

# Q3 FY22 Reconciliation Tables August 4, 2022





### **Purpose of Reconciliation Tables**

Our financial presentations, earnings conference calls, and other investor and analyst communications may include references to non-GAAP ("adjusted") financial measures. Unless otherwise stated, these measures are based on our continuing operations and are generally identified by the word "adjusted" or "non-GAAP" preceding the measure. We believe these non-GAAP financial measures provide useful information to evaluate the performance of our business by providing a more complete understanding of the factors and trends that affect our financial performance. The purpose of this document is to provide reconciliations between the historical non-GAAP financial measures that we have disclosed and the most directly comparable measure calculated and presented in accordance with U.S. generally accepted accounting principles ("GAAP"). Amounts provided herein are in millions of dollars unless otherwise indicated, except for per share data. Amounts presented as "LTM" are calculated on a trailing twelve-month basis (i.e., "last twelve months").

Our non-GAAP financial measures should be considered within the context of our complete audited and unaudited financial results for the given period, which are available in the "Investors" section of our website at <u>www.airproducts.com</u>. The non-GAAP financial measures supplement our GAAP disclosures and are not meant to be considered in isolation or as a substitute for the most directly comparable measures prepared in accordance with GAAP. These measures may not be comparable to similarly titled measures used by other companies.





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### Adjusted EBITDA FY22 vs. FY21 Quarterly Trend

			2022		2021					
	\$2,292.3 \$549.6 51.8 — 128.9 30.5 59.4 22.6 495.5 113.3 1,338.0 332.3 — — \$4,143.5 \$1,003.1 34.6% 33.59 Q3 2022 VS. Q3 2022 VS. Q3 2022 S54.8	Q1	Q2	Q3	Q1	Q2	Q3	Q4		
Sales	\$11,969.7	\$2,994.2	\$2,945.1	\$3,189.3	\$2,375.2	\$2,502.0	\$2,604.7	\$2,841.1		
Net income	\$2,292.3	\$549.6	\$536.8	\$587.1	\$486.7	\$477.1	\$532.3	\$618.8		
Net income margin	19.2%	18.4%	18.2%	18.4%	20.5%	19.1%	20.4%	21.8%		
Net income	\$2,292.3	\$549.6	\$536.8	\$587.1	\$486.7	\$477.1	\$532.3	\$618.8		
Less: Income from discontinued operations, net of tax	51.8	_	_	_	10.3	_	8.2	51.8		
Add: Interest expense	128.9	30.5	32.3	32.7	36.7	36.1	35.6	33.4		
Less: Other non-operating income (expense), net	59.4	22.6	9.1	10.5	18.6	16.8	21.1	17.2		
Add: Income tax provision	495.5	113.3	122.7	134.2	113.9	121.9	101.7	125.3		
Add: Depreciation and amortization	1,338.0	332.3	335.9	337.2	323.7	329.3	335.7	332.6		
Add: Facility closure	_	_	_	_	_	23.2	_	_		
Less: Gain on exchange with joint venture partner	_	_	—	_	_	36.8	_	_		
Adjusted EBITDA	\$4,143.5	\$1,003.1	\$1,018.6	\$1,080.7	\$932.1	\$934.0	\$976.0	\$1,041.1		
Adjusted EBITDA margin	34.6%	33.5%	34.6%	33.9%	39.2%	37.3%	37.5%	36.6%		
		Q3 2022 vs. Q3 2021	Q3 2022 vs. Q2 2022	Q3 2022 vs. Q2 2014	(A)					
Change GAAP										
Net income \$ change		\$54.8	\$50.3	\$295.5						
Net income % change		10%	9%	101%						
Net income margin change		(200)bp	20 bp	710 bp						
Change Non-GAAP										
Adjusted EBITDA \$ change		\$104.7	\$62.1	\$433.4						
Adjusted EBITDA % change		11%	6%	67%						
Adjusted EBITDA margin change		(360)bp	(70)bp	880 bp						

<sup>(A)</sup> Refer to page 6 for a reconciliation of fiscal year 2014 adjusted EBITDA.





## Table of Contents Adjusted EBITDA Quarterly Trend FY17-FY20

		20	20		
	Q1	Q2	Q3	Q4	
Sales	\$2,254.7	\$2,216.3	\$2,065.2	\$2,320.1	
Net income	\$488.9	\$490.4	\$457.1	\$494.7	
Net income margin	21.7%	22.1%	22.1%	21.3%	
Net income	\$488.9	\$490.4	\$457.1	\$494.7	
Less: Loss from discontinued operations, net of tax	_	(14.3)	_	_	
Add: Interest expense	18.7	19.3	32.1	39.2	
Less: Other non-operating income (expense), net	9.1	7.1	8.1	6.4	
Add: Income tax provision	120.7	148.5	109.3	99.9	
Add: Depreciation and amortization	289.2	294.7	290.6	310.5	
Less: Company headquarters relocation income (expense)	_	33.8	_	_	
Less: India Finance Act 2020 - equity affiliate income impact	_	33.8	_	_	
Adjusted EBITDA	\$908.4	\$892.5	\$881.0	\$937.9	
Adjusted EBITDA margin	40.3%	40.3%	42.7%	40.4%	

		20	19			20	18		2017			
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Sales	\$2,224.0	\$2,187.7	\$2,224.0	\$2,283.2	\$2,216.6	\$2,155.7	\$2,259.0	\$2,298.9	\$1,882.5	\$1,980.1	\$2,121.9	\$2,203.1
Net income	\$357.0	\$433.5	\$500.2	\$518.7	\$161.7	\$423.6	\$487.9	\$459.7	\$306.4	\$2,135.7	\$104.1	\$475.0
Net income margin	16.0 %	19.8 %	22.5 %	22.7 %	7.3 %	19.7 %	21.6 %	20.0 %	16.3 %	107.9 %	4.9 %	21.6 %
Net income	\$357.0	\$433.5	\$500.2	\$518.7	\$161.7	\$423.6	\$487.9	\$459.7	\$306.4	\$2,135.7	\$104.1	\$475.0
Less: (Loss) Income from discontinued operations, net of tax	_	_	_	_	(1.0)	_	43.2	_	48.2	1,825.6	(2.3)	(5.5)
Add: Interest expense	37.3	35.4	34.2	30.1	29.8	30.4	34.9	35.4	29.5	30.5	29.8	30.8
Less: Other non-operating income (expense), net	18.5	13.7	17.6	16.9	9.8	11.1	12.8	(28.6)	(0.2)	5.3	3.7	7.8
Add: Income tax provision (benefit)	132.1	107.5	109.3	131.2	291.8	56.2	107.1	69.2	78.4	94.5	89.3	(1.3)
Add: Depreciation and amortization	258.0	262.1	269.1	293.6	227.9	240.0	245.6	257.2	206.1	211.8	216.9	231.0
Add: Facility closure	29.0	-	-	-	-	-	-	-	-	-	_	_
Less: Change in inventory valuation method	_	-	-	-	-	-	-	24.1	-	-	-	-
Add: Business separation costs	_	-	-	-	-	-	-	-	32.5	-	-	_
Add: Cost reduction and asset actions	_	-	25.5	-	-	-	-	-	50.0	10.3	42.7	48.4
Add: Goodwill and intangible asset impairment charge	_	-	-	-	-	-	-	-	-	-	162.1	_
Less: Gain on exchange with joint venture partner	_	-	29.1	-	-	-	-	-	-	-	_	_
Less: Gain on land sale	_	-	-	-	-	-	-	-	-	-	_	12.2
Add: Equity method investment impairment charge	_	-	-	-	-	-	-	-	-	-	79.5	-
Add: Tax reform repatriation - equity method investment	_	_	_	_	32.5	_	_	(4.0)	_		_	_
Adjusted EBITDA	\$794.9	\$824.8	\$891.6	\$956.7	\$734.9	\$739.1	\$819.5	\$822.0	\$654.9	\$651.9	\$723.0	\$769.4
Adjusted EBITDA margin	35.7 %	37.7 %	40.1 %	41.9 %	33.2 %	34.3 %	36.3 %	35.8 %	34.8 %	32.9 %	34.1 %	34.9 %





