

Q3 FY22 Reconciliation Tables August 4, 2022





Purpose of Reconciliation Tables

Our financial presentations, earnings conference calls, and other investor and analyst communications may include references to non-GAAP ("adjusted") financial measures. Unless otherwise stated, these measures are based on our continuing operations and are generally identified by the word "adjusted" or "non-GAAP" preceding the measure. We believe these non-GAAP financial measures provide useful information to evaluate the performance of our business by providing a more complete understanding of the factors and trends that affect our financial performance. The purpose of this document is to provide reconciliations between the historical non-GAAP financial measures that we have disclosed and the most directly comparable measure calculated and presented in accordance with U.S. generally accepted accounting principles ("GAAP"). Amounts provided herein are in millions of dollars unless otherwise indicated, except for per share data. Amounts presented as "LTM" are calculated on a trailing twelve-month basis (i.e., "last twelve months").

Our non-GAAP financial measures should be considered within the context of our complete audited and unaudited financial results for the given period, which are available in the "Investors" section of our website at <u>www.airproducts.com</u>. The non-GAAP financial measures supplement our GAAP disclosures and are not meant to be considered in isolation or as a substitute for the most directly comparable measures prepared in accordance with GAAP. These measures may not be comparable to similarly titled measures used by other companies.





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Adjusted EBITDA FY22 vs. FY21 Quarterly Trend

| | | | 2022 | | 2021 | | | | | |
|-------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|---------------------------|---------------------------|-----------|-----------|-----------|-----------|--|--|
| | \$2,292.3 \$549.6 51.8 — 128.9 30.5 59.4 22.6 495.5 113.3 1,338.0 332.3 — — \$4,143.5 \$1,003.1 34.6% 33.59 Q3 2022 VS. Q3 2022 VS. Q3 2022 S54.8 | Q1 | Q2 | Q3 | Q1 | Q2 | Q3 | Q4 | | |
| Sales | \$11,969.7 | \$2,994.2 | \$2,945.1 | \$3,189.3 | \$2,375.2 | \$2,502.0 | \$2,604.7 | \$2,841.1 | | |
| Net income | \$2,292.3 | \$549.6 | \$536.8 | \$587.1 | \$486.7 | \$477.1 | \$532.3 | \$618.8 | | |
| Net income margin | 19.2% | 18.4% | 18.2% | 18.4% | 20.5% | 19.1% | 20.4% | 21.8% | | |
| Net income | \$2,292.3 | \$549.6 | \$536.8 | \$587.1 | \$486.7 | \$477.1 | \$532.3 | \$618.8 | | |
| Less: Income from discontinued operations, net of tax | 51.8 | _ | _ | _ | 10.3 | _ | 8.2 | 51.8 | | |
| Add: Interest expense | 128.9 | 30.5 | 32.3 | 32.7 | 36.7 | 36.1 | 35.6 | 33.4 | | |
| Less: Other non-operating income (expense), net | 59.4 | 22.6 | 9.1 | 10.5 | 18.6 | 16.8 | 21.1 | 17.2 | | |
| Add: Income tax provision | 495.5 | 113.3 | 122.7 | 134.2 | 113.9 | 121.9 | 101.7 | 125.3 | | |
| Add: Depreciation and amortization | 1,338.0 | 332.3 | 335.9 | 337.2 | 323.7 | 329.3 | 335.7 | 332.6 | | |
| Add: Facility closure | _ | _ | _ | _ | _ | 23.2 | _ | _ | | |
| Less: Gain on exchange with joint venture partner | _ | _ | — | _ | _ | 36.8 | _ | _ | | |
| Adjusted EBITDA | \$4,143.5 | \$1,003.1 | \$1,018.6 | \$1,080.7 | \$932.1 | \$934.0 | \$976.0 | \$1,041.1 | | |
| Adjusted EBITDA margin | 34.6% | 33.5% | 34.6% | 33.9% | 39.2% | 37.3% | 37.5% | 36.6% | | |
| | | Q3 2022 vs. Q3 2021 | Q3 2022 vs. Q2 2022 | Q3 2022 vs. Q2 2014 | (A) | | | | | |
| Change GAAP | | | | | | | | | | |
| Net income \$ change | | \$54.8 | \$50.3 | \$295.5 | | | | | | |
| Net income % change | | 10% | 9% | 101% | | | | | | |
| Net income margin change | | (200)bp | 20 bp | 710 bp | | | | | | |
| Change Non-GAAP | | | | | | | | | | |
| Adjusted EBITDA \$ change | | \$104.7 | \$62.1 | \$433.4 | | | | | | |
| Adjusted EBITDA % change | | 11% | 6% | 67% | | | | | | |
| Adjusted EBITDA margin change | | (360)bp | (70)bp | 880 bp | | | | | | |

