

Strategy for Success

Innovation, Integration and Improvement

Corning Painter

Senior Vice President

Corporate Strategy and Technology

Oppenheimer 6th Annual Industrials Conference

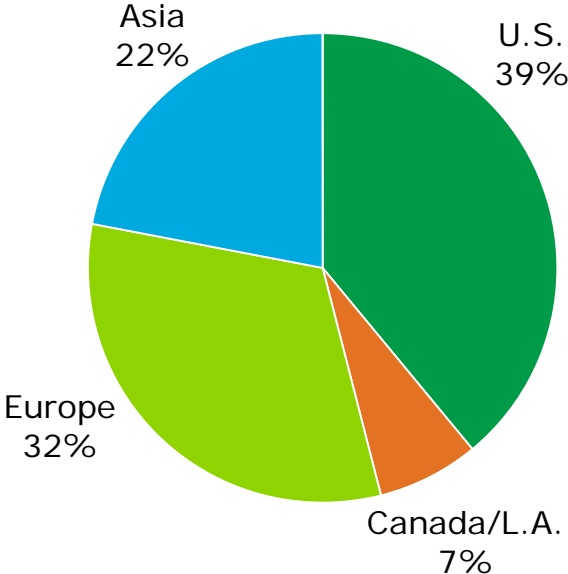
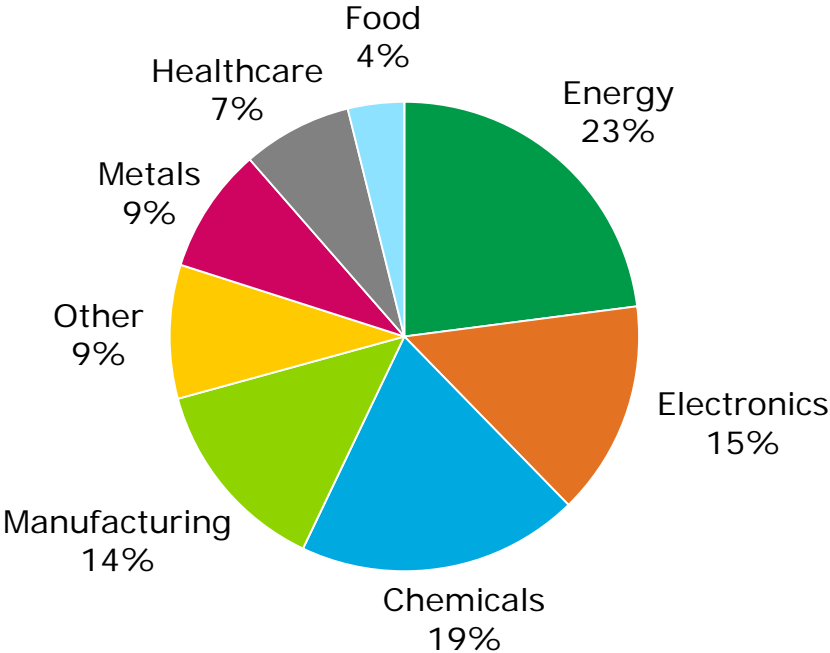
New York, September 2011

Forward Looking Statement

NOTE: This presentation contains "forward-looking statements" within the safe harbor provisions of the Private Securities Litigation Reform Act of 1995, including earnings guidance, projections and targets. These forward-looking statements are based on management's reasonable expectations and assumptions as of the date this release is issued regarding important risk factors. Actual performance and financial results may differ materially from projections and estimates expressed in the forward-looking statements because of many factors not anticipated by management, including, without limitation, stalling of global economic recovery; renewed deterioration in economic and business conditions; weakening demand for the Company's products; future financial and operating performance of major customers and industries served by the Company; unanticipated contract terminations or customer cancellations or postponement of projects and sales; the success of commercial negotiations; asset impairments due to economic conditions or specific product or customer events; the impact of competitive products and pricing; interruption in ordinary sources of supply of raw materials; the ability to recover unanticipated increased energy and raw material costs from customers; costs and outcomes of litigation or regulatory actions; successful development and market acceptance of new products and applications, the ability to attract, hire and retain qualified personnel in all regions of the world where the Company operates; consequences of acts of war or terrorism impacting the United States and other markets; the effects of a natural disaster; the success of cost reduction and productivity programs and achieving anticipated acquisition synergies; the timing, impact, and other uncertainties of future acquisitions or divestitures; significant fluctuations in interest rates and foreign currencies from that currently anticipated; the continued availability of capital funding sources in all of the Company's foreign operations; the impact of environmental, healthcare, tax or other legislation and regulations in jurisdictions in which the Company and its affiliates operate; the impact of new or changed financial accounting guidance; the timing and rate at which tax credits can be utilized and other risk factors described in the Company's Form 10K for its fiscal year ended September 30, 2010. The Company disclaims any obligation or undertaking to disseminate any updates or revisions to any forward-looking statements contained in this document to reflect any change in the Company's assumptions, beliefs or expectations or any change in events, conditions, or circumstances upon which any such forward-looking statements are based.

