

Strategy for Success

Innovation, Integration and Improvement

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31st Annual Growth Stock Conference

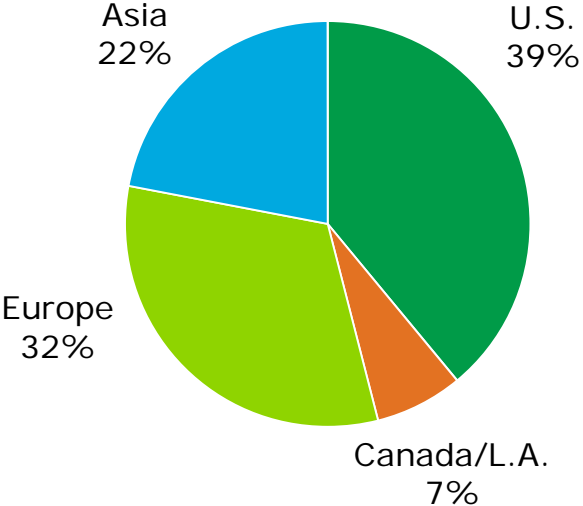
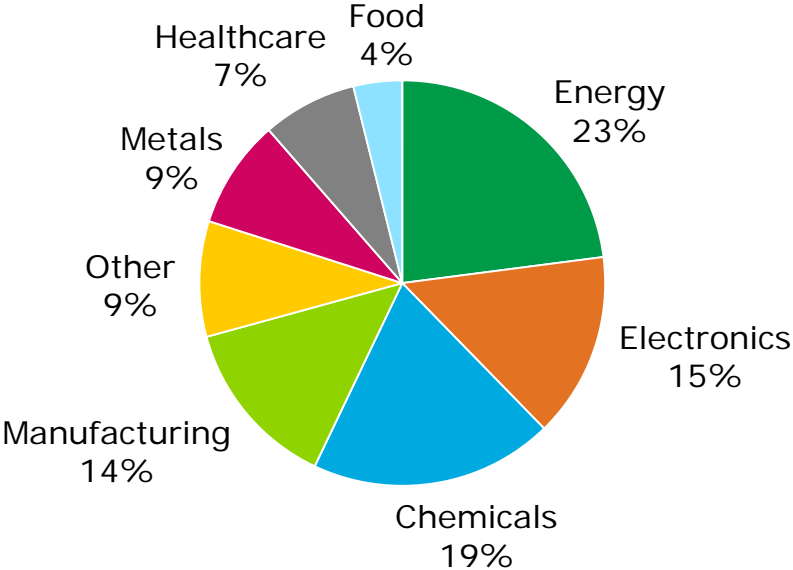
June 15, 2011

Forward-Looking Statements

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Air Products At a Glance

- \$9B in revenues across diverse markets and geographies
- Positioned for continued long-term value creation



Air Products Supply Modes

Stability and Profitable Growth

Onsite/Pipeline



15-20 year Contracts
Limited Volume Risk
Energy Pass through

Package Gases & Specialty Materials



Short-Term Contracts
Differentiated
Positions

Liquid/Bulk

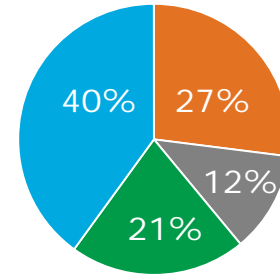


3-5 year Contracts
Cost Recovery

Equipment & Services



Sale of Equipment
PO Based



- Onsite/Pipeline
- Packaged Gases & Specialty Material
- Equipment & Services
- Liquid/Bulk

