## PRODUGR AIR



## Q2 FY08 Earnings Conference Call

April 23, 2008

## Forward-Looking Statements

NOTE: This document contains "forward-looking statements" within the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. These forward-looking statements are based on management's reasonable expectations and assumptions as of the date of this document regarding important risk factors. Actual performance and financial results may differ materially from projections and estimates expressed in the forward-looking statements because of many factors, including, without limitation, overall economic and business conditions different than those currently anticipated; future financial and operating performance of major customers and industries served by the Company; the impact of competitive products and pricing; interruption in ordinary sources of supply of raw materials; the ability to recover unanticipated increased energy and raw material costs from customers; costs and outcomes of litigation or regulatory activities; consequences of acts of war or terrorism impacting the United States' and other markets; the effects of a pandemic or a natural disaster; the ability to attract, hire and retain qualified personnel in all regions of the world where the company operates; charges related to portfolio management, goodwill recoverability, business restructuring and cost reduction actions; the success of implementing cost reduction programs; the timing, impact, and other uncertainties of future acquisitions or divestitures; unanticipated contract terminations or customer cancellation or postponement of projects or sales; significant fluctuations in interest rates and foreign currencies from that currently anticipated; the continued availability of capital funding sources in all of the company's foreign operations; the impact of new or changed environmental, healthcare, tax or other legislation and regulations in jurisdictions in which the Company and its affiliates operate; the impact of new or changed financial accounting standards; and the timing and rate at which tax credits can be utilized. The Company disclaims any obligation or undertaking to disseminate any updates or revisions to any forward-looking statements contained in this document to reflect any change in the Company's assumptions, beliefs or expectations or any change in events, conditions or circumstances upon which any such forwardlooking statements are based.

## Consolidated Q2 Financials

| (\$Millions, Continuing Operations) | Q2 FY08 | Fav/(Unfav) vs. |  |
| :---: | :---: | :---: | :---: |
|  |  | Q2 FY07 | Q1 FY08 |
| Sales | \$2,605 | 13\% | 5\% |
| SG\&A as a \% of Sales | 12.0\% | 30bp | - |
| Operating Income | \$365 | 18\% | (2\%) |
| Operating Margin \% | 14.0\% | 60bp | (100bp) |
| Net Income | \$270 | 24\% | 5\% |
| Diluted EPS | \$1.23 | 27\% | 6\% |
| ROCE | 12.4\% | 70bp | 10bp |
| ORONA | 12.5\% | 70bp | Obp |

## EPS up 27\%

As-reported diluted EPS

- Discontinued Ops
+ Pension settlement charge
Continuing Operations EPS
Volume
Price / raw materials
Cost
Acquisitions 0.02
Currency
Equity Affiliates income
Fewer shares outstanding
Lower tax rate, all other
Change


## Q2 FY08 Q2 FY07 Change

\$1.43 \$1.02
$0.28 \quad 0.05$
$\begin{array}{ll}\underline{(0.08)} & \underline{-} \\ \underline{\$ 1.23}\end{array}$
$\left.\begin{array}{r}\$ 0.26 \\ \$ 0.08 \\ 0.01 \\ 0.00\end{array}\right\} \$ 0.09$
0.02
0.07
0.05
0.02
$\frac{0.01}{\$ 0.26}$
$\underset{\text { PRODUCTS KAL }}{ }$

## Merchant Gases

|  | Q2 FY08 | Fav/(Unfav) vs. |  |
| :---: | :---: | :---: | :---: |
|  |  | Q2 FY07 | Q1 FY08 |
| Sales | \$902 | 15\% | 1\% |
| - Volume |  | (1\%) | (1\%) |
| - Price |  | 4\% | 1\% |
| - Currency |  | 7\% | 1\% |
| - Acquisitions |  | 5\% | - |
| Operating Income | \$167 | 18\% | (5\%) |
| Operating Margin | 18.5\% | 50bp | (110bp) |
| - Lower equipmen | sales red | ed volum | owth by (4 |
| - Pricing actions | ontinue to | rive resul |  |

## Merchant Gases: Q2 Sales Analysis vs PY

## North America

Europe Asia

| Sales \% change | $8 \%$ | $27 \%$ | $22 \%$ |
| :--- | :---: | :---: | :---: |
| - Volume | $1 \%$ | $(2 \%)$ | $15 \%$ |
| - Price | $7 \%$ | $3 \%$ | $3 \%$ |
| - Currency | - | $14 \%$ | $4 \%$ |
| - Acquisitions | - | $12 \%$ | - |