Air Products At a Glance

- \$9B in revenues across diverse markets and geographies
- Positioned for continued long-term value creation



Air Products Supply Modes

Stability and Profitable Growth

Onsite/Pipeline



15-20 year Contracts
Limited Volume Risk
Energy Pass through

Package Gases & Specialty Materials



Short-Term Contracts
Differentiated Positions

Liquid/Bulk

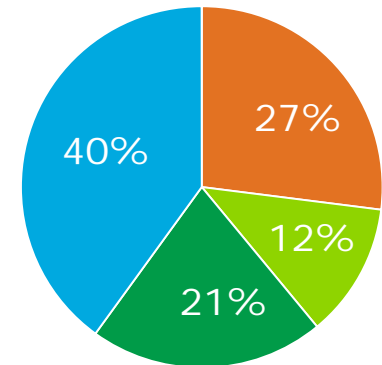


3-5 year Contracts
Cost Recovery

Equipment & Services



Sale of Equipment
PO Based



- Onsite/Pipeline
- Packaged Gases & Specialty Material
- Equipment & Services
- Liquid/Bulk

A Strategy for Success



Global Trends Drive Growth

Increasing Energy Demand



- Refining
- Gasification

Environmental Focus



- Refining
- Glass
- Coatings & Construction

Emerging Markets



- Metals
- Chemicals
- Food
- Electronics

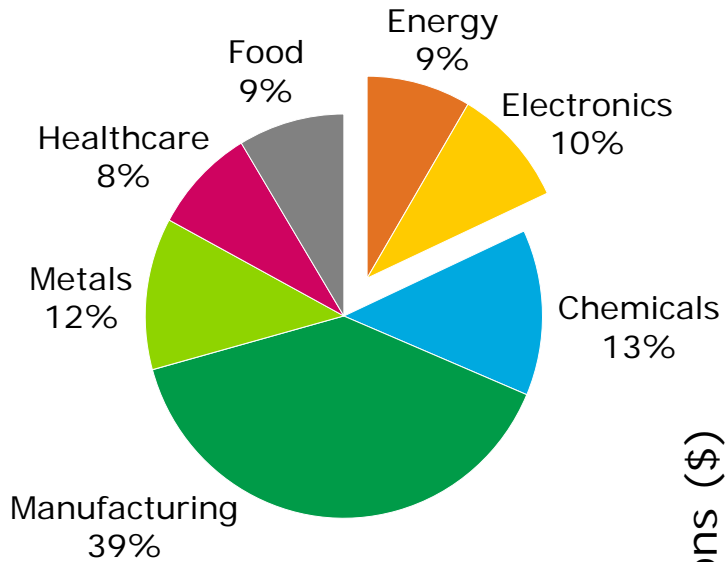
Digital Revolution



- Semiconductor
- Display

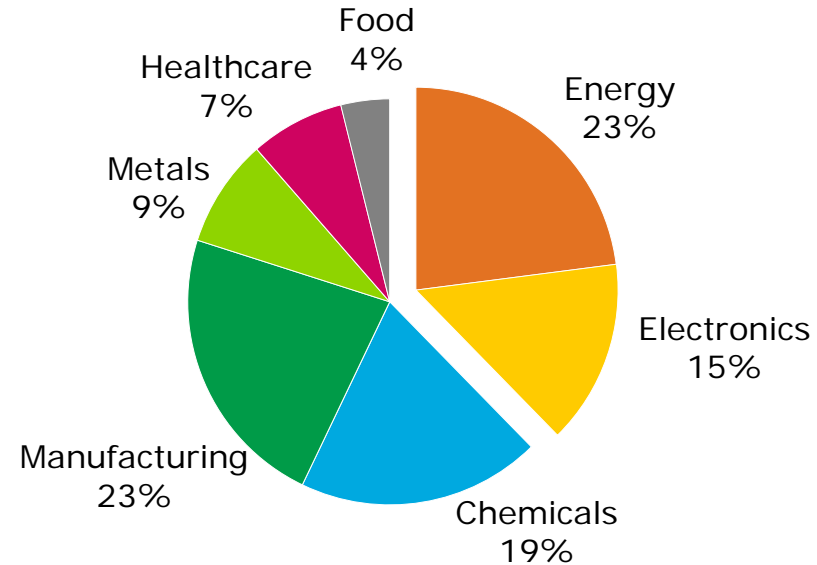
Air Products Market Exposure 2010

IG Market \$63 Billion

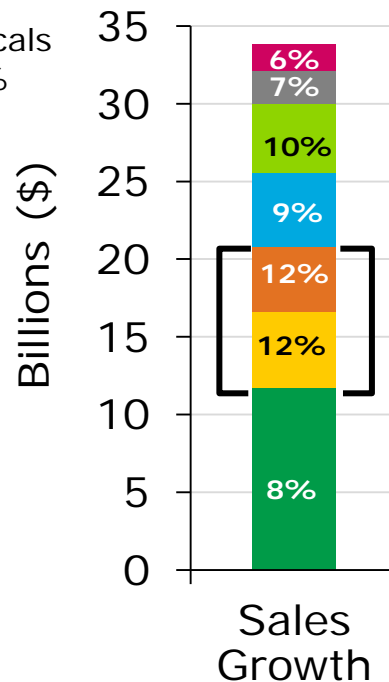


~9% Growth

APD \$9 Billion



~10-11% Growth



Air Products Advantage: Profitable Joint Ventures with Leadership Positions

| Mexico | Italy | South Africa | India | Thailand |
|---|---|--|---|---|
|  |  |  |  |  |