## Table of Contents Adjusted EBITDA Quarterly Trend FY14-FY16

		20:			20	15		2014 <sup>(A)</sup>				
	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
Sales	\$1,866.3	\$1,777.4	\$1,914.5	\$1,945.5	\$2,041.0	\$1,885.3	\$1,934.4	\$1,963.6	\$2,545.5	\$2,581.9	\$2,634.6	\$2,677.0
Net income (loss)	\$372.0	(\$465.5)	\$354.1	\$400.9	\$337.5	\$296.9	\$333.2	\$350.0	\$299.0	\$291.6	\$323.4	\$79.1
Net income (loss) margin	19.9 %	(26.2)%	18.5 %	20.6 %	16.5 %	15.7 %	17.2 %	17.8 %	11.7 %	11.3 %	12.3 %	3.0 %
Net income (loss)	\$372.0	(\$465.5)	\$354.1	\$400.9	\$337.5	\$296.9	\$333.2	\$350.0	\$299.0	\$291.6	\$323.4	\$79.1
Less: Income (Loss) from discontinued operations, net of tax	84.8	(750.2)	98.4	106.5	76.7	103.4	99.4	72.2	1.3	(2.1)	(2.0)	(0.1)
Add: Interest expense	22.2	25.7	35.1	32.2	28.8	23.2	28.1	22.7	33.3	31.5	31.3	29.0
Add: Income tax provision	96.4	93.5	145.9	96.8	76.8	63.0	74.7	85.7	95.3	93.0	103.0	78.1
Add: Depreciation and amortization	214.7	213.9	213.5	212.5	215.3	213.9	214.2	215.1	234.2	229.1	239.0	254.6
Add: Business separation costs	12.0	7.4	9.5	21.7	_	-	-	7.5	-	-	-	_
Add: Business restructuring and cost reduction actions	_	10.7	13.2	10.6	24.3	52.9	49.6	53.3	-	-	-	12.7
Add: Goodwill and intangible asset impairment charge	_	_	_	_	_	-	-	-	-	-	-	310.1
Less: Gain on previously held equity interest	_	_	_	_	17.9	-	-	-	-	-	-	-
Less: Gain on land sales	_	_	_	_	_	-	-	33.6	-	-	-	-
Add: Pension settlement loss	_	2.0	1.0	2.1	_	11.9	1.4	6.0	-	-	-	5.5
Add: Loss on extinguishment of debt	_	_	_	6.9	_	_	-	16.6	_	_	_	_
Adjusted EBITDA	\$632.5	\$637.9	\$673.9	\$677.2	\$588.1	\$558.4	\$601.8	\$651.1	\$660.5	\$647.3	\$698.7	\$769.2
Adjusted EBITDA margin	33.9 %	35.9 %	35.2 %	34.8 %	28.8 %	29.6 %	31.1 %	33.2 %	25.9 %	25.1 %	26.5 %	28.7 %

(A) Fiscal year 2014 is presented as previously reported in our Annual Report on Form 10-K for the fiscal year ended September 30, 2016, which included the results of the former Materials Technologies segment.