^(A) Refer to page 6 for a reconciliation of fiscal year 2014 adjusted EBITDA.





Table of Contents Adjusted EBITDA Quarterly Trend FY17-FY20

| | | 20 | 20 | | |
|---------------------------------------------------------------|-----------|-----------|-----------|-----------|--|
| | Q1 | Q2 | Q3 | Q4 | |
| Sales | \$2,254.7 | \$2,216.3 | \$2,065.2 | \$2,320.1 | |
| Net income | \$488.9 | \$490.4 | \$457.1 | \$494.7 | |
| Net income margin | 21.7% | 22.1% | 22.1% | 21.3% | |
| Net income | \$488.9 | \$490.4 | \$457.1 | \$494.7 | |
| Less: Loss from discontinued operations, net of tax | _ | (14.3) | _ | _ | |
| Add: Interest expense | 18.7 | 19.3 | 32.1 | 39.2 | |
| Less: Other non-operating income (expense), net | 9.1 | 7.1 | 8.1 | 6.4 | |
| Add: Income tax provision | 120.7 | 148.5 | 109.3 | 99.9 | |
| Add: Depreciation and amortization | 289.2 | 294.7 | 290.6 | 310.5 | |
| Less: Company headquarters relocation income (expense) | _ | 33.8 | _ | _ | |
| Less: India Finance Act 2020 - equity affiliate income impact | _ | 33.8 | _ | _ | |
| Adjusted EBITDA | \$908.4 | \$892.5 | \$881.0 | \$937.9 | |
| Adjusted EBITDA margin | 40.3% | 40.3% | 42.7% | 40.4% | |