| | | | | | |
|---------------------|--------|--------|--------|--------|--------|
| Sales (100%) | \$0.6B | \$0.5B | \$0.2B | \$0.1B | \$0.1B |
| AP Ownership | 40% | 49% | 50% | 50% | 49% |

| FY 2010 | Air Products (as reported) | Equity Affiliates ¹ (100% basis) | Combined ² (AP + 100% EA) |
|---------------|-------------------------------|--|---|
| Sales (\$MM) | \$9,026 | \$2,293 | \$11,319 |
| Op Inc (\$MM) | \$1,485 | \$454 | \$1,940 |
| Op Margin | 16.5% | 19.8% | 17.1% |

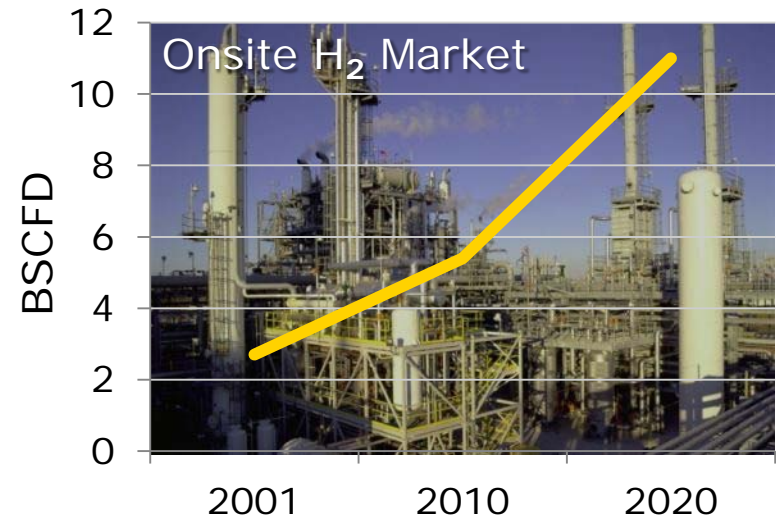
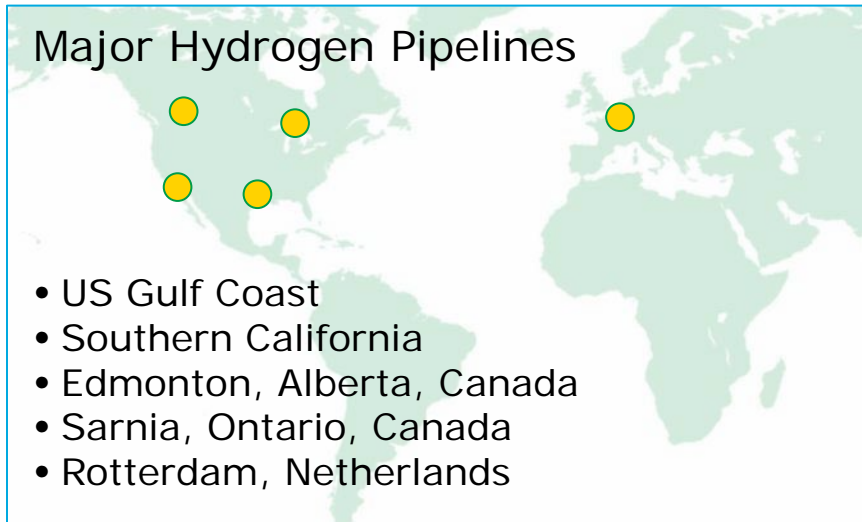
Partially owned JV's create exposure to 25% more sales and 30% more op income

Notes: 1) Please refer to financial statements for equity affiliate accounting. 2) Non-GAAP. If Air Products was to gain controlling financial interest and then consolidate, the results would be different than shown here

