# Q1 FY'12 Earnings Conference Call 

## J anuary 24, 2012



PRODUCTS ZAV

## Forward Looking Statement

This presentation contains "forward-looking statements" within the safe harbor provisions of the Private Securities Litigation Reform Act of 1995, including statements about earnings guidance, projections, targets and business outlook. These forward-looking statements are based on management's reasonable expectations and assumptions as of the date this release. Actual performance and financial results may differ materially from projections and estimates expressed in the forward-looking statements because of many factors not anticipated by management, including, without limitation, slowing of global economic recovery; renewed deterioration in global or regional economic and business conditions; weakening demand for the Company's products; future financial and operating performance of major customers and industries served by the Company; unanticipated contract terminations or customer cancellations or postponement of projects and sales; the success of commercial negotiations; asset impairments due to economic conditions or specific product or customer events; the impact of competitive products and pricing; interruption in ordinary sources of supply of raw materials; the ability to recover unanticipated increased energy and raw material costs from customers; costs and outcomes of litigation or regulatory activities; successful development and market acceptance of new products and applications, the ability to attract, hire and retain qualified personnel in all regions of the world where the Company operates; the success of productivity programs; the success and impact of restructuring and cost reduction initiatives; achieving anticipated acquisition synergies; the timing, impact, and other uncertainties of future acquisitions or divestitures; significant fluctuations in interest rates and foreign currencies from that currently anticipated; the continued availability of capital funding sources in all of the Company's foreign operations; the impact of environmental, healthcare, tax or other legislation and regulations in jurisdictions in which the Company and its affiliates operate; the impact of new or changed financial accounting guidance; the impact on the effective tax rate of changes in the mix of earnings among our U.S. and international operations; and other risk factors described in the Company's Form 10K for its fiscal year ended September 30, 2011. The Company disclaims any obligation or undertaking to disseminate any updates or revisions to any forward-looking statements contained in this document to reflect any change in the Company's assumptions, beliefs or expectations or any change in events, conditions, or circumstances upon which any such forward-looking statements are based.

Q1 Financials

| (\$millions, Continuing Operations) | Q1 FY12 | Fav/(Unfav) vs. |  |
| :---: | :---: | :---: | :---: |
|  |  | Q1 FY11 | Q4 FY11 |
| Sales | \$2,423 | 1\% | (7\%) |
| - Volume |  | -\% | (4\%) |
| - Price |  | 1\% | -\% |
| - Energy/RM pass-thru |  | -\% | (1\%) |
| - Currency |  | -\% | (2\%) |
| Operating Income | \$385 | (5\%) | (10\%) |
| Operating Margin | 15.9\% | (100bp) | (40bp) |
| Net Income | \$292 | (1\%) | (10\%) |
| Diluted EPS (\$/share) | 1.36 | 1\% | (10\%) |
| ROCE | 12.2\% | (100bp) | (130bp) |

## Q1 EPS Analysis

As-reported diluted EPS

- acquisition-related exp.
- tax audit settlement

Adjusted cont. ops. EPS


Currency/FX
Higher equity affiliate income
(0.02)

Lower tax rate
0.03

Fewer shares outstanding
Increase

## Merchant Gases

|  |  |  | Fav/(Unfav) vs. |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Q1 FY12 |  | Q1 FY11 | Q4 FY11 |
| Sales | $\$ 989$ |  | $-\%$ | $(5 \%)$ |
| - Volume |  |  | $(1 \%)$ | $(3 \%)$ |
| - Price |  |  | $1 \%$ | $1 \%$ |
| - Currency |  |  | $(3 \%)$ |  |
| Operating Income | $\$ 192$ |  | $(4 \%)$ | $-\%$ |
| Operating Margin | $19.4 \%$ |  | $(90 b p)$ | 100 bp |

- Volumes soft across all regions
- Overall positive pricing, despite lower homecare \& China LAR
- Improved operating performance drives sequential margin expansion