## Table of Contents Adjusted EBITDA by Segment



Operating margin         21.8 %         23.2 %         21.1 %         24.2 %         24.9 %         26.0 %         25.6 %         (580)pp         (210)           Operating income         \$267.5         \$228.8         \$225.8         \$286.0         \$280.0         \$1.065.5         \$1.065.5         \$1.065.5         \$1.065.7         \$1.07         \$1.065.7         \$1.07         \$			2022				2021			Q3 20 vs Q3 20	022 021	Q3 20 vs Q2 20	Q3 2022 vs. Q2 2022	
Sales         91,284.1         91,286.5         91,486.5         91,486.1         91,083.1         91,182.2         94,187.8         94,187.8           Operating meron         227.7         527.5         322.8         122.8		Q1	Q2	Q3	Q1	Q2	Q3	Q4	FY	\$	%	\$	%	
Operating mangin         \$27.7         \$27.5         \$29.69         \$22.58         \$26.34         \$26.84         \$26.94         \$26.95         \$26.94 <th< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></th<>														
Operation margin         21.8 %         23.2 %         21.1 %         24.2 %         24.9 %         26.9 %         26.6 %         25.6 %         (580)pp         (21.0 %           Operation margin income         157.3         157.7         157.8 / 106.5         151.8 / 105.5         151.8 / 105.5         151.8 / 105.5         151.8 / 106.5         151.8 / 106.5         151.8 / 106.5         151.8 / 106.5         151.8 / 106.5         151.8 / 106.5         151.8 / 106.5         151.8 / 106.5         151.8 / 106.5         151.8 / 106.6         121.4 / 106.5         122.4 / 106.8         123.3 / 102.5         110.6 / 31.8 / 106.5         110.8 / 106.5         110.8 / 106.5         110.8 / 106.5         121.9 / 106.5         121.8 / 106.5	Sales	\$1,224.1	\$1,186.6	\$1,416.3	\$933.0	\$1,056.1	\$1,063.3	\$1,115.2	\$4,167.6					
Operating income         \$267.2         \$275.3         \$298.9         \$225.8         \$26.0         \$290.3         \$1,085.5           Add: CepareTablem and amortization         15.3         15.3         15.3         151.8         153.3         154.2         152.6         611.9           Add: CepareTablem in come         34.2         0.1         21.4         22.3         3.2.3         24.6         31.3         112.5           Adjusted EBITDA         345.6.7         4440.3         3480.8         339.9         442.9         42.5         43.7         642.9         (980)0p         (980)           Adjusted EBITDA margin         37.3         37.3         57.1.4         775.1         497.7         575.1.8         573.0.8         52.92.0.8         (980)0p         470.0         57.0         52.92.0         583.3.3         (145.5)         (49.5)         470.0         57.0         52.92.0         583.3.3         (145.5)         (49.0)         57.0         57.0         52.92.0         583.3.3         (145.5)         (49.0)         57.0         52.92.0         583.3.3         (145.0)         49.4         43.4         44.4         57.0         52.92.0         583.3.3         (145.0)         59.0         59.0         59.0         59.0	Operating income	\$267.2	\$275.5	\$298.9	\$225.8	\$263.4	\$286.0	\$290.3	\$1,065.5	\$12.9	5%	\$23.4	8%	
Add: Depresidion and amontization       155.3       153.7       160.5       151.8       153.3       154.2       152.5       611.9         Add: Equip Attiliates' income       34.2       20.1       21.4       22.3       32.4       133.3       112.5         Add: Equip Attiliates' income       345.5       240.9       32.9       42.9       42.9       42.7       42.0       42.9       (980)bp       (981)bp       (981)bp </td <td>Operating margin</td> <td>21.8 %</td> <td>23.2 %</td> <td>21.1 %</td> <td>24.2 %</td> <td>24.9 %</td> <td>26.9 %</td> <td>26.0 %</td> <td>25.6 %</td> <td></td> <td>(580)bp</td> <td></td> <td>(210)bp</td>	Operating margin	21.8 %	23.2 %	21.1 %	24.2 %	24.9 %	26.9 %	26.0 %	25.6 %		(580)bp		(210)bp	
Add:Equipy affiliates' income34.2021.4022.39.2.30.2.4.633.3112.5Adjusted EBTIDA margin37.337.9%37.9%37.9%37.9%42.9%42.7% <td>Operating income</td> <td>\$267.2</td> <td>\$275.5</td> <td>\$298.9</td> <td>\$225.8</td> <td>\$263.4</td> <td>\$286.0</td> <td>\$290.3</td> <td>\$1,065.5</td> <td></td> <td></td> <td></td> <td></td>	Operating income	\$267.2	\$275.5	\$298.9	\$225.8	\$263.4	\$286.0	\$290.3	\$1,065.5					
Adjusted EBITDA       \$446.7       \$449.3       \$440.8       \$339.9       \$449.0       \$464.8       \$476.2       \$1,789.9       \$16.0       3%       \$31.5       7         Adjusted EBITDA margin       37.3       %       37.9 <td>Add: Depreciation and amortization</td> <td>155.3</td> <td>153.7</td> <td>160.5</td> <td>151.8</td> <td>153.3</td> <td>154.2</td> <td>152.6</td> <td>611.9</td> <td></td> <td></td> <td></td> <td></td>	Add: Depreciation and amortization	155.3	153.7	160.5	151.8	153.3	154.2	152.6	611.9					
Adjusted EBITDA margin       37.3 %       37.9 %       33.9 %       42.9 %       42.7 %       42.7 %       42.9 %       <	Add: Equity affiliates' income	34.2	20.1	21.4	22.3	32.3	24.6	33.3	112.5					
Asia         Asia         Asia           Sales         \$780.4         \$751.2         \$751.4         \$717.5         \$697.5         \$751.8         \$754.0         \$2,20.8         \$200.5         \$21.11         \$200.5         \$21.41         \$200.5         \$21.41         \$205.9         \$838.3         \$(45.5)         \$(49)         \$7.0         2           Operating margin         28.3         \$22.11         \$200.5         \$21.48         \$198.5         \$21.91         \$205.9         \$838.3         \$(45.5)         \$(49)         \$7.0         2           Operating margin         28.3         \$22.1.1         \$200.5         \$21.48         \$198.5         \$21.91         \$205.9         \$838.3         \$(110)pp         90           Add: Equity affiliates' morme         6.6         6.2         5.7         8.8         7.1         8.3         \$1.7         35.9         \$2.3         1           Adjusted EBITDA         \$338.5         \$321.6         \$323.9         \$331.5         \$315.3         \$341.2         \$330.6         \$1.38.6         \$1.73.9         \$2.3         1           Adjusted EBITDA         \$338.5         \$739.6         \$734.6         \$739.6         \$543.5         \$558.4         \$99.4.3         \$644.3 <td>Adjusted EBITDA</td> <td>\$456.7</td> <td>\$449.3</td> <td>\$480.8</td> <td>\$399.9</td> <td>\$449.0</td> <td>\$464.8</td> <td>\$476.2</td> <td>\$1,789.9</td> <td>\$16.0</td> <td>3%</td> <td>\$31.5</td> <td>7%</td>	Adjusted EBITDA	\$456.7	\$449.3	\$480.8	\$399.9	\$449.0	\$464.8	\$476.2	\$1,789.9	\$16.0	3%	\$31.5	7%	
Sales         \$780.4         \$751.2         \$751.4         \$717.5         \$697.5         \$751.8         \$754.0         \$2,92.8.           Operating income         \$221.1         \$203.6         \$210.6         \$214.8         \$198.5         \$219.1         \$205.9         \$383.3         \$(\$6.5)         \$(\$4.5)         \$(\$4.5)         \$(\$4.5)         \$(\$4.5)         \$(\$4.5)         \$(\$4.5)         \$(\$4.5)         \$(\$4.5)         \$(\$4.7)         \$20.5         \$(\$23.8)         \$27.7         \$(\$23.8)         \$27.1         \$(\$23.6)         \$22.1         \$203.6         \$22.1         \$203.6         \$22.1         \$203.6         \$22.1         \$203.6         \$21.4         \$21.8         \$11.8         \$11.3.0         \$44.4         \$44.6         \$45.4         \$45.4         \$45.4         \$45.4         \$45.4         \$45.4         \$45.4         \$45.4         \$45.4         \$46.4 <td>Adjusted EBITDA margin</td> <td>37.3 %</td> <td>37.9 %</td> <td>33.9 %</td> <td>42.9 %</td> <td>42.5 %</td> <td>43.7 %</td> <td>42.7 %</td> <td>42.9 %</td> <td></td> <td>(980)bp</td> <td></td> <td>(400)bp</td>	Adjusted EBITDA margin	37.3 %	37.9 %	33.9 %	42.9 %	42.5 %	43.7 %	42.7 %	42.9 %		(980)bp		(400)bp	
Operating income         \$221.1         \$203.6         \$21.6         \$21.4.8         \$196.5         \$219.1         \$205.9         \$838.3         (\$8.5)         (\$4%)         \$7.0         33           Operating margin         28.3 %         27.1 %         28.0 %         29.9 %         28.5 %         29.1 %         27.3 %         28.7 %         (110)bp         90           Operating income         422.1         \$203.6         \$210.6         \$21.4.8         \$196.5         \$21.9         \$205.9         \$838.3         444.4         44         44         44         50         \$43.8         \$13.0         444.4         44         44         44         50.5         \$21.9         \$205.9         \$838.5         \$13.3         443.4         42.8         \$21.6         \$21.7         8.8         7.1         8.3         11.7         35.9           Adjusted EBITDA margin         43.3 %         42.8 %         43.1 %         45.2 %         45.4 %         43.8 %         45.1 %         (23.0 p)         30.8         52.9         45.4 %         45.1 %         53.6 %         53.8 %         52.9 %         \$64.3 \$2.345.6         52.9 %         53.4 %         52.9 %         52.4 %         53.4 %         53.4 %         53.8 %         52.9 %	Asia													
Operating margin         28.3 %         27.1 %         28.0 %         29.9 %         28.5 %         29.1 %         27.3 %         28.7 %         (110)pp         90           Operating income         \$221.1         \$203.6         \$210.6         \$214.8         \$198.5         \$210.1         \$205.9         \$838.3                       \$205.9         \$838.3              \$205.9         \$838.3             \$205.9         \$838.3             \$205.9         \$838.3         \$11.0         \$444.4           \$205.9         \$838.5         \$21.6         \$23.9         \$331.5         \$331.5         \$331.6         \$338.6         \$21.0         \$200.9         \$23.4         \$43.4         \$3         \$21.0         \$16.9         \$200.9         \$20.4         \$13.0         \$13.0         \$13.3         \$16.8         \$23.9         \$13.0         \$12.0         \$15.0         \$52.9         \$13.4         \$30.9         \$23.0         \$20.0         \$23.9         \$13.0         \$12.0	Sales	\$780.4	\$751.2	\$751.4	\$717.5	\$697.5	\$751.8	\$754.0	\$2,920.8					
Operating income       \$221.1       \$203.6       \$210.6       \$214.8       \$198.5       \$219.1       \$205.9       \$838.3         Add: Depreciation and amortization       110.8       111.8       107.6       107.9       109.7       113.8       113.0       444.4         Add: Equity affiliates' income       6.6       6.2       5.7       8.8       7.1       8.3       11.7       35.9         Adjusted EBITDA       \$338.5       \$321.6       \$322.0       \$331.5       \$\$315.5       \$\$58.4       \$59.4       \$45.4%       \$43.8       \$45.1%       (230)bp       33         Adjusted EBITDA margin       43.4%       42.8%       43.1%       46.2%       45.2%       45.4%       43.8%       45.1%       (230)bp       33         Coperating income       999.2       \$116.4       \$137.4       \$137.5       \$132.9       \$134.0       \$125.0       \$529.4       \$3.4       3%       \$21.0       18         Operating income       999.2       \$116.4       \$137.4       \$137.5       \$132.9       \$134.0       \$125.0       \$529.4       \$3.4       3%       \$21.0       18         Operating income       \$99.2       \$116.4       \$137.4       \$137.5       \$132.9       \$134.0 </td <td>Operating income</td> <td>\$221.1</td> <td>\$203.6</td> <td>\$210.6</td> <td>\$214.8</td> <td>\$198.5</td> <td>\$219.1</td> <td>\$205.9</td> <td>\$838.3</td> <td>(\$8.5)</td> <td>(4%)</td> <td>\$7.0</td> <td>3%</td>	Operating income	\$221.1	\$203.6	\$210.6	\$214.8	\$198.5	\$219.1	\$205.9	\$838.3	(\$8.5)	(4%)	\$7.0	3%	
Add: Depreciation and amortization       110.8       111.8       107.6       107.9       109.7       113.8       113.0       444.4         Add: Equity affiliates' income       6.6       6.2       5.7       8.8       7.1       8.3       11.7       35.9         Adjusted EBITDA margin       43.4       42.8       43.1%       46.2       45.4%       45.4%       45.4%       45.1%       (230)b       43.8       45.1%       (330.6)       43.8       45.1%       (330.6)       43.8       45.1%       (330.6)       43.8       45.1%       (30.0)       43.8       45.1%       (30.0)       43.8       45.1%       (30.0)       43.8       45.1%       (30.0)       43.8 <td>Operating margin</td> <td>28.3 %</td> <td>27.1 %</td> <td>28.0 %</td> <td>29.9 %</td> <td>28.5 %</td> <td>29.1 %</td> <td>27.3 %</td> <td>28.7 %</td> <td></td> <td>(110)bp</td> <td></td> <td>90 bp</td>	Operating margin	28.3 %	27.1 %	28.0 %	29.9 %	28.5 %	29.1 %	27.3 %	28.7 %		(110)bp		90 bp	
Add: Equity affiliates' income       6.6       6.2       5.7       8.8       7.1       8.3       11.7       35.9         Adjusted EBITDA       \$338.5       \$321.6       \$323.9       \$331.5       \$315.3       \$316.4       \$131.6       \$17.3       (\$17.3)       (\$17.3)       (\$17.9)       \$2.9       \$2.9       \$331.5       \$315.3       \$316.4       \$131.6       \$17.3       (\$17.9)       \$2.9       \$2.0       \$331.5       \$315.3       \$316.4       \$131.6       \$17.9       \$2.9       \$2.0	Operating income	\$221.1	\$203.6	\$210.6	\$214.8	\$198.5	\$219.1	\$205.9	\$838.3					