- Excludes equipment sales


## Tonnage Gases

## Fav/(Unfav) vs.

## Q2 FY08

Q2 FY07

| Sales | $\$ 867$ | $25 \%$ | $10 \%$ |
| :--- | :---: | :---: | :---: |
| - Volume |  | $12 \%$ | $4 \%$ |
| - Nat'l gas/RM pass thru |  | $8 \%$ | $6 \%$ |
| - Currency |  | $3 \%$ | - |
| - Acquisition | $2 \%$ | - |  |
| Operating Income | $\$ 111$ | $20 \%$ | $-\%$ |
| Operating Margin | $12.8 \%$ | $(50 b p)$ | $(120 b p)$ |

- New plants and continued strong loading
- Higher natural gas pricing suppresses margins


## Electronics \& Performance Materials

|  | Q2 FY08 | Fav/(Unfav) vs. |  |
| :---: | :---: | :---: | :---: |
|  |  | Q2 FY07 | Q1 FY08 |
| Sales | \$562 | 6\% | 9\% |
| - Volume |  | 5\% | 8\% |
| - Price |  | (1\%) | - |
| - Currency |  | 2\% | 1\% |
| Operating Income | \$68 | 20\% | 2\% |
| Operating Margin | 12.0\% | 130bp | (80bp) |
| - Electronics sales |  | 2\% | 7\% |
| - Performance Mat | erials vol | ne 3\% | 7\% |

## Equipment \& Energy

> |  | Fav/(Unfav) vs. |  |
| :--- | :--- | :--- |
| 2 Q2 FY08 | Q1 FY08 |  |

Sales
Operating Income
Sales Backlog
\$105 \$10
\$203
(21\%)
4\%
(39\%)
8\%
(42\%)
(17\%)

- New ASU letters of intent
- Additional LNG orders anticipated by year end


## Healthcare

|  | Q2 FY08 | Fav/(Unfav) vs. |  |
| :---: | :---: | :---: | :---: |
|  |  | Q2 FY07 | Q1 FY08 |
| Sales | \$170 | 8\% | (1\%) |
| - Volume |  | 2\% | (2\%) |
| - Price/mix |  | (1\%) | - |
| - Currency |  | 7\% | 1\% |

Operating Income
Operating Margin

| $\$ 9$ | $34 \%$ |
| :--- | :---: |
| $5.5 \%$ | 100 bp |

(31\%)
(250bp)

- Continued growth in Europe
- Strategic alternatives being considered for U.S. business


# FY '08 Financial Outlook Raising guldance again 

## FQ2 2008 EPS \$1.23

- Higher Electronics \& Performance Materials volumes
- Higher Merchant Gases volumes \& pricing
- Higher Tonnage results
- Favorable currency
- Lower Equipment \& Energy results

FQ3 2008 EPS \$1.25-\$1.30 12\%-16\% $\uparrow$ vs PY

FY 2008 EPS $\quad \$ 4.95-\$ 5.05 \quad 18 \%-20 \% \uparrow$ vs PY

## Appendix slides



Appendity
Q2 Sales Analysis

## Change versus

Total Consolidated
Comprised of:

- Base business growth

| $5 \%$ | $2 \%$ |
| ---: | ---: |
| $4 \%$ | $2 \%$ |
| $1 \%$ | - |

- Acquisitions/Divest. 2\%
- Nat'l gas/RM pass thru 2\% 2\%
- Currency

Q2 FY07
13\%
5\%

| - Volume | $4 \%$ | $2 \%$ |
| :--- | :---: | :---: |
| - Price | $1 \%$ | - |

4\% 1\%

## Appendixa

 Q208 Comparisons to prior periods

## Appendizt Guidance

(\$/share)

Diluted EPS - Continuing Ops.
GAAP
Gain on contract settlement
Supp. pension plan charge
Global cost reduction plan
Donation/sale of cost investment
Tax adjustments
Tax audit resolution

Non GAAP

| Q3 |  |  | Full Year |  | \% <br> Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Q307 | Q308 Guidance |  | FY07 | FY08 Guidance |  |
| \$1.24 | \$1.25-\$1.30 | 1\%-5\% | \$4.50 | \$4.86-\$4.96 | 8\%-10\% |
|  |  |  | (\$0.11) |  |  |
|  |  |  | \$0.03 | \$0.09 |  |
|  |  |  | \$0.04 |  |  |
|  |  |  | (\$0.05) |  |  |
| (\$0.12) |  |  | (\$0.12) |  |  |
| \$1.12 | \$1.25-\$1.30 | 12\%-16\% | \$4.20 | \$4.95-\$5.05 | 18\%-20\% |