## Merchant Gases: Q1 Sales Analysis vs PY

|  | U.S./ Canada | Europe | Asia |
| :---: | :---: | :---: | :---: |
| Sales \% change | 2\% | ( $2 \%$ ) | 2\% |
| - Volume | (1\%) | (2\%) | 1\% |
| - Price | 3\% | 1\% | (1\%) |
| - Currency | - | (1\%) | 2\% |

- US/Canada LOX/LIN volumes flat, pricing positive
- Europe volumes weak, positive Europe liquid/bulk and packaged gas price, offset by negative Homecare price
- Asia volumes soften with LAR price lower vs PY premiums


## Tonnage Gases

|  |  |  | Fav/(Unfav) vs. |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | Q1 FY12 FY11 | Q4 FY11 |  |  |  |
| Sales | $\$ 810$ |  | $6 \%$ | $(8 \%)$ |  |
| - Volume |  |  | $6 \%$ | $(2 \%)$ |  |
| - Price/mix |  |  | -9 | $(1 \%)$ |  |
| - Energy/RM pass thru |  |  | $1 \%$ | $(4 \%)$ |  |
| - Currency |  |  |  | $(1 \%)$ | $(1 \%)$ |
| Operating Income | $\$ 111$ |  | $(4 \%)$ | $(27 \%)$ |  |
| Operating Margin | $13.8 \%$ |  | $(130 b p)$ | $(340 \mathrm{bp})$ |  |

- New projects drive volume growth
- Higher maintenance spending
- Contract modification impacts
- Largest ASU on-site award ever - 12,000 TPD in China


## Electronics \& Performance Materials

 Fav/(Unfav) vs.| Sales | $\$ 535$ | $2 \%$ | $(9 \%)$ |
| :--- | :---: | :---: | :---: |
| - Volume |  | $1 \%$ | $(7 \%)$ |
| - Price |  | $1 \%$ | $(1 \%)$ |
| - Currency | $\$ 78$ | $-\%$ | $(1 \%)$ |
| Operating Income | $14.6 \%$ | $150 b p$ | $(15 \%)$ |
| Operating Margin |  | $4 \%$ | $(7 \%)$ |
| Electronics sales |  | $(1 \%)$ | $(11 \%)$ |

- Seasonal slowdown
- Margin expansion versus prior year on lower costs


## Equipment \& Energy

|  | Q1 FY12 | Fav/(Unfav) vs. |  |
| :---: | :---: | :---: | :---: |
|  |  | Q1 FY11 | Q4 FY11 |
| Sales | \$89 | (21\%) | (7\%) |
| Operating Income | \$ 7 | (64\%) | (37\%) |
| Sales Backlog | \$310 | 48\% | (7\%) |

- Lower ASU and LNG activity versus prior year
- Anticipate new LNG orders


## Homecare Sale and Full Year Outlook

## Homecare

- Announced agreement with Linde to sell Continental European Homecare business - Expect to close by end of March
- Homecare moves to discontinued operations in Q2- will exit remaining Homecare business
- Further actions to remove stranded costs and right size the remaining European business


## FY12 Full Year Outlook

- As expected, global economy remains weak in the first half with significantly stronger second half
- Capex guidance unchanged at \$1.9B to \$2.2B
- EPS guidance unchanged at $\$ 5.90$ to $\$ 6.30$


## FQ2 2012 Outlook

## FQ1 2012 EPS

\$1.36

- Higher E\&PM volumes
- Higher Tonnage volumes, bonuses
- New plants on-stream
- Higher tax rate
- Lunar New Year
- Currency