Adjusted EBITDA       \$338.5       \$321.6       \$323.9       \$311.5       \$311.2       \$330.6       \$1,318.6       \$(\$17.3)       \$(\$%)       \$2.3       1         Adjusted EBITDA margin       43.4 %       42.8 %       43.1 %       46.2 %       45.2 %       45.4 %       43.8 %       45.1 %       (230)bp       30         Europe         5739.6       \$739.6       \$543.5       \$558.4       \$599.4       \$644.3       \$2,345.6        90       \$16.8 %       \$137.4 %       \$137.5 \$132.9 \$134.0 \$125.0 \$529.4 \$3.4 3% \$2,345.6       \$200 perating income       \$99.2 \$116.4 \$137.4 \$137.5 \$132.9 \$134.0 \$125.0 \$529.4 \$3.4 3% \$2,345.6       \$200 perating income       \$99.2 \$116.4 \$137.4 \$137.5 \$132.9 \$134.0 \$125.0 \$529.4 \$3.4 3% \$2,460 \$2.6 % \$300)bp       \$206       \$20.6 \$14.9 \$12.6 \$11.6 \$23.7 \$62.8 \$400       \$20.6 \$32.9 \$23.8 %       \$2.4 % \$19.4 % \$2.6 % \$300)bp       \$206       \$20.6 \$14.9 \$12.6 \$11.6 \$23.7 \$62.8 \$400       \$20.6 \$20.4 \$796.7 \$8.8 \$4% \$16.9 \$2.6 \$40.5 \$20.4 \$40.5 \$100 \$20.5 \$20.4 \$20.4 \$20.4 \$20.5 \$20.4 \$20.4 \$20.4 \$20.5 \$20.4 \$20.4 \$20.4 \$20.4 \$20.4 \$2	Add: Depreciation and amortization	110.8	111.8	107.6	107.9	109.7	113.8	113.0	444.4					
Adjusted EBITDA margin       43.4 %       42.8 %       43.1 %       46.2 %       45.4 %       43.8 %       45.1 %       (230)pp       30         Europe       Sales       \$744.2       \$738.6       \$739.6       \$543.5       \$558.4       \$599.4       \$644.3       \$2,345.6       559.4       \$30.9       \$22.4 %       19.4 %       22.6 %       (380)bp       22.6 %	Add: Equity affiliates' income	6.6	6.2	5.7	8.8	7.1	8.3	11.7	35.9					
Europe           Sales         \$744.2         \$738.6         \$739.6         \$543.5         \$558.4         \$599.4         \$644.3         \$2,345.6           Operating income         \$99.2         \$116.4         \$137.4         \$137.5         \$132.9         \$134.0         \$125.0         \$529.4         \$3.4         3%         \$21.0         18           Operating margin         13.3         15.8         18.6         \$2.3         \$2.8         \$2.4         19.4         \$2.6         (380)bp         280           Operating income         \$99.2         \$116.4         \$137.4         \$137.5         \$132.9         \$134.0         \$125.0         \$529.4         \$3.4         3%         \$21.0         18           Add: Depreciation and amortization         49.8         \$0.3         48.9         49.3         51.0         \$2.5         \$1.7         204.5           Add: Equity affiliates' income         13.9         23.3         20.6         14.9         12.6         11.6         23.7         62.8           Adjusted EBITDA         \$162.9         \$190.0         \$206.9         \$201.7         \$196.5         \$198.1         \$200.4         \$796.7         \$8.8         4%         \$16.9         \$2.8	Adjusted EBITDA	\$338.5	\$321.6	\$323.9	\$331.5	\$315.3	\$341.2	\$330.6	\$1,318.6	(\$17.3)	(5%)	\$2.3	1%	
Sales       \$744.2       \$738.6       \$739.6       \$543.5       \$558.4       \$599.4       \$644.3       \$2,345.6         Operating income       \$99.2       \$116.4       \$137.4       \$137.5       \$132.9       \$134.0       \$125.0       \$529.4       \$3.4       3%       \$21.0       18         Operating margin       13.3 %       15.8 %       18.6 %       25.3 %       23.8 %       22.4 %       19.4 %       22.6 %       (380)bp       280         Operating income       \$99.2       \$116.4       \$137.4       \$137.5       \$132.9       \$134.0       \$125.0       \$529.4       34.4       3%       \$21.0       18         Operating income       \$99.2       \$116.4       \$137.4       \$137.5       \$132.9       \$134.0       \$125.0       \$529.4       344.0       \$26.7       \$20.4       \$	Adjusted EBITDA margin	43.4 %	42.8 %	43.1 %	46.2 %	45.2 %	45.4 %	43.8 %	45.1 %		(230)bp		30 bp	
Operating income       \$99.2       \$116.4       \$137.4       \$137.5       \$132.9       \$134.0       \$125.0       \$529.4       \$3.4       3%       \$21.0       1280         Operating margin       13.3%       15.8%       18.6%       25.3%       23.8%       22.4%       19.4%       22.6%       (380)bp       280         Operating income       \$99.2       \$116.4       \$137.4       \$137.5       \$132.9       \$134.0       \$125.0       \$529.4       529	Europe													
Operating margin       13.3 %       15.8 %       18.6 %       25.3 %       23.8 %       22.4 %       19.4 %       22.6 %       (380)bp       280         Operating income       \$99.2       \$116.4       \$137.4       \$137.5       \$132.9       \$134.0       \$125.0       \$529.4       444       444       50.3       48.9       49.3       51.0       52.5       51.7       204.5       5444       542.6       444       542.6       444       542.6       444       542.6       54	Sales	\$744.2	\$738.6	\$739.6	\$543.5	\$558.4	\$599.4	\$644.3	\$2,345.6					
Operating income       \$99.2       \$116.4       \$137.4       \$137.5       \$132.9       \$134.0       \$125.0       \$529.4         Add: Depreciation and amortization       49.8       50.3       48.9       49.3       51.0       52.5       51.7       204.5         Add: Equity affiliates' income       13.9       23.3       20.6       14.9       12.6       11.6       23.7       62.8         Adjusted EBITDA       \$162.9       \$190.0       \$206.9       \$201.7       \$196.5       \$198.1       \$20.4       \$796.7       \$8.8       4%       \$16.9       \$2         Adjusted EBITDA margin       21.9       25.7       28.0       \$37.1       35.2       33.0       31.1       34.0       (500)bp       230         Middle East and India          \$4.8       \$6.9       \$4.0       \$6.7       \$6.1       \$11.2       \$28.0       \$0.8       \$2.1         Add: Depreciation and amortization       6.1       6.9       6.8       6.1       6.6       6.2       6.4       25.3       (\$1.9)         Add: Equity affiliates' income       92.3       71.1       67.2       21.2       16.1       17.1       22.0       76.4       (\$1.9)       \$41.7	Operating income	\$99.2	\$116.4	\$137.4	\$137.5	\$132.9	\$134.0	\$125.0	\$529.4	\$3.4	3%	\$21.0	18%	
Add: Depreciation and amortization49.850.348.949.351.052.551.7204.5Add: Equity affiliates' income13.923.320.614.912.611.623.762.8Adjusted EBITDA\$162.9\$190.0\$206.9\$201.7\$196.5\$198.1\$200.4\$796.7\$8.84%\$16.99Adjusted EBITDA margin21.925.728.037.135.233.031.134.0(500)bp230Middle East and IndiaOperating income\$4.8\$4.8\$6.9\$4.0\$6.7\$6.1\$11.2\$28.0\$0.8\$2.1Add: Depreciation and amortization6.16.96.86.16.66.26.425.351.5\$1.9Adjusted EBITDA\$103.2\$82.8\$80.9\$31.3\$29.4\$29.4\$39.6\$12.9\$51.5\$1.9Add: Equity affiliates' income92.371.167.221.216.117.122.076.451.5\$1.9Corporate and other92.371.167.221.216.117.122.076.451.5\$1.9Operating loss\$103.2\$82.8\$80.9\$31.3\$29.4\$29.4\$39.6\$12.9.7\$51.5\$1.9Operating loss\$(\$69.3)\$(\$38.4)\$(\$26.4)\$(\$4.3.0)\$(\$66.5)\$(\$68.1)\$(\$15.7)\$(\$19.4)\$41.7\$12.0Add: Depreciation and amortization10.313.213.4<	Operating margin	13.3 %	15.8 %	18.6 %	25.3 %	23.8 %	22.4 %	19.4 %	22.6 %		(380)bp		280 bp	
Add: Equity affiliates' income       13.9       23.3       20.6       14.9       12.6       11.6       23.7       62.8         Adjusted EBITDA       \$162.9       \$190.0       \$206.9       \$201.7       \$196.5       \$198.1       \$200.4       \$796.7       \$8.8       4%       \$16.9       \$200.4         Adjusted EBITDA margin       21.9 %       25.7 %       28.0 %       37.1 %       35.2 %       33.0 %       31.1 %       34.0 %       (500)bp       23.0 %         Middle East and India         \$4.8       \$4.8       \$6.9       \$4.0       \$6.7       \$6.1       \$11.2       \$28.0       \$0.8       \$2.1       \$2.1         Add: Depreciation and amortization       6.1       6.9       6.8       6.1       6.6       6.2       6.4       25.3       \$2.1	Operating income	\$99.2	\$116.4	\$137.4	\$137.5	\$132.9	\$134.0	\$125.0	\$529.4					
Adjusted EBITDA       \$162.9       \$190.0       \$206.9       \$201.7       \$196.5       \$198.1       \$200.4       \$796.7       \$8.8       4%       \$16.9       \$230         Adjusted EBITDA margin       21.9       25.7       28.0       37.1       35.2       33.0       31.1       34.0       (500)bp       230         Middle East and India       9 </td <td>Add: Depreciation and amortization</td> <td>49.8</td> <td>50.3</td> <td>48.9</td> <td>49.3</td> <td>51.0</td> <td>52.5</td> <td>51.7</td> <td>204.5</td> <td></td> <td></td> <td></td> <td></td>	Add: Depreciation and amortization	49.8	50.3	48.9	49.3	51.0	52.5	51.7	204.5					
Adjusted EBITDA margin       21.9 %       25.7 %       28.0 %       37.1 %       35.2 %       33.0 %       31.1 %       34.0 %       (500)bp       23.0 %         Middle East and India	Add: Equity affiliates' income	13.9	23.3	20.6	14.9	12.6	11.6	23.7	62.8					
Middle East and India         Operating income       \$4.8       \$4.8       \$6.9       \$4.0       \$6.7       \$6.1       \$11.2       \$28.0       \$0.8       \$2.1         Add: Depreciation and amortization       6.1       6.9       6.8       6.1       6.6       6.2       6.4       25.3         Add: Equity affiliates' income       92.3       71.1       67.2       21.2       16.1       17.1       22.0       76.4         Adjusted EBITDA       \$103.2       \$82.8       \$80.9       \$31.3       \$29.4       \$39.6       \$129.7       \$51.5       (\$1.9)         Corporate and other         Operating loss       (\$69.3)       (\$38.4)       (\$26.4)       (\$43.0)       (\$66.6)       (\$68.1)       (\$15.7)       (\$193.4)       \$41.7       \$12.0         Add: Depreciation and amortization       10.3       13.2       13.4       8.6       8.7       9.0       8.9       35.2         Add: Equity affiliates' income       0.8       0.1       1.2       2.1       1.7       1.6       1.1       6.5	Adjusted EBITDA	\$162.9	\$190.0	\$206.9	\$201.7	\$196.5	\$198.1	\$200.4	\$796.7	\$8.8	4%	\$16.9	9%	
Operating income         \$4.8         \$4.8         \$6.9         \$4.0         \$6.7         \$6.1         \$11.2         \$28.0         \$0.8         \$2.1           Add: Depreciation and amortization         6.1         6.9         6.8         6.1         6.6         6.2         6.4         25.3           Add: Equity affiliates' income         92.3         71.1         67.2         21.2         16.1         17.1         22.0         76.4            Adjusted EBITDA         \$103.2         \$82.8         \$80.9         \$31.3         \$29.4         \$39.6         \$12.7         \$51.5         (\$1.9)           Corporate and other           \$48.8         \$6.9         \$43.0         \$66.6         \$6.2         \$6.4         25.3           Operating loss         \$103.2         \$82.8         \$80.9         \$31.3         \$29.4         \$39.6         \$129.7         \$51.5         (\$1.9)           Operating loss         (\$69.3)         (\$38.4)         (\$26.4)         (\$43.0)         (\$66.6)         (\$68.1)         (\$15.7)         (\$193.4)         \$41.7         \$12.0           Add: Depreciation and amortization         10.3         13.2         13.4         8.6         8.7         9.0         <	Adjusted EBITDA margin	21.9 %	25.7 %	28.0 %	37.1 %	35.2 %	33.0 %	31.1 %	34.0 %		(500)bp		230 bp	
Add: Depreciation and amortization       6.1       6.9       6.8       6.1       6.6       6.2       6.4       25.3         Add: Equity affiliates' income       92.3       71.1       67.2       21.2       16.1       17.1       22.0       76.4         Adjusted EBITDA       \$103.2       \$82.8       \$80.9       \$31.3       \$29.4       \$29.4       \$39.6       \$129.7       \$51.5       (\$1.9)         Corporate and other	Middle East and India													
Add: Equity affiliates' income92.371.1 $67.2$ $21.2$ $16.1$ $17.1$ $22.0$ $76.4$ Adjusted EBITDA $\$103.2$ $\$28.8$ $\$80.9$ $\$31.3$ $\$29.4$ $\$29.4$ $\$39.6$ $\$129.7$ $\$51.5$ ( $\$1.9$ )Corporate and otherOperating loss( $\$69.3$ )( $\$38.4$ )( $\$26.4$ )( $\$43.0$ )( $\$66.6$ )( $\$1.7$ )( $\$193.4$ ) $\$41.7$ $\$12.0$ Add: Depreciation and amortization10.313.213.4 $8.6$ $8.7$ $9.0$ $8.9$ $35.2$ Add: Equity affiliates' income0.80.11.22.11.71.61.1 $6.5$	Operating income	\$4.8	\$4.8	\$6.9	\$4.0	\$6.7	\$6.1	\$11.2	\$28.0	\$0.8		\$2.1		
Adjusted EBITDA       \$103.2       \$82.8       \$80.9       \$31.3       \$29.4       \$39.6       \$129.7       \$51.5       (\$1.9)         Corporate and other	Add: Depreciation and amortization	6.1	6.9	6.8	6.1	6.6	6.2	6.4	25.3					
Corporate and other         Coperating loss         (\$69.3)         (\$38.4)         (\$26.4)         (\$43.0)         (\$66.6)         (\$15.7)         (\$193.4)         \$41.7         \$12.0           Add: Depreciation and amortization         10.3         13.2         13.4         8.6         8.7         9.0         8.9         35.2           Add: Equity affiliates' income         0.8         0.1         1.2         2.1         1.7         1.6         1.1         6.5	Add: Equity affiliates' income	92.3	71.1	67.2	21.2	16.1	17.1	22.0	76.4					
Operating loss         (\$69.3)         (\$38.4)         (\$26.4)         (\$43.0)         (\$66.6)         (\$15.7)         (\$193.4)         \$41.7         \$12.0           Add: Depreciation and amortization         10.3         13.2         13.4         8.6         8.7         9.0         8.9         35.2           Add: Equity affiliates' income         0.8         0.1         1.2         2.1         1.7         1.6         1.1         6.5	Adjusted EBITDA	\$103.2	\$82.8	\$80.9	\$31.3	\$29.4	\$29.4	\$39.6	\$129.7	\$51.5		(\$1.9)		
Add: Depreciation and amortization       10.3       13.2       13.4       8.6       8.7       9.0       8.9       35.2         Add: Equity affiliates' income       0.8       0.1       1.2       2.1       1.7       1.6       1.1       6.5	Corporate and other													
Add: Equity affiliates' income 0.8 0.1 1.2 2.1 1.7 1.6 1.1 6.5	Operating loss	(\$69.3)	(\$38.4)	(\$26.4)	(\$43.0)	(\$66.6)	(\$68.1)	(\$15.7)	(\$193.4)	\$41.7		\$12.0		
	Add: Depreciation and amortization	10.3	13.2	13.4	8.6	8.7	9.0	8.9	35.2					
Adjusted EBITDA         (\$58.2)         (\$25.1)         (\$11.8)         (\$32.3)         (\$56.2)         (\$57.5)         (\$151.7)         \$45.7         \$13.3	Add: Equity affiliates' income	0.8	0.1	1.2	2.1	1.7	1.6	1.1	6.5					
	Adjusted EBITDA	(\$58.2)	(\$25.1)	(\$11.8)	(\$32.3)	(\$56.2)	(\$57.5)	(\$5.7)	(\$151.7)	\$45.7		\$13.3		