A Strategy for Success



Generating Shareholder Value

Winning in energy, environmental and emerging Markets



Winning In the Markets

**Accelerating
Growth**

Air Products Advantage

Global Trends

Customers

Productivity

Quality

Industrial Gas Fundamentals

Applications

Environmental Needs

Efficiency

Global Trends Drive Growth

Increasing Energy Demand



- Refining
- Gasification

Environmental Focus



- Refining
- Glass
- Coatings & Construction

Emerging Markets



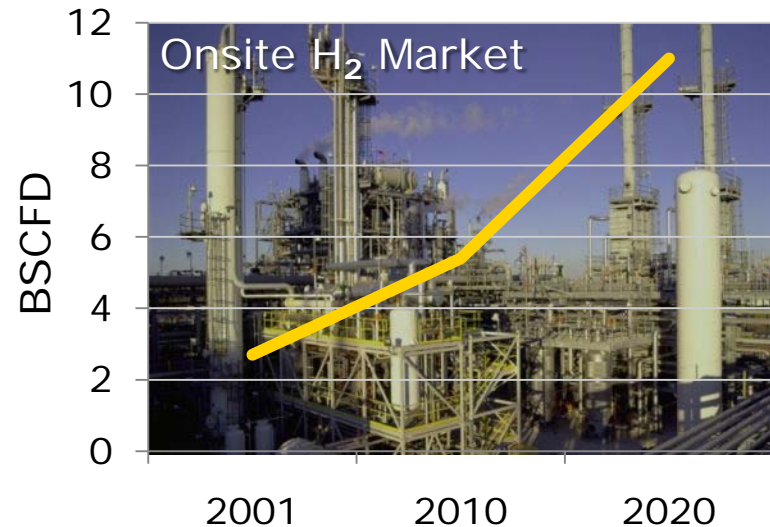
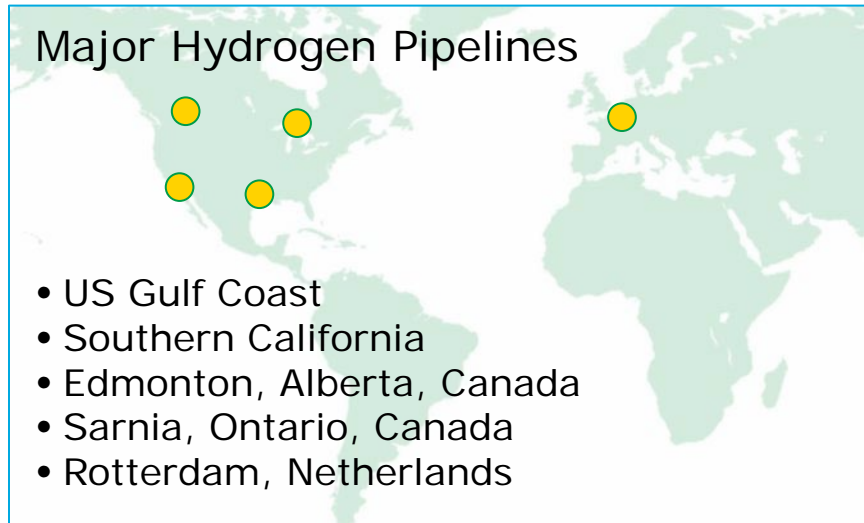
- Metals
- Chemicals
- Food
- Electronics