## FQ2 2012 EPS

$$
\$ 1.37-\$ 1.43
$$

Appendix Slides

Major Projects

| Plant | Location | Capacity | Timing |
| :---: | :---: | :---: | :---: |
| H2 | Rotterdam, Netherlands | World Scale | Onstream |
| ASU/Liquid | Laporte, TX | World Scale | Onstrea |
| Helium | Wyoming | 200 MMSCFY | Q2FY |
| H2 | Luling, LA | 120 MMSCFD H2 | Q2FY12 |
| 2 Pipeline | Gulf Coast, US | 180 miles | Q4FY12 |
| U/Liquid | Petrochina, Chengdu, China | World Scale | H2FY12 |
| Asu | Samsung, Tangjeong, Korea | World Sca | H2F |
| H2 | Petrochina, Chengdu, China | 90 MMSCFD H2 | H1FY13 |
| H2 | Marathon, Detroit | 60 MMSCFD H2 | FY13 |
| ASU | PCEC, Weinan, China | 8200 TPD 02 | FY13 |
| ASU/Liquid | Gent, Belgium | 2000 TPD 02 | FY13 |
| H2 | St. Charles, LA | World Scale | FY |
| ASU/Liquid | Wison, Nanjing, China | 1500 TPD 02 | FY |
| ASU | Shaanxi, China | 12,000 TPD 02 | FY14 |
|  | Pus new nitrogen on-sites for Electronics customer |  |  |

## Appendix: Q1 FY12 Results and FY12 Guidance

|  | GAAP Measure |  |  |  | Non GAAP Adjustments |  | Non GAAP Measure |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Q112 vs. Q111-Total Company | Q112 | Q111 | \$ <br> Change | \% Change | Q112 (1) | Q111 (2) | Q112 | Q111 | \$ <br> Change | \% Change |
| Sales | 2,423.1 | 2,391.7 | 31.4 | 1\% |  |  | 2,423.1 | 2,391.7 | 31.4 | 1\% |
| Operating Income | 384.7 | 360.6 | 24.1 | 7\% |  | 43.5 | 384.7 | 404.1 | (19.4) | (5\%) |
| Operating Margin | 15.9\% | 15.1\% |  | 80bp |  |  | 15.9\% | 16.9\% |  | (100bp) |
| Net Income Attrib. to Air Products | 248.1 | 268.6 | (20.5) | (8\%) | 43.8 | 27.2 | 291.9 | 295.8 | (3.9) | (1\%) |
| Diluted EPS - Attrib. to Air Products | \$1.16 | \$1.23 | (\$0.07) | (6\%) | \$0.20 | \$0.12 | \$1.36 | \$1.35 | \$0.01 | 1\% |
|  |  |  | \$ | \% |  |  |  |  | \$ | \% |
| Q112 vs. Q411-Total Company | Q112 | Q411 | Change | Change | Q112 (1) |  | Q112 | Q411 | Change | Change |
| Sales | 2,423.1 | 2,611.2 | (188.1) | (7\%) |  |  | 2,423.1 | 2,611.2 | (188.1) | (7\%) |
| Operating Income | 384.7 | 425.3 | (40.6) | (10\%) |  |  | 384.7 | 425.3 | (40.6) | (10\%) |
| Operating Margin | 15.9\% | 16.3\% |  | (40bp) |  |  | 15.9\% | 16.3\% |  | (40bp) |
| Net Income Attrib. to Air Products | 248.1 | 324.8 | (76.7) | (24\%) | 43.8 |  | 291.9 | 324.8 | (32.9) | (10\%) |
| Diluted EPS - Attrib. to Air Products | \$1.16 | \$1.51 | (\$0.35) | (23\%) | \$0.20 |  | \$1.36 | \$1.51 | (\$0.15) | (10\%) |
| (1) Spanish tax settlement |  |  |  |  |  |  |  |  |  |  |
| (2) Acquisition-related costs |  |  |  |  |  |  |  |  |  |  |
|  | Diluted |  |  |  | Diluted |  |  |  |  |  |
| FY12 Full year EPS guidance | EPS (3) |  | FY12 Q2 E | Guidance | EPS (3) |  | Capital Expe | ditures G | uidance | \$Millions |
| FY11 GAAP | \$5.59 |  | FY12 Q1 G |  | \$1.16 |  | FY11 GAAP |  |  | 1,408.3 |
| Q111 Acquisition - related costs | \$0.12 |  | Spanish | settlement | \$0.20 |  | Capital lease | expendit | ures | 173.5 |
| Q211 Acquisition - related costs | \$0.02 |  | FY12 Q1 N | GAAP | \$1.36 |  | FY11 Non GA |  |  | 1,581.8 |
| FY11 Non GAAP | \$5.73 |  | FY12 Q2 G | dance | \$1.37-\$1.43 |  | FY12 GAAP - | uidance |  | 1,600-1,800 |
| FY12 GAAP Guidance | \$5.70-\$6.10 |  | \% Change |  | 1\%-5\% |  | Capital lease | expenditu | ures | 300-400 |
| Q112 Spanish tax settlement | \$0.20 |  |  |  |  |  | FY12 Non GA | P - guida | nce | 1,900-2,200 |
| FY12 Non GAAP Guidance | \$5.90-\$6.30 |  |  |  |  |  |  |  |  |  |
| \% Change | 3\%-10\% |  |  |  |  |  |  |  |  |  |