Accelerating Air Products Growth

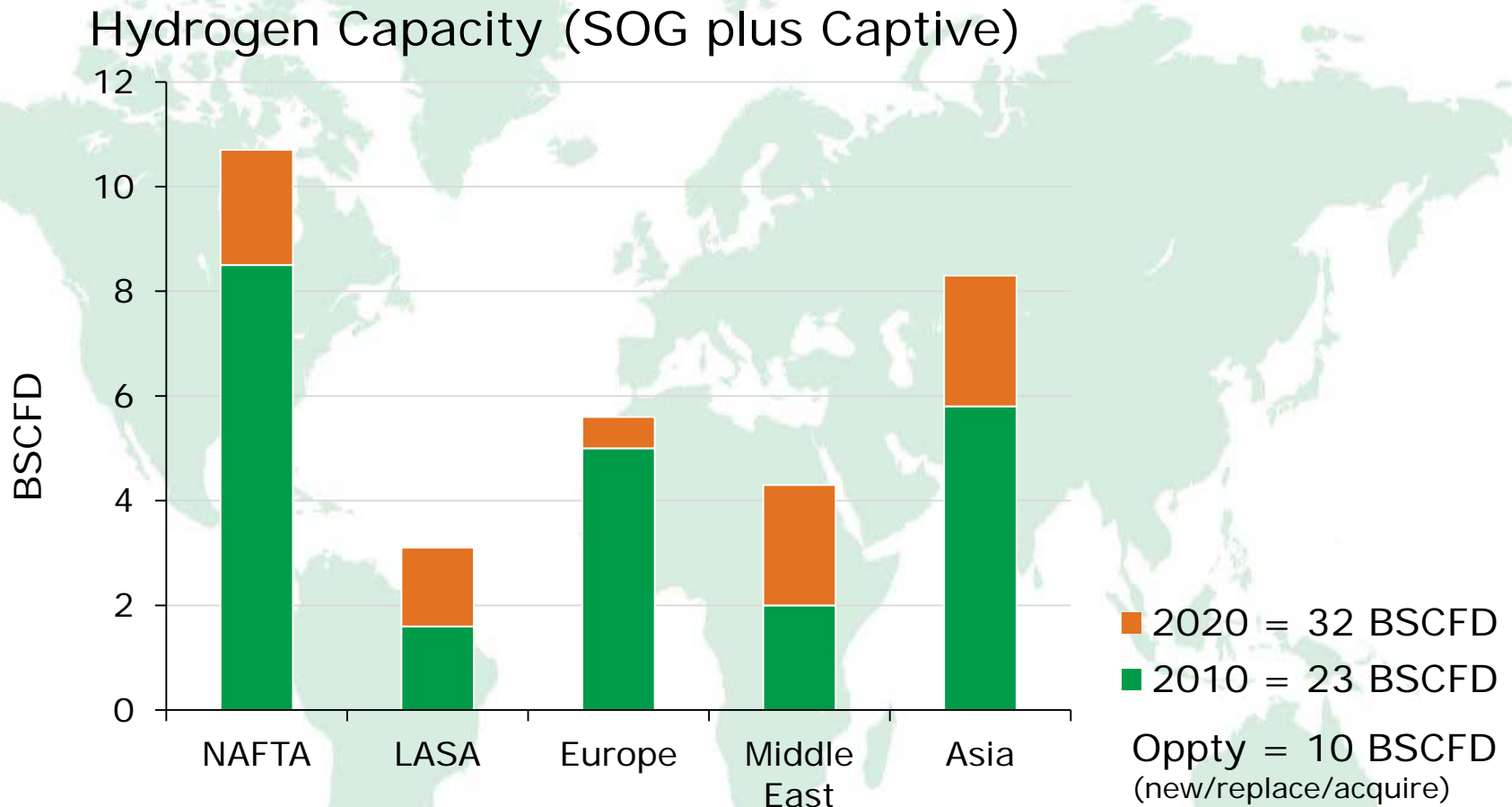
| Growth Component | % Increase |
|------------------------------|---------------|
| Market Growth | 9% |
| Air Products Market Position | 1%-2% |
| Consolidation / M&A | 1%-2% |
| Total | 11-13% |