## Adjusted Operating Income and Adjusted Operating Margin

	20	22	2021	Q3 2 vs Q3 2		Q3 2022 vs. Q2 2022	
	Q2	Q3	Q3	\$	%/bp	\$	%/bp
Sales	\$2,945.1	\$3,189.3	\$2,604.7				
Operating income	\$561.9	\$627.4	\$577.1	\$50.3	9%	\$65.5	12%
Operating margin	19.1 %	19.7 %	22.2 %		(250)bp		60 bp
Operating income	\$561.9	\$627.4	\$577.1				
No impact from non-GAAP adjustments	_	—	—				
Adjusted operating income	\$561.9	\$627.4	\$577.1	\$50.3	9%	\$65.5	12%
Adjusted operating margin	19.1 %	19.7 %	22.2 %		(250)bp		60 bp

## **Adjusted Net Income**

	202	2	2021	Q3 20 vs. Q3 20		Q3 20 vs. Q2 20	
	Q2	Q3	Q3	\$	%	\$	%
Net income	\$536.8	\$587.1	\$532.3	\$54.8	10%	\$50.3	9%
(Income) Loss from discontinued operations, net of tax	—	_	(8.2)				
Net (income) loss attributable to noncontrolling interests	(6.3)	(5.0)	1.3				
Tax election benefit and other	—	_	(12.2)				
Adjusted net income	\$530.5	\$582.1	\$513.2	\$68.9	13%	\$51.6	10%



## **Adjusted Effective Tax Rate**

	Q3 FY2022	Q3 FY2021
Income tax provision	\$134.2	\$101.7
Income from continuing operations before taxes	721.3	625.8
Effective tax rate	18.6%	16.3%
Income tax provision	\$134.2	\$101.7
Tax election benefit and other	_	12.2
Adjusted income tax provision	\$134.2	\$113.9
Income from continuing operations before taxes	\$721.3	\$625.8
No impact from non-GAAP adjustments	_	—
Adjusted income from continuing operations before taxes	\$721.3	\$625.8
Adjusted effective tax rate	18.6%	18.2%
Change	Q3 2 vs Q3 2	5.
Effective tax rate % change	230	
Adjusted effective tax rate % change	40	•



### Adjusted Diluted Earnings per Share ("EPS") Quarterly and Annual Trend FY21-FY22<sup>(A)</sup>

		202	22		2021					
	Q1	Q2	Q3	Q3 YTD	Q1	Q2	Q3	Q4	Q3 YTD	
Diluted EPS	\$2.52	\$2.38	\$2.62	\$7.52	\$2.12	\$2.13	\$2.36	\$2.51	\$6.61	
Facility closure	-	_	_	—	_	0.08	_	_	0.08	
Gain on exchange with joint venture partner	_	_	_	_	-	(0.12)	-	_	(0.12)	
Tax election benefit and other	_	_	_	_	—	_	(0.05)	_	(0.05)	
Subtotal - Non-GAAP items	_	_	_	—	-	(0.04)	(0.05)	_	(0.09)	
Adjusted Diluted EPS	\$2.52	\$2.38	\$2.62	\$7.52	\$2.12	\$2.08	\$2.31	\$2.51	\$6.51	

(A) The per share impact for each non-GAAP adjustment was calculated independently and may not sum to total adjusted diluted EPS due to rounding.