Digital Revolution



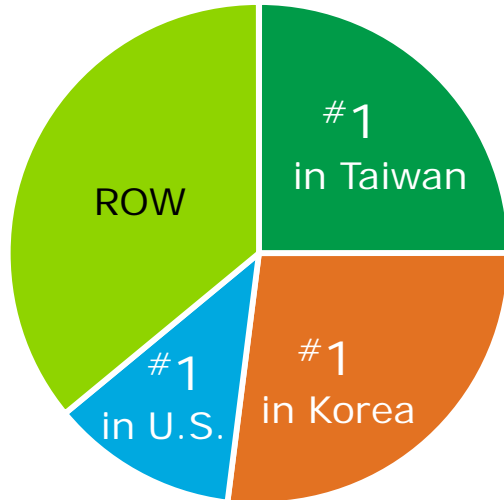
- Semiconductor
- Display

Air Products Advantage: Hydrogen Leadership



#1 market share for over two decades

Air Products Advantage: Electronics Leadership



300mm Fab Capacity



Key customer and geographic positions

Air Products Advantage: Asia Merchant Leadership



#1 positions in high growth markets

Air Products Advantage: Profitable Joint Ventures in High Growth Regions



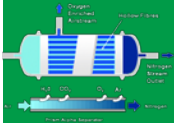



\$2.3B revenue on 100% basis

Executing on innovation, integration and improvement **Actions**

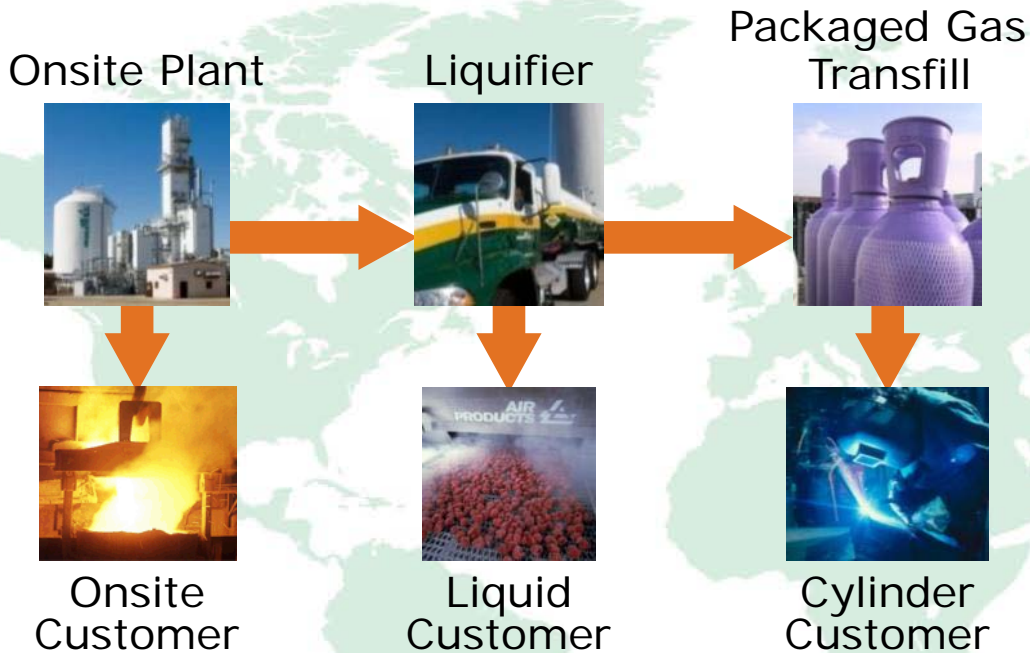


Innovation Built on Core Competencies

| Core Competencies | Key Offerings | Markets |
|--|---|---|
|  <p>Combustion</p> | <p>Gas Applications Oxy-Fuel Burner Design</p> | <p>Refining Gasification</p> |
|  <p>Process Technology</p> | <p>Gas Production & Delivery ASU, SMR, LNG, ITM</p> | <p>Chemicals Steel</p> |
|  <p>Separations</p> | <p>Electronics Thin film precursors</p> | <p>Glass Food</p> |
|  <p>Materials and Chemistry</p> | <p>PMD Performance Additives</p> | <p>Fabrication Semiconductor Coatings</p> |

Creating customer value through these combinations

Integrated Industrial Gas Model

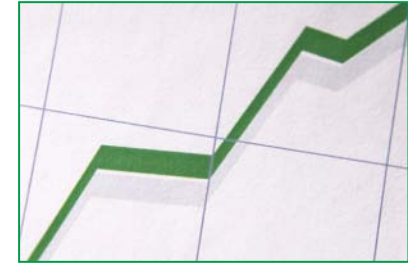


- Full market access
- Capital leverage
- Lower supply chain costs
- Global best practices

Delivers higher growth and profitability

A Culture of Improvement Delivers Results

- Investment in people, process and tools
- Leadership accountability and individual responsibility
- Data-driven