Air Products Advantage: Hydrogen Leadership

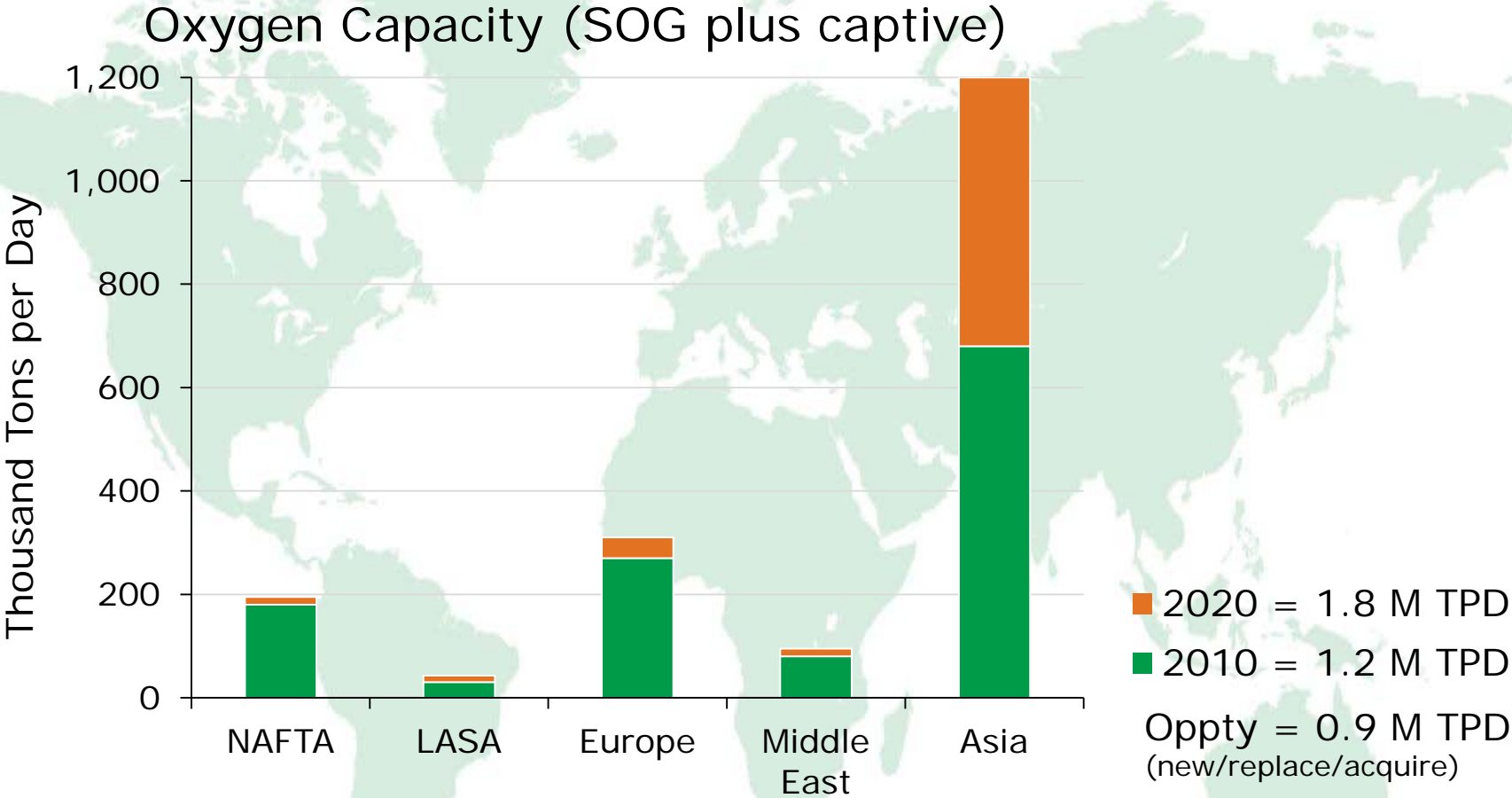


#1 market share for over two decades

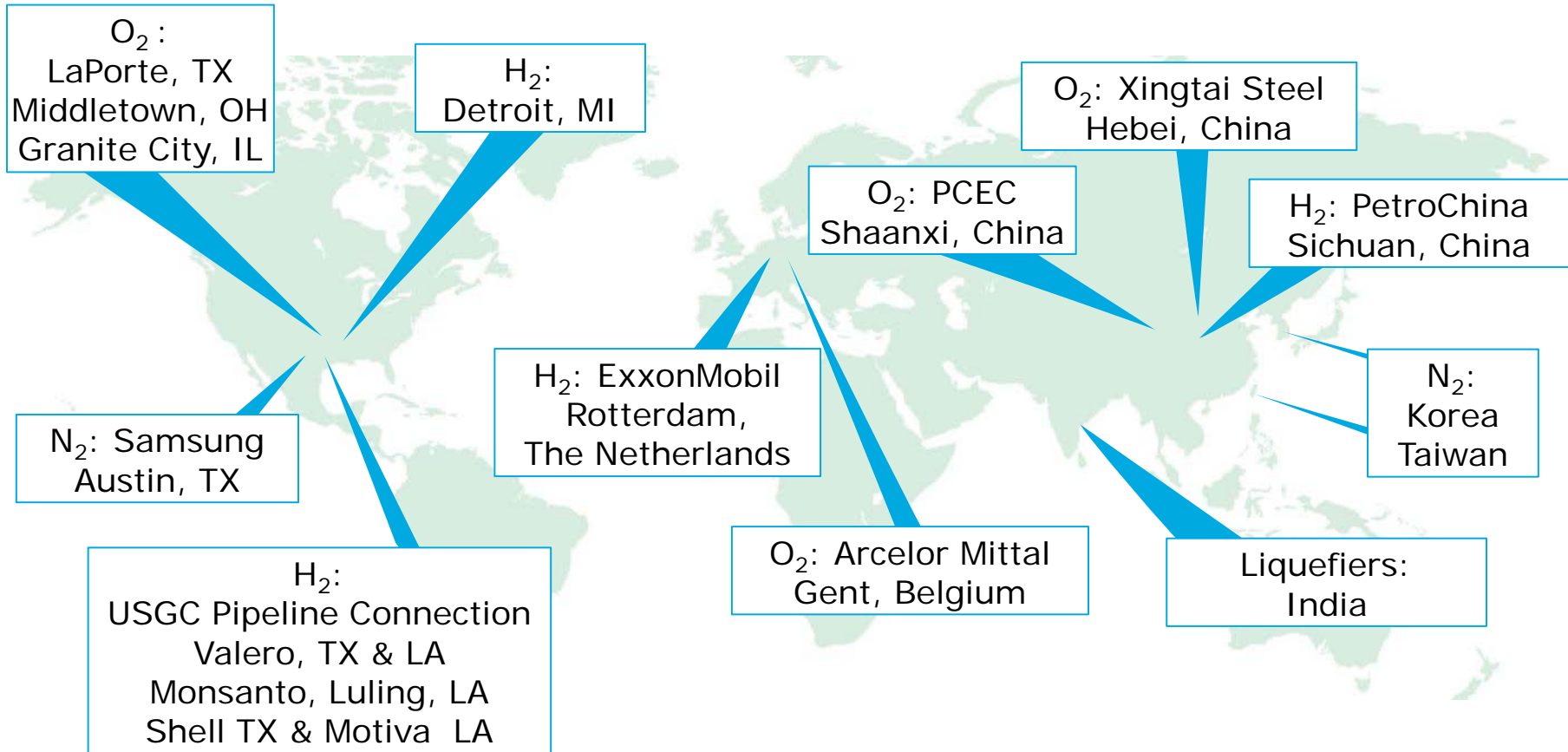
Hydrogen Geographies Are Expanding over the Next Decade...