(3) Attributable to Air Products. Guidance does not include the impact of reclassifying the Homecare business to discontinued operations or any potential restructuring charge.

## Appendix: ROCE

| \$ Millions |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Quarter Ended Q110 | Q210 | Q310 | Q410 | Q111 | Q211 | Q311 | Q411 | Q112 |
| Numerator |  |  |  |  |  |  |  |  |
| Operating Income Reported | 340.6 | 336.4 | 367.0 | 360.6 | 419.5 | 416.8 | 425.3 | 384.7 |
| Equity Affiliate Income | 32.2 | 32.5 | 35.3 | $\underline{27.8}$ | 31.7 | 39.7 | 55.1 | 37.1 |
| Earnings before tax as reported | 372.8 | 368.9 | 402.3 | 388.4 | 451.2 | 456.5 | 480.4 | 421.8 |
| Acquisition - Related Costs | 23.4 | 37.9 | 34.7 | 43.5 | 5.0 | 0.0 | 0.0 | 0.0 |
| Earnings before tax ex items | 396.2 | 406.8 | 437.0 | 431.9 | 456.2 | 456.5 | 480.4 | 421.8 |
| Effective tax rate as reported | 24.7\% | 22.9\% | 25.2\% | 22.8\% | 26.1\% | 24.2\% | 24.9\% | 34.7\% |
| Earnings after tax as reported | 280.7 | 284.4 | 300.9 | 299.8 | 333.4 | 346.0 | 360.8 | 275.4 |
| Effective tax rate ex items | 25.6\% | 24.4\% | 26.2\% | 24.4\% | 26.0\% | 24.2\% | 24.9\% | 23.5\% |
| Earnings after tax ex items | 294.8 | 307.5 | 322.5 | 326.5 | 337.6 | 346.0 | 360.8 | 322.7 |
| 4 Qtr trailing AT earnings (numerator) - as reported |  |  |  | 1,165.8 | 1,218.5 | 1,280.1 | 1,340.0 | 1,315.6 |
| 4 Qtr trailing AT Earnings (numerator) - ex items |  |  |  | 1,251.3 | 1,294.1 | 1,332.6 | 1,370.9 | 1,367.1 |
| Denominator |  |  |  |  |  |  |  |  |
| Total Debt 4,418.7 | 4,343.4 | 4,188.0 | 4,128.3 | 3,992.0 | 4,395.9 | 4,497.7 | 4,562.2 | 4,616.0 |
| Air Products Shareholders' Equity 5,033.9 | 5,265.6 | 5,231.4 | 5,546.9 | 5,810.0 | 5,825.2 | 6,232.2 | 5,795.8 | 5,909.0 |
| Noncontrolling Interest 150.2 | 152.7 | 140.5 | 150.7 | 167.2 | 174.0 | 164.8 | 142.9 | 148.1 |
| Total Capital 9 9,602.8 | 9,761.7 | 9,559.9 | 9,825.9 | 9,969.2 | 10,395.1 | 10,894.7 | 10,500.9 | 10,673.1 |
| 2 Qtr Average Capital (denominator) |  |  |  | 9,897.6 | 10,182.2 | 10,644.9 | 10,697.8 | 10,587.0 |
| 5 Qtr Average Capital (denominator) |  |  |  | 9,743.9 | 9,902.4 | 10,129.0 | 10,317.2 | 10,486.6 |
| ROCE as rptd (4 Qtr trail AT earnings / 5 pt avg capital) |  |  |  | 12.0\% | 12.3\% | 12.6\% | 13.0\% | 12.5\% |
| ROCE ex items (4 Qtr trail AT earnings/ 5 pt avg capital) |  |  |  | 12.8\% | 13.1\% | 13.2\% | 13.3\% | 13.0\% |
| Instantaneous ROCE ex items (Qtr earnings AT x 4) / 2 pt avg capital) |  |  |  | 13.2\% | 13.3\% | 13.0\% | 13.5\% | 12.2\% |