Growth

- New offerings
- Capacity expansions
- Acquisition synergy

Productivity

- Product cost reduction
- Distribution efficiency
- Receivables reduction

Pricing

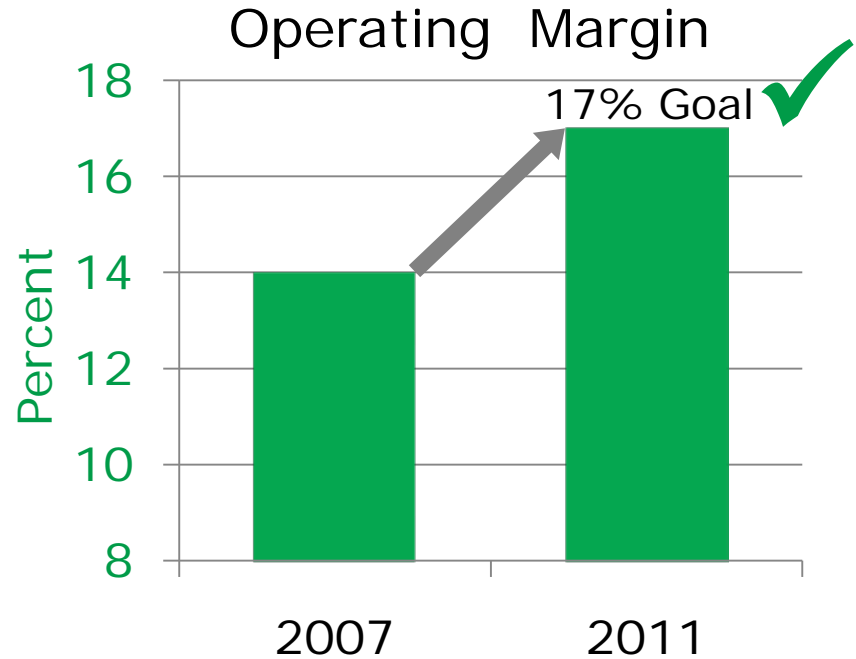
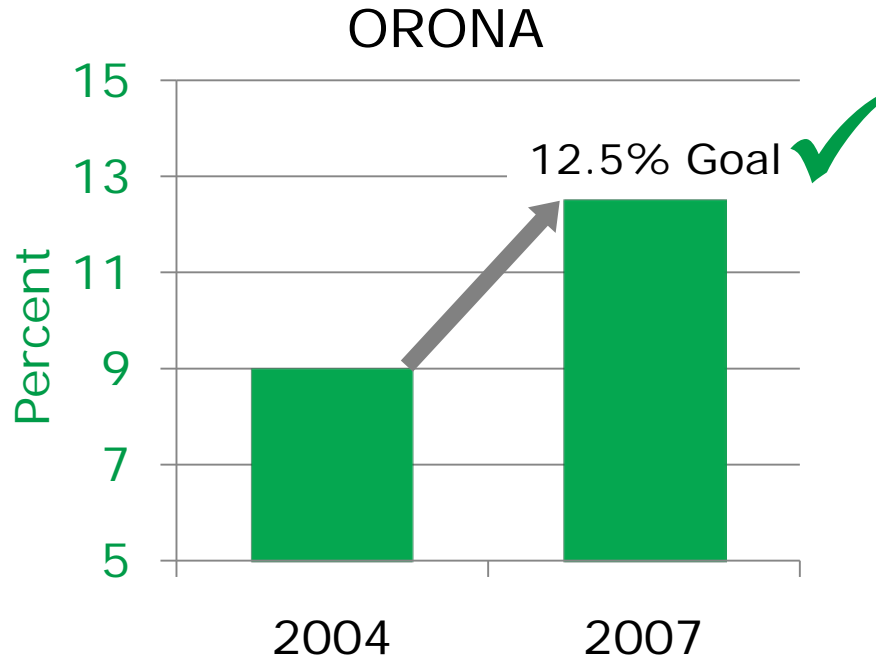
- Pricing tools and skills development
- Materials sourcing
- Leveraging SAP

4%–5% annual cost reduction

Delivering on revenue, margin and return **Goals**



We Deliver on Our Commitments



See appendix for GAAP reconciliation

Revenue
Growth

11%-13%
per year

From \$9B
in 2010
to
\$15B+ in 2015

Operating
Margin

20%

From 16.5%
in 2010
to
20% in 2015

Return on
Capital

15%

From 12.5%
in 2010
to
15% in 2015

Thank you...
tell me more

Appendix

Appendix – Non GAAP Results

1) FY06-FY10 Non GAAP Operating Income/Operating Margin

| (\$mm) | <u>FY06</u> | <u>FY07</u> | <u>FY08</u> | <u>FY09</u> | <u>FY10</u> |
|---------------------------------------|----------------|----------------|----------------|----------------|----------------|
| Sales | 7,885.0 | 9,148.2 | 10,414.5 | 8,256.2 | 9,026.0 |
| GAAP Operating Income | 1,042.0 | 1,375.6 | 1,495.8 | 846.3 | 1,389.0 |
| <u>Non GAAP Adjustments</u> | | | | | |
| Global Cost Reduction Plan | 72.1 | 13.7 | | 298.2 | |
| Gain on Contract Settlement | | (36.8) | | | |
| Pension Settlement | | 10.3 | 26.3 | 8.0 | |
| Donation/Sale of Cost Investment | | (5.0) | | | |
| Customer Bankruptcy and Asset Actions | | | | 32.1 | |
| Acquisition - Related Costs | | | | | 96.0 |
| Total Non GAAP Adjustments | 72.1 | (17.8) | 26.3 | 338.3 | 96.0 |
| Non-GAAP Operating Income | 1,114.1 | 1,357.8 | 1,522.1 | 1,184.6 | 1,485.0 |
| Non-GAAP Operating Margin | 14.1% | 14.8% | 14.6% | 14.3% | 16.5% |