Oxygen Growth driven by Asia over the Next Decade...



Strong global bid and project activity:



Additional Active Bidding: LASA, Middle East, India, C/E Europe

Electronics reported Revenue > \$1 Billion plus \$0.3B in Merchant

Specialty Gases & Chemicals



Enabling Equipment



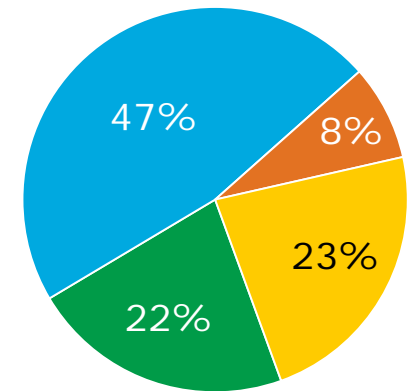
Onsite Gas Supply



Liquid/Bulk



FY10 Overall Revenue



- Onsite Gas Supply
- Specialty Gases & Chemicals
- Enabling Equipment
- Liquid / Bulk

Revenue
Growth

11%-13%
per year

From \$9B
in 2010
to
\$15B+ in 2015

Operating
Margin

20%

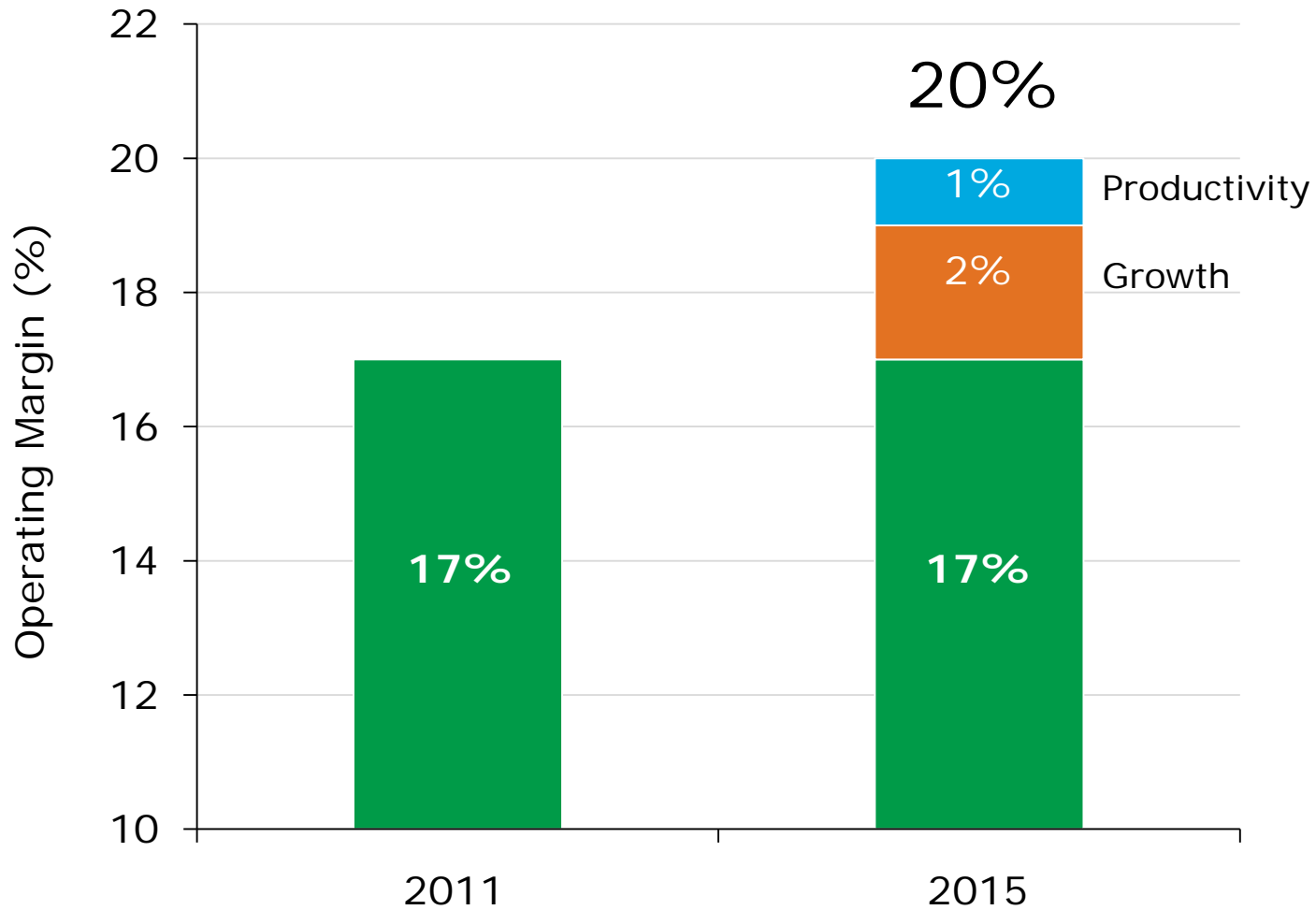
From 16.5%
in 2010
to
20% in 2015

Return on
Capital

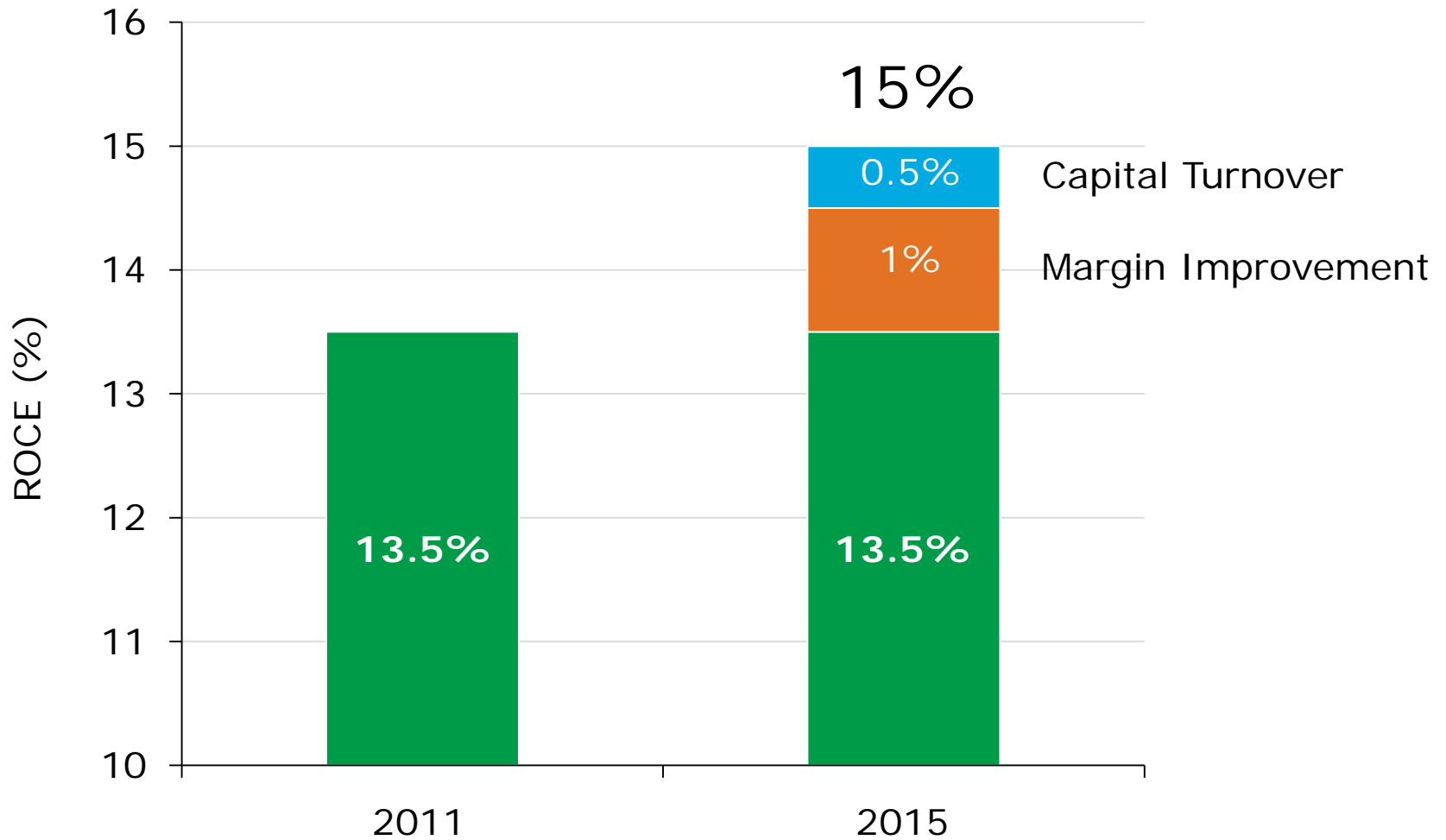
15%

From 12.5%
in 2010
to
15% in 2015

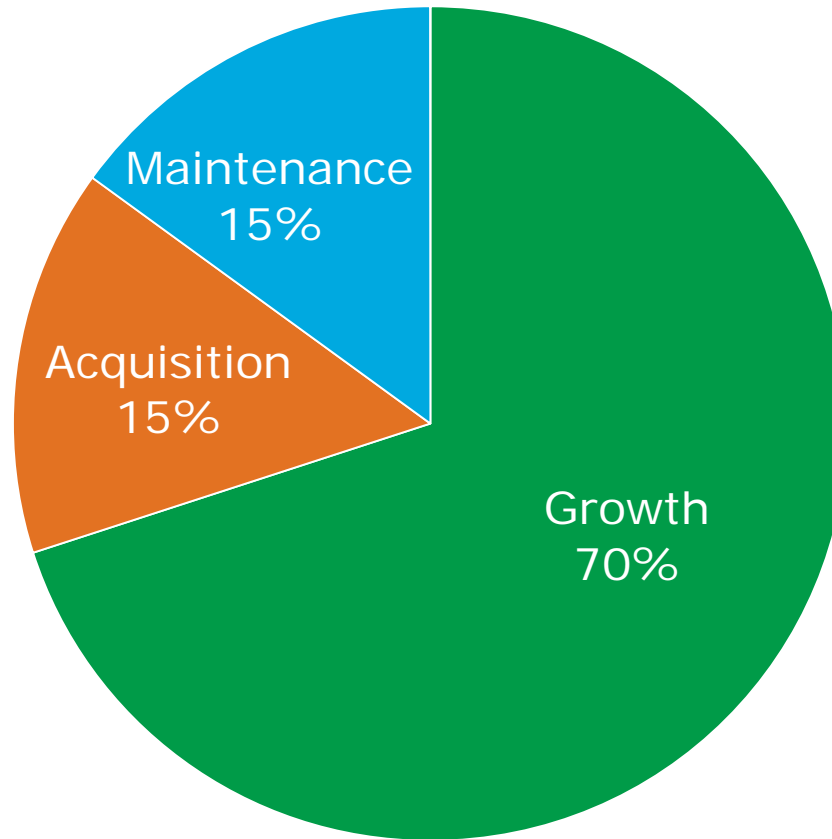
Roadmap to 20% Margin



Driving Returns Higher