	Q3 2022 vs. Q3 2021	Q3 2022 vs. Q2 2022	Q3 2022 YTD vs. Q3 2021 YTD
Change GAAP			
Diluted EPS \$ change	\$0.26	\$0.24	\$0.91
Diluted EPS % change	11%	10%	14%
Change Non-GAAP			
Adjusted diluted EPS \$ change	\$0.31	\$0.24	\$1.01
Adjusted diluted EPS % change	13%	10%	16%





## Adjusted EPS Quarterly and Annual Trend FY18-FY20<sup>(A)</sup>

	2020							2019			2018				
	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3	Q4	FY
Diluted EPS	\$2.14	\$2.21	\$2.01	\$2.19	\$8.55	\$1.57	\$1.90	\$2.20	\$2.27	\$7.94	\$0.70	\$1.89	\$1.95	\$2.05	\$6.59
Change in inventory valuation method	_	_	_	_	_	_	_	_	_	_	_	_	_	(0.08)	(0.08)
Facility closure	_	_	_	_	_	0.10	_	_	—	0.10	_	_	_	_	_
Cost reduction actions	_	_	_	_	_	_	_	0.08	—	0.08	_	_	_	_	_
Gain on exchange with joint venture partner	_	_	_	_	_	_	_	(0.13)	—	(0.13)	_	_	_	_	_
Company headquarters relocation (income) expense	_	(0.12)	_	_	(0.12)	_	_	_	_	_	_	_	_	_	_
India Finance Act 2020	_	(0.06)	_	_	(0.06)	_	_	_	_	_	_	_	_	_	_
Pension settlement loss	_	_	_	_	_	_	0.02	_	_	0.02	_	_	_	0.15	0.15
Tax reform repatriation	_	_	_	_	_	(0.07)	_	0.02	_	(0.06)	2.06	_	_	0.11	2.16
Tax reform adjustment related to deemed foreign dividends	_	_	_	_	_	0.26	_	_	_	0.26	_	_	_	(0.25)	(0.25)
Tax reform rate change and other	_	_	_	_	_	_	_	_	_	_	(0.97)	_	_	0.01	(0.96)
Tax restructuring	—	_	_	_	—	_	—	_	—	_	_	(0.18)	—	0.01	(0.16)
Subtotal - Non-GAAP items	\$—	(\$0.18)	\$—	\$—	(\$0.18)	\$0.29	\$0.02	(\$0.03)	\$—	\$0.27	\$1.09	(\$0.18)	\$—	(\$0.05)	\$0.86
Adjusted Diluted EPS	\$2.14	\$2.04	\$2.01	\$2.19	\$8.38	\$1.86	\$1.92	\$2.17	\$2.27	\$8.21	\$1.79	\$1.71	\$1.95	\$2.00	\$7.45

(A) The per share impact for each non-GAAP adjustment was calculated independently and may not sum to total adjusted diluted EPS due to rounding.

FY2020 vs. FY2019	FY2019 vs. FY2018
\$0.61	\$1.35
8%	20%
\$0.17	\$0.76
2%	10%
	\$0.61 8% \$0.17





## Adjusted EPS Annual Trend FY14-FY21<sup>(A)</sup>

	2021	2020	2019	2018	2017	2016	2015	2014
Diluted EPS	\$9.12	\$8.55	\$7.94	\$6.59	\$5.16	\$5.04	\$4.29	\$3.24
Change in inventory valuation method	-	—	—	(0.08)	_	_	—	—
Facility closure	0.08	—	0.10	—	_	_	_	_
Business separation costs	—	—	—	—	0.12	0.21	0.03	_
Tax (benefit) costs associated with business separation	-	—	—	—	(0.02)	0.24	_	—
Business restructuring, cost reduction, and asset actions	-	—	0.08	—	0.49	0.11	0.61	0.03
Goodwill and intangible asset impairment charge	-	—	—	—	0.70	—	_	1.27
Gain on exchange with joint venture partner	(0.12)	—	(0.13)	—	—	—	_	—
Gain on previously held equity interest	-	—	—	—	—	—	(0.05)	—
Company headquarters relocation (income) expense	-	(0.12)	—	—	—	—	_	—
Gain on land sales	-	—	—	—	(0.03)	—	(0.13)	—
India Finance Act 2020	-	(0.06)	—	—	—	—	_	—
Equity method investment impairment charge	_	_	_	_	0.36	_	_	_
Pension settlement loss	_	_	0.02	0.15	0.03	0.02	0.06	0.02
Loss on extinguishment of debt	_	_	_	_	_	0.02	0.07	_
Tax reform repatriation	-	—	(0.06)	2.16	—	—	_	—
Tax reform adjustment related to deemed foreign dividends	-	—	0.26	(0.25)	—	—	-	—
Tax reform rate change and other	-	—	—	(0.96)	—	—	-	—
Tax restructuring	_	_	_	(0.16)	-	_	_	_
Tax election benefit and other	(0.05)	_	_	_	(0.50)	_	_	(0.14)
Adjusted Diluted EPS	\$9.02	\$8.38	\$8.21	\$7.45	\$6.31	\$5.64	\$4.88	\$4.42

(A) The per share impact for each non-GAAP adjustment was calculated independently and may not sum to total adjusted diluted EPS due to rounding.

	FY2021 vs. FY2020	FY2020 vs. FY2019	FY2019 vs. FY2018	FY2018 vs. FY2017	FY2017 vs. FY2016	FY2016 vs. FY2015	FY2015 vs. FY2014
Change GAAP							
Diluted EPS \$ change	\$0.57	\$0.61	\$1.35	\$1.43	\$0.12	\$0.75	\$1.05
Diluted EPS % change	7 %	8 %	20 %	28 %	2 %	17 %	32 %
Change Non-GAAP							
Adjusted diluted EPS \$ change	\$0.64	\$0.17	\$0.76	\$1.14	\$0.67	\$0.76	\$0.46
Adjusted diluted EPS % change	8 %	2 %	10 %	18 %	12 %	16 %	10 %





## **Non-GAAP Historical Impacts**

The tables below detail the non-GAAP items summarized on the preceding pages and the impact of each on our historical consolidated income statements on a continuing operations basis. There were no non-GAAP adjustments during the first nine months of fiscal year 2022.

								2021							
		Q1			Q2			Q3			Q4			FY	
	GAAP	Items <sup>(A)</sup>	Non- GAAP	GAAP	Items <sup>(A)</sup>	Non- GAAP									
Operating income	\$539.1	\$—	\$539.1	\$548.5	(\$13.6)	\$534.9	\$577.1	\$—	\$577.1	\$616.7	\$—	\$616.7	\$2,281.4	(\$13.6)	\$2,267.8
Equity affiliates' income	69.3	_	69.3	69.8	_	69.8	63.2	_	63.2	91.8	—	91.8	294.1	_	294.1
Interest expense	36.7	_	36.7	36.1	—	36.1	35.6	—	35.6	33.4	_	33.4	141.8	—	141.8
Other non-operating income (expense), net	18.6	_	18.6	16.8	_	16.8	21.1	_	21.1	17.2	_	17.2	73.7	_	73.7
Income from continuing operations before taxes	590.3	_	590.3	599.0	(13.6)	585.4	625.8	_	625.8	692.3	-	692.3	2,507.4	(13.6)	2,493.8
Income tax provision	113.9	_	113.9	121.9	(3.7)	118.2	101.7	12.2	113.9	125.3	_	125.3	462.8	8.5	471.3
Income from continuing operations	476.4	_	476.4	477.1	(9.9)	467.2	524.1	(12.2)	511.9	567.0	_	567.0	2,044.6	(22.1)	2,022.5
Net income (loss) attributable to noncontrolling interests	4.7	_	4.7	4.0	_	4.0	(1.3)	_	(1.3)	8.4	_	8.4	15.8	_	15.8
Net income attributable to Air Products	471.7	_	471.7	473.1	(9.9)	463.2	525.4	(12.2)	513.2	558.6	-	558.6	2,028.8	(22.1)	2,006.7
Diluted EPS <sup>(B)</sup>	\$2.12	\$—	\$2.12	\$2.13	(\$0.04)	\$2.08	\$2.36	(\$0.05)	\$2.31	\$2.51	\$—	\$2.51	\$9.12	(\$0.09)	\$9.02

<sup>(A)</sup> For non-GAAP item details, refer to the table below.

<sup>(B)</sup> For non-GAAP EPS details, refer to page 10, Adjusted Diluted EPS.

								2021							
		Q1			Q2			Q3			Q4			FY	
Non-GAAP Items	Before Tax	Tax	After Tax	Before Tax	Tax	After Tax	Before Tax	Tax	After Tax	Before Tax	Tax	After Tax	Before Tax	Tax	After Tax
Facility closure <sup>(C)</sup>	\$—	\$—	\$—	\$23.2	\$5.8	\$17.4	\$—	\$—	\$—	\$—	\$—	\$—	\$23.2	\$5.8	\$17.4
Gain on exchange with joint venture partner <sup>(C)</sup>	_	_	_	(36.8)	(9.5)	(27.3)	_	_	_	_	_	_	(36.8)	(9.5)	(27.3)
Tax election benefit and other	_	_	_	_	_	_	_	12.2	(12.2)	_	_	_	_	12.2	(12.2)
Total Non-GAAP Items	\$—	\$—	\$—	(\$13.6)	(\$3.7)	(\$9.9)	\$—	\$12.2	(\$12.2)	\$—	\$—	\$—	(\$13.6)	\$8.5	(\$22.1)

<sup>(C)</sup> Before-tax impact reflected in "Operating income."





