406.8	437.0	431.9	456.2	456.5	480.4
Effective tax rate as reported		25.8%	17.5%	26.0%	24.5%	24.7%	22.9%	25.2%	22.8%	26.1%	24.2%	24.9%
Earnings after tax as reported		213.3	142.1	266.5	280.8	280.7	284.4	300.9	299.8	333.4	346.0	360.8
Effective tax rate ex items		25.8%	25.7%	26.0%	24.5%	25.6%	24.4%	26.2%	24.4%	26.0%	24.2%	24.9%
Earnings after tax ex items		213.3	249.9	266.5	280.8	294.8	307.5	322.5	326.5	337.6	346.0	360.8
4 Qtr trailing AT earnings (numerator) - as reported					902.7	970.1	1,112.4	1,146.8	1,165.8	1,218.5	1,280.1	1,340.0
4 Qtr trailing AT Earnings (numerator) - ex items				1,010.5	1,092.0	1,149.6	1,205.6	1,251.3	1,294.1	1,332.6	1,370.9	
<u>Denominator</u>												
Total Debt	4,169.2	4,102.4	4,145.2	4,501.5	4,418.7	4,343.4	4,188.0	4,128.3	3,992.0	4,395.9	4,497.7	4,562.2
Air Products Shareholders' Equity	4,726.1	4,638.1	4,928.3	4,791.9	5,033.9	5,265.6	5,231.4	5,546.9	5,810.0	5,825.2	6,232.2	5,795.8
Noncontrolling Interest	137.9	126.7	134.6	138.1	150.2	152.7	140.5	150.7	167.2	174.0	164.8	142.9
Total Capital	9,033.2	8,867.2	9,208.1	9,431.5	9,602.8	9,761.7	9,559.9	9,825.9	9,969.2	10,395.1	10,894.7	10,500.9
2 Qtr Average Capital (denominator)					9,517.2	9,682.3	9,660.8	9,692.9	9,897.6	10,182.2	10,644.9	10,697.8
5 Qtr Average Capital (denominator)					9,228.6	9,374.3	9,512.8	9,636.4	9,743.9	9,902.4	10,129.0	10,317.2
ROCE as rptd (4 Qtr trail AT earnings / 5 pt avg capital)					9.8%	10.3%	11.7%	11.9%	12.0%	12.3%	12.6%	13.0%
ROCE ex items (4 Qtr trail AT earnings/ 5 pt avg capital)					10.9%	11.6%	12.1%	12.5%	12.8%	13.1%	13.2%	13.3%
Instantaneous ROCE ex items (Qtr earnings AT x 4) / 2 pt avg capital)						12.2%	12.7%	13.3%	13.2%	13.3%	13.0%	13.5%
	2 x -1, , = pt uv	g Jupitul/			11.8%	12.2/0	12.1.70	10.070	10.2/0	101070	10.070	10.070



## Appendix: ROCE Tax rate

Departed	Q209	Q309	Q409	Q110	Q210	Q310	<u>Q410</u>	Q111	Q211	Q311	<u>Q411</u>
Reported Income Before Taxes Tax Expense Tax Rate Reported	257.4 66.5 <b>25.8%</b>	144.8 25.4 <b>17.5%</b>	332.3 86.3 <b>26.0%</b>	340.3 83.5 <b>24.5%</b>	343.3 84.9 <b>24.7%</b>	338.9 77.6 <b>22.9%</b>	371.5 93.5 <b>25.2%</b>	357.4 81.5 <b>22.8%</b>	421.8 110.3 <b>26.1%</b>	430.0 103.9 <b>24.2%</b>	451.8 112.7 <b>24.9%</b>
ITEMS Operating Income Global Cost Reduction Plan Pension Settlement Charge Customer Bankruptcy and Asset Actions Acquisition - related costs		124.0 8.0 32.1			23.4	37.9	34.7	43.5	5.0		
Tax Exp Global Cost Reduction Plan Supp. Pension Plan Charge Customer Bankruptcy and Asset Actions Acquisition - related costs		39.8 3.0 11.1			8.8	14.2	12.9	16.3	0.6		
Ex Items Income Before Taxes Tax Expense Tax Rate ex Items	257.4 66.5 <b>25.8%</b>	308.9 79.3 <b>25.7%</b>	332.3 86.3 <b>26.0%</b>	340.3 83.5 <b>24.5%</b>	366.7 93.7 <b>25.6%</b>	376.8 91.8 <b>24.4%</b>	406.2 106.4 <b>26.2%</b>	400.9 97.8 <b>24.4%</b>	426.8 110.9 <b>26.0%</b>	430.0 103.9 <b>24.2%</b>	451.8 112.7 <b>24.9%</b>



# Thank you... tell me more