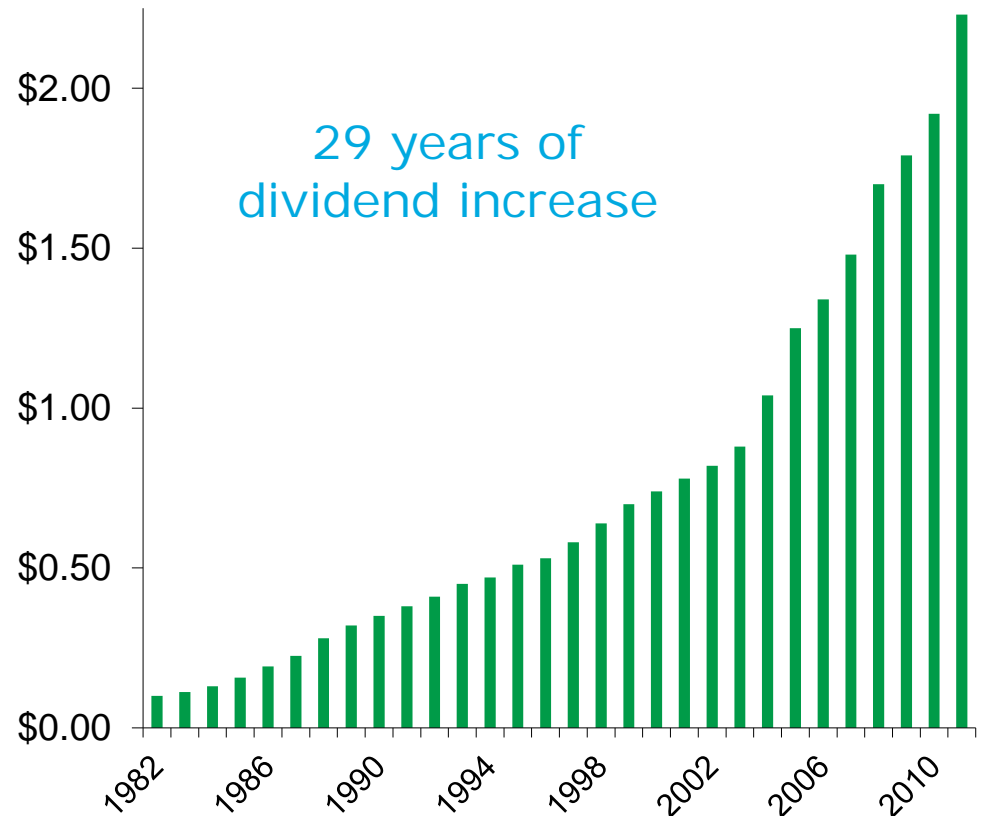
Strong Growth Opportunities Drive Disciplined Investment



\$13-14B Capital Spending - 2011 to 2015

Cash Priorities Remain Consistent

- Invest in the best return projects
- Maintain A bond rating
- Dividend increase each year
- Share repurchase with excess cash



2015 by 2015

\$15+ Billion in Sales

20% Operating Margin

15% Return on Capital Employed