#### Table of Contents Return on Capital Employed ("ROCE") (Non-GAAP Basis)

Return on capital employed ("ROCE") is calculated on a continuing operations basis. Management considers this measure to be useful in evaluating the Company's returns on capital.

		2022			20	21		20	20
ROCE (GAAP Basis):	Q3	Q2	Q1	Q4	Q3	Q2	Q1	Q4	Q3
Net income	\$587.1	\$536.8	\$549.6	\$618.8	\$532.3	\$477.1	\$486.7	\$494.7	
Total liabilities and equity	27,489.0	27,449.7	27,125.3	26,859.2	26,252.1	26,158.9	26,088.1	25,168.5	24,782.1
Four-Quarter Trailing Net Income	\$2,292.3	\$2,237.5	\$2,177.8	\$2,114.9	\$1,990.8				
÷ Five-Quarter Average Total Liabilities and Equity	27,035.1	26,769.0	26,496.7	26,105.4	25,689.9				
ROCE (GAAP Basis)	8.5%	8.4%	8.2%	8.1%	7.7%				
Change vs. prior year	80 bp	ı.							
Change vs. prior quarter	10 bp	1							
ROCE (Non-GAAP Basis):									
Net income	\$587.1	\$536.8	\$549.6	\$618.8	\$532.3	\$477.1	\$486.7	\$494.7	
(Income) Loss from discontinued operations, net of tax	_	_	_	(51.8)	(8.2)	_	(10.3)	_	
Interest expense	32.7	32.3	30.5	33.4	35.6	36.1	36.7	39.2	
Facility closure	_	_	_	_	_	23.2	_	_	
Gain on exchange with joint venture partner	_	_	_	_	_	(36.8)	_	_	
Tax election benefit and other	_	_	_	_	(12.2)	_	_	_	
Tax other <sup>(A)</sup>	(6.1)	(6.0)	(5.2)	(6.0)	(5.8)	(3.7)	(7.1)	(6.6)	
Return After-Tax (Non-GAAP Basis)	\$613.7	\$563.1	\$574.9	\$594.4	\$541.7	\$495.9	\$506.0	\$527.3	
Total liabilities and equity	\$27,489.0	\$27,449.7	\$27,125.3	\$26,859.2	\$26,252.1	\$26,158.9	\$26,088.1	\$25,168.5	\$24,782.1
Less: Payables and accrued liabilities	2,544.4	2,407.1	2,310.6	2,218.3	2,118.4	2,042.2	1,962.2	1,833.2	1,668.5
Less: Accrued income taxes	107.9	104.6	119.8	93.9	78.8	86.7	108.4	105.8	83.6
Less: Other noncurrent liabilities	1,726.2	1,736.8	1,731.7	1,640.9	1,819.0	1,840.0	1,935.7	1,916.0	1,866.9
Less: Deferred income taxes	1,308.6	1,249.0	1,209.6	1,180.9	1,078.2	1,050.8	1,003.0	962.6	942.0
Capital Employed (Non-GAAP Basis)	\$21,801.9	\$21,952.2	\$21,753.6	\$21,725.2	\$21,157.7	\$21,139.2	\$21,078.8	\$20,350.9	\$20,221.1
Less: Cash									
Cash and cash items	2,957.4	2,348.7	2,953.7	4,468.9	4,291.6	5,786.3	5,788.0	5,253.0	3,921.4
Short-term investments	357.6	848.9	728.6	1,331.9	1,524.9	409.2	412.0	1,104.9	2,515.2
Adjusted Capital Employed (Non-GAAP Basis) <sup>(B)</sup>	\$18,486.9	\$18,754.6	\$18,071.3	\$15,924.4	\$15,341.2	\$14,943.7	\$14,878.8	\$13,993.0	\$13,784.0
Four-Quarter Trailing Return After-Tax—Non-GAAP	\$2,346.1	\$2,274.1	\$2,206.9	\$2,138.0	\$2,070.9				
÷ Five-Quarter Average Capital Employed—Non-GAAP	21,678.1	21,545.6	21,370.9	21,090.4	20,789.5				
ROCE (Non-GAAP Basis)	10.8%	10.6%	10.3%	10.1%	10.0%				
Change vs. prior year	80 bp	i							
Change vs. prior quarter	20 bp	1							
Four-Quarter Trailing Return After-Tax—Non-GAAP	\$2,346.1	\$2,274.1	\$2,206.9	\$2,138.0	\$2,070.9				
÷ Five-Quarter Average Capital Employed—Non-GAAP, Excluding Cash	17,315.7	16,607.0	15,831.9	15,016.2	14,588.1				
Adjusted ROCE (Non-GAAP Basis) <sup>(B)</sup>	13.5%	13.7%	13.9%	14.2%	14.2%				
Change vs. prior year	(70) bp	1							
Change vs. prior quarter	(20) bp								

(A)

(A) Represents the tax impact on interest expense and our pre-tax non-GAAP adjustments. For details on effective tax rate, refer to page 9.
 (B) We provide adjusted ROCE (Non-GAAP Basis) to illustrate the extent to which cash impacts the denominator of our ROCE calculation. Cash represents total cash and cash items and short-term investments.



## **Cash Flow and Capital Deployment**

#### **Reconciliation to Investable Cash Flow**

	LTM
Adjusted EBITDA	\$4,144
Interest, net <sup>(A)</sup>	(70)
Cash Tax <sup>(B)</sup>	(440)
Maintenance CapEx <sup>(C)</sup>	(721)
Distributable Cash Flow	2,913 (\$13.09/Share)
Dividends	(1,356)
Investable Cash Flow	\$1,557

			2022	
	LTM	Q1	Q2	Q3
Cash Provided by Operating Activities	\$3,039.5	\$785.2	\$519.8	\$908.2
Working capital changes increase (decrease):				
Trade receivables	435.9	132.7	70.4	186.6
Inventories	91.6	33.7	23.6	23.5
Other receivables	0.9	(14.0)	0.2	36.6
Payables and accrued liabilities	(368.2)	(167.6)	44.5	(197.0)
Other working capital	76.2	8.5	130.2	(20.6)
Undistributed earnings of unconsolidated affiliates	245.2	117.3	83.5	(16.0)
Share-based compensation	(46.9)	(15.8)	(10.7)	(10.5)
Noncurrent capital lease receivables	(86.0)	(21.8)	(22.1)	(21.6)
Maintenance CapEx <sup>(C)</sup>	(721.0)	(159.0)	(187.0)	(188.0)
Other items, net <sup>(D)</sup>	245.7	88.2	(32.7)	66.9
Distributable Cash Flow	2,912.9	787.4	619.7	768.1
Dividends	(1,355.9)	(332.1)	(332.6)	(359.2)
Investable Cash Flow	\$1,557.0	\$455.3	\$287.1	\$408.9

#### **Distributable Cash Flow Per Share**

Weighted average common shares – diluted (in millions)	222.5	222.6	222.5	
Distributable Cash Flow Per Share	\$13.09			

<sup>(A)</sup> A reconciliation of "Interest, net" for the last twelve months is provided below.

(B) Cash paid for taxes, net of refunds, was \$341.3 for the nine months ended 30 June 2022. Cash paid for taxes, net of refunds, was \$390.5 in fiscal year 2021 (Q1FY21: \$73.4, Q2FY21: \$157.1, Q3FY21: \$61.0, Q4FY21: \$99.0).

<sup>(C)</sup> Maintenance CapEx is a component of "Additions to plant and equipment, including long-term deposits" on the consolidated statements of cash flows. Maintenance CapEx represents capital spending to maintain or replace existing capacity or assets to maintain existing profitability. Refer to the "Capital Expenditures" section for additional information.

<sup>(D)</sup> "Other items, net" includes items such as pension contributions and expense, deferred tax expense, and other changes to noncurrent assets and liabilities.





#### **Reconciliation to Investable Cash Flow (continued)**

	2021								
	Q1	Q2	Q3	Q4	FY	2020			
Cash Provided by Operating Activities	\$774.7	\$805.6	\$928.6	\$826.3	\$3,335.2	\$3,264.7			
Working capital changes increase (decrease):									
Trade receivables	44.1	30.7	9.5	46.2	130.5	(43.2)			
Inventories	9.9	15.5	11.0	10.8	47.2	5.2			
Other receivables	30.1	(45.8)	(37.9)	(21.9)	(75.5)	(84.4)			
Payables and accrued liabilities	(24.2)	(111.5)	(4.1)	(48.1)	(187.9)	31.9			
Other working capital	47.5	94.9	(31.5)	(41.9)	69.0	130.6			
Undistributed earnings of unconsolidated affiliates	10.8	47.9	19.1	60.4	138.2	161.9			
Share-based compensation	(9.8)	(12.6)	(12.2)	(9.9)	(44.5)	(53.5)			
Noncurrent capital lease receivables	(21.9)	(21.5)	(34.9)	(20.5)	(98.8)	(91.6)			
Maintenance CapEx <sup>(A)</sup>	(177.0)	(182.0)	(228.0)	(187.0)	(774.0)	(563.0)			
Other items, net <sup>(B)</sup>	(19.6)	(47.5)	54.4	123.3	110.6	(160.7)			
Distributable Cash Flow	664.6	573.7	674.0	737.7	2,650.0	2,597.9			
Dividends	(296.2)	(296.5)	(332.0)	(332.0)	(1,256.7)	(1,103.6)			
Investable Cash Flow	\$368.4	\$277.2	\$342.0	\$405.7	\$1,393.3	\$1,494.3			
Distributable Cash Flow Per Share									
Weighted average common shares – diluted (in millions)	222.6	222.5	222.5	222.5	222.5	222.3			
Distributable Cash Flow Per Share					\$11.91	\$11.69			

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<sup>(A)</sup> Maintenance CapEx is a component of "Additions to plant and equipment, including long-term deposits" on the consolidated statements of cash flows. Maintenance CapEx represents capital spending to maintain or replace existing capacity or assets to maintain existing profitability. Refer to the "Capital Expenditures" section for additional information.