## Appenaltzt ROCE

| \$ Millions Quarter Ended Numerator | Q106 | Q206 | Q306 | $\underline{\text { Q406 }}$ | Q107 | Q207 | Q307 | Q407 | Q108 | Q208 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Income Reported | 249.6 | 265.4 | 276.4 | 220.1 | 317.4 | 308.6 | 352.4 | 373.1 | 372.0 | 338.2 |
| Equity Affiliate Income | $\underline{25.2}$ | $\underline{22.2}$ | 19.9 | $\underline{24.2}$ | $\underline{27.3}$ | 27.6 | $\underline{29.5}$ | 30.0 | $\underline{25.3}$ | 42.4 |
| Earnings before tax as reported | 274.8 | 287.6 | 296.3 | 244.3 | 344.7 | 336.2 | 381.9 | 403.1 | 397.3 | 380.6 |
| Global Cost Reduction Plan | 0.0 | 0.0 | 0.0 | 72.1 | 0.0 | 0.0 | 0.0 | 13.7 | 0.0 | 0.0 |
| Gain on Contract Termination | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | (36.8) | 0.0 | 0.0 |
| Pension Settlement Charge | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 10.3 | 0.0 | 26.3 |
| Donation/Sale of Cost Investment | 0.0 | $\underline{0.0}$ | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | (5.0) | 0.0 | 0.0 |
| Earnings before tax ex items | 274.8 | 287.6 | 296.3 | 316.4 | 344.7 | 336.2 | 381.9 | 385.3 | 397.3 | 406.9 |
| Effective tax rate as reported | 26.7\% | 27.0\% | 25.9\% | 23.8\% | 26.5\% | 26.4\% | 17.1\% | 18.0\% | 26.6\% | 24.9\% |
| Earnings after tax as reported | 201.4 | 209.9 | 219.6 | 186.2 | 253.4 | 247.4 | 316.6 | 330.5 | 291.6 | 285.8 |
| Effective tax rate ex items | 26.7\% | 27.0\% | 25.9\% | 26.7\% | 26.5\% | 26.4\% | 25.4\% | 25.4\% | 26.6\% | 25.8\% |
| Earnings after tax ex items | 201.4 | 209.9 | 219.6 | 231.9 | 253.4 | 247.4 | 284.9 | 287.4 | 291.6 | 301.9 |
| 4 Qtr trailing AT earnings (numerator) - as reported |  |  |  |  | 869.1 | 906.6 | 1,003.6 | 1,147.9 | 1,186.1 | 1,224.5 |
| 4 Qtr trailing AT Earnings (numerator) - ex items |  |  |  |  | 914.8 | 952.3 | 1,017.6 | 1,073.1 | 1,111.3 | 1,165.8 |
| Denominator |  |  |  |  |  |  |  |  |  |  |
| Total Debt | 2,598.3 | 2,790.7 | 2,971.4 | 2,849.8 | 3,150.2 | 3,308.5 | 3,775.8 | 3,670.9 | 3,975.4 | 4,386.8 |
| Equity | 4,708.8 | 4,967.7 | 5,046.6 | 4,924.0 | 5,111.5 | 5,276.5 | 5,456.3 | 5,495.6 | 5,603.0 | 5,524.3 |
| Minority Interest | 98.4 | 104.5 | 86.8 | 88.6 | 96.5 | 83.5 | 88.6 | 92.9 | 99.3 | 117.4 |
| Total Capital | 7,405.5 | 7,862.9 | 8,104.8 | 7,862.4 | 8,358.2 | 8,668.5 | 9,320.7 | 9,259.4 | 9,677.7 | 10,028.5 |
| 5 Qtr Average Capital (denominator) | 7,342.1 | 7,434.9 | 7,552.5 | 7,680.8 | 7,918.8 | 8,171.4 | 8,462.9 | 8,693.8 | 9,056.9 | 9,391.0 |
| ROCE as rptd (4 Qtr trail AT earnings / 5 pt avg capital) |  |  |  |  | 11.0\% | 11.1\% | 11.9\% | 13.2\% | 13.1\% | 13.0\% |
| ROCE ex items (4 Qtr trail AT earnings/ 5 pt avg capital) |  |  |  |  | 11.6\% | 11.7\% | 12.0\% | 12.3\% | 12.3\% | 12.4\% |

## Appendify ROGE Tax Rate

Reported
Income from Cont. Ops. Before Tax and Min. Int
Minority Interest
Income from Cont. Ops. Before Tax
Tax Expense
Tax Rate Reported

| Q106 | Q206 | Q306 | Q406 | Q107 | Q207 | Q307 | Q407 | Q108 | Q208 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 248.7 | 262.1 | 266.6 | 206.9 | 305.6 | 298.8 | 337.7 | 361.1 | 356.3 | 341.5 |
| (4.8) | (5.2) | (4.8) | (4.1) | (5.1) | (4.4) | (5.2) | (6.1) | (6.1) | (4.5) |
| 243.9 | 256.9 | 261.8 | 202.8 | 300.5 | 294.4 | 332.5 | 355.0 | 350.2 | 337.0 |
| 65.2 | 69.3 | 67.8 | 48.2 | 79.5 | 77.6 | 57.0 | 63.9 | 93.2 | 83.9 |
| 26.7\% | 27.0\% | 25.9\% | 23.8\% | 26.5\% | 26.4\% | 17.1\% | 18.0\% | 26.6\% | 24.9\% |