| | | 20 | 19 | | | 20 | 18 | | 2017 | | | |
|--------------------------------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 |
| Sales | \$2,224.0 | \$2,187.7 | \$2,224.0 | \$2,283.2 | \$2,216.6 | \$2,155.7 | \$2,259.0 | \$2,298.9 | \$1,882.5 | \$1,980.1 | \$2,121.9 | \$2,203.1 |
| Net income | \$357.0 | \$433.5 | \$500.2 | \$518.7 | \$161.7 | \$423.6 | \$487.9 | \$459.7 | \$306.4 | \$2,135.7 | \$104.1 | \$475.0 |
| Net income margin | 16.0 % | 19.8 % | 22.5 % | 22.7 % | 7.3 % | 19.7 % | 21.6 % | 20.0 % | 16.3 % | 107.9 % | 4.9 % | 21.6 % |
| Net income | \$357.0 | \$433.5 | \$500.2 | \$518.7 | \$161.7 | \$423.6 | \$487.9 | \$459.7 | \$306.4 | \$2,135.7 | \$104.1 | \$475.0 |
| Less: (Loss) Income from discontinued operations, net of tax | _ | _ | _ | _ | (1.0) | _ | 43.2 | _ | 48.2 | 1,825.6 | (2.3) | (5.5) |
| Add: Interest expense | 37.3 | 35.4 | 34.2 | 30.1 | 29.8 | 30.4 | 34.9 | 35.4 | 29.5 | 30.5 | 29.8 | 30.8 |
| Less: Other non-operating income (expense), net | 18.5 | 13.7 | 17.6 | 16.9 | 9.8 | 11.1 | 12.8 | (28.6) | (0.2) | 5.3 | 3.7 | 7.8 |
| Add: Income tax provision (benefit) | 132.1 | 107.5 | 109.3 | 131.2 | 291.8 | 56.2 | 107.1 | 69.2 | 78.4 | 94.5 | 89.3 | (1.3) |
| Add: Depreciation and amortization | 258.0 | 262.1 | 269.1 | 293.6 | 227.9 | 240.0 | 245.6 | 257.2 | 206.1 | 211.8 | 216.9 | 231.0 |
| Add: Facility closure | 29.0 | - | - | - | - | - | - | - | - | - | _ | _ |
| Less: Change in inventory valuation method | _ | - | - | - | - | - | - | 24.1 | - | - | - | - |
| Add: Business separation costs | _ | - | - | - | - | - | - | - | 32.5 | - | - | _ |
| Add: Cost reduction and asset actions | _ | - | 25.5 | - | - | - | - | - | 50.0 | 10.3 | 42.7 | 48.4 |
| Add: Goodwill and intangible asset impairment charge | _ | - | - | - | - | - | - | - | - | - | 162.1 | _ |
| Less: Gain on exchange with joint venture partner | _ | - | 29.1 | - | - | - | - | - | - | - | _ | _ |
| Less: Gain on land sale | _ | - | - | - | - | - | - | - | - | - | _ | 12.2 |
| Add: Equity method investment impairment charge | _ | - | - | - | - | - | - | - | - | - | 79.5 | - |
| Add: Tax reform repatriation - equity method investment | _ | _ | _ | _ | 32.5 | _ | _ | (4.0) | _ | | _ | _ |
| Adjusted EBITDA | \$794.9 | \$824.8 | \$891.6 | \$956.7 | \$734.9 | \$739.1 | \$819.5 | \$822.0 | \$654.9 | \$651.9 | \$723.0 | \$769.4 |
| Adjusted EBITDA margin | 35.7 % | 37.7 % | 40.1 % | 41.9 % | 33.2 % | 34.3 % | 36.3 % | 35.8 % | 34.8 % | 32.9 % | 34.1 % | 34.9 % |