(B) "Other items, net" includes items such as pension contributions and expense, deferred tax expense, and other changes to noncurrent assets and liabilities.

#### Interest, net

For investable cash flow, we define "interest, net" as interest expense, less other non-operating income (expense), net, excluding the impact of certain non-GAAP adjustments. A reconciliation of "interest, net" is provided below:

	_		2022		2021				
	LTM	Q1	Q2	Q3	Q1	Q2	Q3	Q4	FY
Interest expense	\$128.9	\$30.5	\$32.3	\$32.7	\$36.7	\$36.1	\$35.6	\$33.4	\$141.8
Less: Other non-operating income (expense), net	\$59.4	22.6	9.1	10.5	18.6	16.8	21.1	17.2	73.7
Interest, net	\$69.5	\$7.9	\$23.2	\$22.2	\$18.1	\$19.3	\$14.5	\$16.2	\$68.1



#### **Capital Expenditures**

We define capital expenditures as cash flows for additions to plant and equipment, including long-term deposits, acquisitions (less cash acquired), and investment in and advances to unconsolidated affiliates. A reconciliation of cash used for investing activities to our reported capital expenditures is provided below:

	LTM	Q1	Q2	Q3	YTD
Cash Used for Investing Activities	\$3,259.0	\$1,719.1	\$916.7	\$208.3	\$2,844.1
Proceeds from sale of assets and investments	40.3	1.1	24.2	7.5	32.8
Purchases of investments	(1,394.8)	(727.4)	(182.0)	(338.5)	(1,247.9)
Proceeds from investments	2,559.2	1,331.9	59.5	827.8	2,219.2
Other investing activities	8.6	6.4	0.1	0.4	6.9
Capital Expenditures <sup>(A)</sup>	\$4,472.3	\$2,331.1	\$818.5	\$705.5	\$3,855.1

			2021								
	Q1	Q2	Q3	Q4	FY	2020	2019	2018	2017	2016	2015
Cash (Provided by) Used for Investing Activities	(\$18.2)	\$601.4	\$1,734.8	\$414.9	\$2,732.9	\$3,560.0	\$2,113.4	\$1,641.6	\$1,412.0	\$858.7	\$1,146.0
Proceeds from sale of assets and investments	2.6	12.2	15.2	7.5	37.5	80.3	11.1	48.8	42.5	44.6	55.3
Purchases of investments	(158.5)	(410.5)	(1,384.8)	(146.9)	(2,100.7)	(2,865.5)	(172.1)	(530.3)	(2,692.6)	—	—
Proceeds from investments	855.0	410.5	269.7	340.0	1,875.2	1,938.0	190.5	748.2	2,290.7	—	—
Other investing activities	3.3	(0.2)	1.0	1.7	5.8	3.9	(14.3)	5.5	3.4	4.4	(0.1)
Capital Expenditures <sup>(A)</sup>	\$684.2	\$613.4	\$635.9	\$617.2	\$2,550.7	\$2,716.7	\$2,128.6	\$1,913.8	\$1,056.0	\$907.7	\$1,201.2

<sup>(A)</sup> Reflects remaining cash used for investing activities attributable to capital expenditures.



#### **Capital Expenditures (continued)**

The components of our capital expenditures are detailed in the table below:

			2022				
	LTM	Q1	Q2	Q3	YTD		
Additions to plant and equipment, including long-term deposits	\$2,755.5	\$663.8	\$769.8	\$705.5	\$2,139.1		
Acquisitions, less cash acquired	65.8	34.6	30.5	_	65.1		
Investments in and advances to unconsolidated affiliates <sup>(A)</sup>	1,651.0	1,632.7	18.2	_	1,650.9		
Capital Expenditures	4,472.3	2,331.1	818.5	705.5	3,855.1		
Less: Maintenance CapEx <sup>(B)</sup>	(721.0)	(159.0)	(187.0)	(188.0)	(534.0)		
Less: Contribution from noncontrolling partner for JIGPC	(130.0)	(130.0)		_	(130.0)		
Growth CapEx <sup>(C)</sup>	\$3,621.3	\$2,042.1	\$631.5	\$517.5	\$3,191.1		

			2021								
	Q1	Q2	Q3	Q4	FY	2020	2019	2018	2017	2016	2015
Additions to plant and equipment, including long-term deposits	\$664.2	\$563.6	\$620.0	\$616.4	\$2,464.2	\$2,509.0	\$1,989.7	\$1,568.4	1,039.7	907.7	1,162.4
Acquisitions, less cash acquired	_	_	9.8	0.7	10.5	183.3	123.2	345.4	8.2	_	34.5
Investments in and advances to unconsolidated affiliates	20.0	49.8	6.1	0.1	76.0	24.4	15.7	_	8.1	_	4.3
Capital Expenditures	684.2	613.4	635.9	617.2	2,550.7	2,716.7	2,128.6	1,913.8	1,056.0	907.7	1,201.2
Less: Maintenance CapEx <sup>(B)</sup>	(177.0)	(182.0)	(228.0)	(187.0)	(774.0)	(563.0)	(414.0)	(421.0)			
Growth CapEx <sup>(C)</sup>	\$507.2	\$431.4	\$407.9	\$430.2	\$1,776.7	\$2,153.7	\$1,714.6	\$1,492.8			

(A) In the first quarter of fiscal year 2022, investment in and advances to unconsolidated affiliates of \$1.6 billion included approximately \$130 from a non-controlling partner in one of our subsidiaries for the initial investment in the Jazan gasification and power project.

(B) Maintenance CapEx is a component of "Additions to plant and equipment, including long-term deposits" on the consolidated statements of cash flows. Maintenance CapEx represents capital spending to maintain or replace existing capacity or assets to maintain existing profitability.

(C) Growth CapEx includes a component of "Additions to plant and equipment, including long-term deposits" plus "Acquisitions, less cash acquired" plus "Investment in and advances to unconsolidated affiliates." Growth CapEx in fiscal year 2018 through the third quarter of fiscal year 2022 totaled \$10,329.





#### <u>Net Debt</u>

We define net debt as total debt, which includes short-term borrowings, the current portion of long-term debt, and long-term debt, less cash and cash items and short-term investments. A reconciliation of total debt to our reported net debt is provided below:

	30 June 2022
Short-term borrowings	\$207.3
Current portion of long-term debt	547.3
Long-term debt	6,348.0
Long-term debt – related party	483.6
Total Debt	7,586.2
Less: Cash	
Cash and cash items	2,957.4
Short-term investments	357.6
Subtotal	\$3,315.0
Net Debt	\$4,271.2



## Outlook

#### FY22 Adjusted EPS

The guidance provided below is on an adjusted continuing operations basis and is compared to adjusted historical diluted EPS attributable to Air Products. These adjusted measures exclude the impact of certain items that we believe are not representative of our underlying business performance, such as the incurrence of additional costs for cost reduction actions and impairment charges, or the recognition of gains or losses on disclosed items. It is not possible, without unreasonable efforts, to identify the timing or occurrence of these events or the potential for other transactions that may impact future GAAP EPS. Furthermore, it is not possible to identify the potential significance of these events in advance, but any of these events, if they were to occur, could have a significant effect on our future GAAP EPS. Accordingly, management is unable to reconcile, without unreasonable efforts, the Company's forecasted range of adjusted EPS on a continuing operations basis to a comparable GAAP range. The per share impact for each non-GAAP adjustment was calculated independently and may not sum to total adjusted diluted EPS due to rounding.

Diluted EPS			
Q4	Full Year		
\$2.51	\$9.12		
_	0.08		
_	(0.12)		
—	(0.05)		
\$2.51	\$9.02		
\$2.68-\$2.88	\$10.20 -\$10.40		
0.17-0.37	1.18-1.38		
7%-15%	13%-15%		
	Q4 \$2.51   \$2.51 \$2.68-\$2.88 0.17-0.37		

#### FY22 Capital Expenditures

We expect capital expenditures of over \$4.5 billion for full-year fiscal 2022. It is not possible, without unreasonable efforts, to reconcile our forecasted capital expenditures to future cash used for investing activities because we are unable to identify the timing or occurrence of our future investment activity, which is driven by our assessment of competing opportunities at the time we enter into transactions. These decisions, either individually or in the aggregate, could have a significant effect on our cash used for investing activities.



Moving forward