## Appendix: ROCE Tax rate

| (\$ Millions) | Q210 | Q310 | Q410 | Q111 | Q211 | Q311 | Q411 | Q112 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Reported |  |  |  |  |  |  |  |  |
| Income Before Taxes | 343.3 | 338.9 | 371.5 | 357.4 | 421.8 | 430.0 | 451.8 | 392.4 |
| Tax Expense | 84.9 | 77.6 | 93.5 | 81.5 | 110.3 | 103.9 | 112.7 | 136.1 |
| Tax Rate Reported | 24.7\% | 22.9\% | 25.2\% | 22.8\% | 26.1\% | 24.2\% | 24.9\% | 34.7\% |
| ITEMS |  |  |  |  |  |  |  |  |
| Operating Income |  |  |  |  |  |  |  |  |
| Acquisition - related costs | 23.4 | 37.9 | 34.7 | 43.5 | 5.0 |  |  |  |
| Tax Exp |  |  |  |  |  |  |  |  |
| Acquisition - related costs | 8.8 | 14.2 | 12.9 | 16.3 | 0.6 |  |  |  |
| Spanish tax settlement |  |  |  |  |  |  |  | (43.8) |
| Ex Items |  |  |  |  |  |  |  |  |
| Income Before Taxes | 366.7 | 376.8 | 406.2 | 400.9 | 426.8 | 430.0 | 451.8 | 392.4 |
| Tax Expense | 93.7 | 91.8 | 106.4 | 97.8 | 110.9 | 103.9 | 112.7 | 92.3 |
| Tax Rate ex Items | 25.6\% | 24.4\% | 26.2\% | 24.4\% | 26.0\% | 24.2\% | 24.9\% | 23.5\% |

## Other Segment

|  |  |  |  | Q112 vs |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (\$ Millions) | Q112 | Q111 | Q411 | PY | PQ |
| FX G/(L) | (0.8) | 0.4 | (3.8) | (1.2) | 3.0 |
| Inventory Reval (1) | (3.7) | (5.5) | (19.4) | 1.8 | 15.7 |
| All Other | 0.8 | 4.0 | 1.4 | (3.2) | (0.6) |
| Total | (3.7) | (1.1) | (21.8) | (2.6) | 18.1 |

(1) Inventory is stated at the lower of cost or market. Business segment inventories are valued at standard cost during the year and then revalued to actual costs calculated on a weighted average basis at 30 September. For U.S. based inventories, this change in value is offset at the corporate level ("Other" business segment) to reflect the LIFO impact as our LIFO pools are not maintained by business segment.

## Thank you... tell me more