## ITEMS

Operating Income
Global Cost Reduction Plan
Gain on Contract Termination
Supp. Pension Plan Charge
Donation/Sale of Cost Investment

## Tax Exp

Tax Audit Settlement
Global Cost Reduction Plan
Gain on Contract Termination
Supp. Pension Plan Charge
72.1
13.7
(36.8)
10.3
(5.0)

Donation/Sale of Cost Investment
Tax adjustments

## Ex Items

| Income from Cont. Ops. Before Tax | 243.9 | 256.9 | 261.8 | 274.9 | 300.5 | 294.4 | 332.5 | 337.2 | 350.2 | 363.3 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Tax Expense | 65.2 | 69.3 | 67.8 | 73.5 | 79.5 | 77.6 | 84.5 | 85.6 | 93.2 | 93.7 |
| Tax Rate ex Items | 26.7\% | 27.0\% | 25.9\% | 26.7\% | 26.5\% | 26.4\% | 25.4\% | 25.4\% | 26.6\% | 25.8\% |

## 140000010 (0)

| \$ Millions Quarter Ended | Q106 | Q206 | Q306 | Q406 | $\underline{\text { Q107 }}$ | Q207 | Q307 | Q407 | Q108 | Q208 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Income |  |  |  |  |  |  |  |  |  |  |
| Op. Inc. Reported Disclosed Items: | 249.6 | 265.4 | 276.4 | 220.1 | 317.4 | 308.6 | 352.4 | 373.1 | 372.0 | 338.2 |
| Global Cost Reduction Plan Pension Settlement charge | - | - | - | 72.1 | - | - | - | $\begin{aligned} & 13.7 \\ & 10.3 \end{aligned}$ | - | $26.3$ |
| Gain on contract termination | - | - | - | - | - | - | - | (36.8) | - | - |
| Donation/sale of cost investment | - | - | - | - | - | - | - | (5.0) | - | - |
| Op Inc. ex items | 249.6 | 265.4 | 276.4 | 292.2 | 317.4 | 308.6 | 352.4 | 355.3 | 372.0 | 364.5 |
| Assets |  |  |  |  |  |  |  |  |  |  |
| Total Assets | 10,624.8 | 11,032.5 | 11,290.8 | 11,180.7 | 11,500.0 | 11,878.0 | 12,568.8 | 12,659.5 | 13,014.3 | 13,228.4 |
| Less Investment in Equity Affiliate | 619.6 | 657.1 | 667.1 | 668.4 | 699.0 | 722.7 | 738.7 | 778.1 | 791.6 | 842.9 |
| Less Current Assets Disc Ops | 237.0 | 251.1 | 229.9 | 143.0 | 140.2 | 144.7 | 145.6 | 144.9 | 108.5 | 23.7 |
| Less Non-Current Assets Disc Ops | 454.2 | 451.6 | 458.2 | 318.6 | 321.3 | 322.0 | 326.8 | 304.6 | 272.6 | 19.1 |
| Net Assets from Cont Ops | 9,314.0 | 9,672.7 | 9,935.6 | 10,050.7 | 10,339.5 | 10,688.6 | 11,357.7 | 11,431.9 | 11,841.6 | 12,342.7 |
| ORONA - reported |  |  |  |  |  |  |  |  |  |  |
| 4 Qtr Trailing Op Income |  |  |  |  | 1,079.3 | 1,122.5 | 1,198.5 | 1,351.5 | 1,406.1 | 1,435.7 |
| 5 Qtr Avg Net Assets from Cont Ops |  |  |  |  | 9,862.5 | 10,137.4 | 10,474.4 | 10,773.7 | 11,131.9 | 11,532.5 |
| ORONA - reported |  |  |  |  | 10.9\% | 11.1\% | 11.4\% | 12.5\% | 12.6\% | 12.4\% |
| ORONA - ex items |  |  |  |  |  |  |  |  |  |  |
| 4 Qtr Trailing Op Income |  |  |  |  | 1,151.4 | 1,194.6 | 1,270.6 | 1,333.7 | 1,388.3 | 1,444.2 |
| 5 Qtr Avg Net Assets from Cont Ops |  |  |  |  | 9,862.5 | 10,137.4 | 10,474.4 | 10,773.7 | 11,131.9 | 11,532.5 |
| ORONA - ex items |  |  |  |  | 11.7\% | 11.8\% | 12.1\% | 12.4\% | 12.5\% | 12.5\% |

## Thank you



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