Table of Contents Adjusted EBITDA Quarterly Trend FY14-FY16

| | | 20: | | | 20 | 15 | | 2014 ^(A) | | | | |
|--------------------------------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|---------------------|-----------|-----------|-----------|-----------|
| | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 |
| Sales | \$1,866.3 | \$1,777.4 | \$1,914.5 | \$1,945.5 | \$2,041.0 | \$1,885.3 | \$1,934.4 | \$1,963.6 | \$2,545.5 | \$2,581.9 | \$2,634.6 | \$2,677.0 |
| Net income (loss) | \$372.0 | (\$465.5) | \$354.1 | \$400.9 | \$337.5 | \$296.9 | \$333.2 | \$350.0 | \$299.0 | \$291.6 | \$323.4 | \$79.1 |
| Net income (loss) margin | 19.9 % | (26.2)% | 18.5 % | 20.6 % | 16.5 % | 15.7 % | 17.2 % | 17.8 % | 11.7 % | 11.3 % | 12.3 % | 3.0 % |
| Net income (loss) | \$372.0 | (\$465.5) | \$354.1 | \$400.9 | \$337.5 | \$296.9 | \$333.2 | \$350.0 | \$299.0 | \$291.6 | \$323.4 | \$79.1 |
| Less: Income (Loss) from discontinued operations, net of tax | 84.8 | (750.2) | 98.4 | 106.5 | 76.7 | 103.4 | 99.4 | 72.2 | 1.3 | (2.1) | (2.0) | (0.1) |
| Add: Interest expense | 22.2 | 25.7 | 35.1 | 32.2 | 28.8 | 23.2 | 28.1 | 22.7 | 33.3 | 31.5 | 31.3 | 29.0 |
| Add: Income tax provision | 96.4 | 93.5 | 145.9 | 96.8 | 76.8 | 63.0 | 74.7 | 85.7 | 95.3 | 93.0 | 103.0 | 78.1 |
| Add: Depreciation and amortization | 214.7 | 213.9 | 213.5 | 212.5 | 215.3 | 213.9 | 214.2 | 215.1 | 234.2 | 229.1 | 239.0 | 254.6 |
| Add: Business separation costs | 12.0 | 7.4 | 9.5 | 21.7 | _ | - | - | 7.5 | - | - | - | _ |
| Add: Business restructuring and cost reduction actions | _ | 10.7 | 13.2 | 10.6 | 24.3 | 52.9 | 49.6 | 53.3 | - | - | - | 12.7 |
| Add: Goodwill and intangible asset impairment charge | _ | _ | _ | _ | _ | - | - | - | - | - | - | 310.1 |
| Less: Gain on previously held equity interest | _ | _ | _ | _ | 17.9 | - | - | - | - | - | - | - |
| Less: Gain on land sales | _ | _ | _ | _ | _ | - | - | 33.6 | - | - | - | - |
| Add: Pension settlement loss | _ | 2.0 | 1.0 | 2.1 | _ | 11.9 | 1.4 | 6.0 | - | - | - | 5.5 |
| Add: Loss on extinguishment of debt | _ | _ | _ | 6.9 | _ | _ | - | 16.6 | _ | _ | _ | _ |
| Adjusted EBITDA | \$632.5 | \$637.9 | \$673.9 | \$677.2 | \$588.1 | \$558.4 | \$601.8 | \$651.1 | \$660.5 | \$647.3 | \$698.7 | \$769.2 |
| Adjusted EBITDA margin | 33.9 % | 35.9 % | 35.2 % | 34.8 % | 28.8 % | 29.6 % | 31.1 % | 33.2 % | 25.9 % | 25.1 % | 26.5 % | 28.7 % |