2) FY10 Non GAAP Diluted EPS Continuing Ops. Attributable to Air Products

| | |
|----------------------------------|---------------|
| FY10 Reported EPS | \$4.74 |
| FY10 Acquisition - Related Costs | <u>\$0.28</u> |
| FY10 Non GAAP EPS | <u>\$5.02</u> |

3) FY11 Operating Margin and ROCE excludes Airgas acquisition related costs of \$48.5mm pre-tax.

Appendix – Non GAAP Results

| \$ Millions Quarter Ended | ROCE Calculation | | | | |
|---|------------------|--------------|--------------|--------------|--------------|
| | Q409 | Q110 | Q210 | Q310 | Q410 |
| Numerator | | | | | |
| Operating Income Reported | | 345.0 | 340.6 | 336.4 | 367.0 |
| Equity Affiliate Income | | <u>26.9</u> | <u>32.2</u> | <u>32.5</u> | <u>35.3</u> |
| Earnings before tax as reported | | 371.9 | 372.8 | 368.9 | 402.3 |
| Items | | | | | |
| Acquisition - Related Costs | | <u>0.0</u> | <u>23.4</u> | <u>37.9</u> | <u>34.7</u> |
| Earnings before tax ex items | | 371.9 | 396.2 | 406.8 | 437.0 |
| Effective tax rate as reported | | 24.5% | 24.7% | 22.9% | 25.2% |
| Earnings after tax as reported | | 280.8 | 280.7 | 284.4 | 300.9 |
| Effective tax rate ex items | | 24.5% | 25.6% | 24.4% | 26.2% |
| Earnings after tax ex items | | 280.8 | 294.8 | 307.5 | 322.5 |
| 4 Qtr trailing AT earnings (numerator) - as reported | | | | | 1,146.8 |
| 4 Qtr trailing AT Earnings (numerator) - ex items | | | | | 1,205.6 |
| Denominator | | | | | |
| Total Debt | 4,501.5 | 4,418.7 | 4,343.4 | 4,188.0 | 4,128.3 |
| Air Products Shareholders' Equity | 4,791.9 | 5,033.9 | 5,265.6 | 5,231.4 | 5,546.9 |
| Noncontrolling Interest | <u>138.1</u> | <u>150.2</u> | <u>152.7</u> | <u>140.5</u> | <u>150.7</u> |
| Total Capital | 9,431.5 | 9,602.8 | 9,761.7 | 9,559.9 | 9,825.9 |
| 5 Qtr Average Capital (denominator) | | | | | 9,636.4 |
| ROCE as rptd (4 Qtr trail AT earnings / 5 pt avg capital) | | | | | 11.9% |
| ROCE ex items (4 Qtr trail AT earnings/ 5 pt avg capital) | | | | | 12.5% |

| \$ Millions Quarter Ended | Tax Rate Calculation | | | |
|------------------------------|----------------------|-------|-------|-------|
| | Q110 | Q210 | Q310 | Q410 |
| Reported | | | | |
| Income Before Taxes | 340.3 | 343.3 | 338.9 | 371.5 |
| Tax Expense | 83.5 | 84.9 | 77.6 | 93.5 |
| Tax Rate Reported | 24.5% | 24.7% | 22.9% | 25.2% |
| Items | | | | |
| Operating Income | | | | |
| Acquisition - related costs | | 23.4 | 37.9 | 34.7 |
| Tax Exp | | | | |
| Acquisition - related costs | | 8.8 | 14.2 | 12.9 |
| Ex Items | | | | |
| Income Before Taxes | 340.3 | 366.7 | 376.8 | 406.2 |
| Tax Expense | 83.5 | 93.7 | 91.8 | 106.4 |
| Tax Rate ex Items | 24.5% | 25.6% | 24.4% | 26.2% |

| Capital Expenditures | FY10 |
|---|-------------|
| GAAP Capital Expenditures | 1,133.8 |
| Capital lease expenditures | 122.6 |
| Noncurrent liability related to purchase of shares from noncontrolling interests | <u>42.0</u> |
| Non-GAAP Capital Expenditures | 1,298.4 |