(A) Fiscal year 2014 is presented as previously reported in our Annual Report on Form 10-K for the fiscal year ended September 30, 2016, which included the results of the former Materials Technologies segment.



Table of Contents Adjusted EBITDA by Segment



| Operating margin 21.8 % 23.2 % 21.1 % 24.2 % 24.9 % 26.0 % 25.6 % (580)pp (210) Operating income \$267.5 \$228.8 \$225.8 \$286.0 \$280.0 \$1.065.5 \$1.065.5 \$1.065.5 \$1.065.7 \$1.065.7 \$1.065.7 \$1.065.7 \$1.065.7 \$1.065.7 \$1.065.7 \$1.065.7 \$1.065.7 \$1.065.7 \$1.065.7 \$1.065.7 \$1.065.7 \$1.065.7 \$1.065.7 \$1.065.7 \$1.065.7 \$1.065.7 \$1.065.7 \$1.065.7 \$1.065.7 \$1.065.7 \$1.065.7 \$1.07 \$1.065.7 \$1.07 \$1.07 \$1.07 \$1.07 \$1.07 \$1.07 \$1.07 \$1.07 \$1.07 \$1.07 \$1.07 \$1.07 \$1.07 \$1.07 \$1.07 \$1.07 \$1.07 \$1.07 \$1.07 \$1.07 \$1.07 \$1.07 \$1.07 \$1.07 \$1.07 \$1.07 \$1.07 \$1.07 \$1.07 \$1.07 \$1.07 \$1.07 \$1.07 \$1.07 \$1.07 \$1.07 \$1.07 \$1.07 \$ | | | 2022 | | | | 2021 | | | Q3 20 vs Q3 20 | 022 021 | Q3 20 vs Q2 20 | Q3 2022 vs. Q2 2022 | |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------|-----------|-----------|-----------|----------|-----------|-----------|-----------|-----------|----------------------|------------|----------------------|---------------------------|--|
| Sales 91,284.1 91,286.5 91,486.5 91,486.1 91,083.1 91,182.2 94,187.8 94,187.8 Operating meron 227.7 527.5 322.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 122.8 | | Q1 | Q2 | Q3 | Q1 | Q2 | Q3 | Q4 | FY | \$ | % | \$ | % | |
| Operating mangin \$27.7 \$27.5 \$29.69 \$22.58 \$26.34 \$26.84 \$26.94 \$26.95 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 \$26.94 <th< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></th<> | | | | | | | | | | | | | | |
| Operation margin 21.8 % 23.2 % 21.1 % 24.2 % 24.9 % 26.9 % 26.6 % 25.6 % (580)pp (21.0 % Operation margin income 157.3 157.7 157.8 / 106.5 151.8 / 105.5 151.8 / 105.5 151.8 / 105.5 151.8 / 106.5 151.8 / 106.5 151.8 / 106.5 151.8 / 106.5 151.8 / 106.5 151.8 / 106.5 151.8 / 106.5 151.8 / 106.5 151.8 / 106.5 151.8 / 106.6 121.4 / 106.5 122.4 / 106.8 123.3 / 102.5 110.6 / 31.8 / 106.5 110.8 / 106.5 110.8 / 106.5 110.8 / 106.5 121.8 / 106.5 121.8 / 106.5 121.8 / 106.5 121.8 / 106.5 121.8 / 106.5 121.8 / 106.5 121.8 / 106.5 121.8 / 106.5 121.8 / 106.5 121.8 / 106.5 121.8 / 106.5 121.8 / 106.5 121.8 / 106.5 121.8 / 106.5 121.8 / 106.5 121.8 / 106.5 121.8 / 106.5 121.8 / 106.5 121.8 / 106.5 121.8 / 106.5 121.8 / 106.5 121.8 / 106.5 121.8 / 106.5 121.8 / 106.5 121.8 / 106.5 121.8 / 106.5 121.8 / 106.5 121.8 / 106.5 121.8 / 106.5 121.8 / 106.5 121.9 / 106.5 121.8 / 106.5 | Sales | \$1,224.1 | \$1,186.6 | \$1,416.3 | \$933.0 | \$1,056.1 | \$1,063.3 | \$1,115.2 | \$4,167.6 | | | | | |
| Operating income \$267.2 \$275.3 \$298.9 \$225.8 \$26.0 \$290.3 \$1,085.5 Add: CepareTablem and amortization 15.3 15.3 15.3 151.8 153.3 154.2 152.6 611.9 Add: CepareTablem in come 34.2 0.1 21.4 22.3 3.2.3 24.6 31.3 112.5 Adjusted EBITDA 345.6.7 4440.3 3480.8 339.9 442.9 42.5 43.7 642.9 (980)0p (980) Adjusted EBITDA margin 37.3 37.3 57.1.4 775.1 497.7 575.1.8 573.0.8 52.92.0.8 (980)0p 470.0 57.0 52.92.0 583.3.3 (145.5) (49.5) 470.0 57.0 52.92.0 583.3.3 (145.5) (49.0) 57.0 57.0 52.92.0 583.3.3 (145.5) (49.0) 57.0 52.92.0 583.3.3 (145.0) 49.4 43.4 44.4 57.0 52.92.0 583.3.3 (145.0) 59.0 59.0 59.0 59.0 | Operating income | \$267.2 | \$275.5 | \$298.9 | \$225.8 | \$263.4 | \$286.0 | \$290.3 | \$1,065.5 | \$12.9 | 5% | \$23.4 | 8% | |
| Add: Depresidion and amontization 155.3 153.7 160.5 151.8 153.3 154.2 152.5 611.9 Add: Equip Attiliates' income 34.2 20.1 21.4 22.3 32.4 133.3 112.5 Add: Equip Attiliates' income 345.5 240.9 32.9 42.9 42.9 42.7 42.0 42.9 (980)bp (981)bp (981)bp </td <td>Operating margin</td> <td>21.8 %</td> <td>23.2 %</td> <td>21.1 %</td> <td>24.2 %</td> <td>24.9 %</td> <td>26.9 %</td> <td>26.0 %</td> <td>25.6 %</td> <td></td> <td>(580)bp</td> <td></td> <td>(210)bp</td> | Operating margin | 21.8 % | 23.2 % | 21.1 % | 24.2 % | 24.9 % | 26.9 % | 26.0 % | 25.6 % | | (580)bp | | (210)bp | |
| Add:Equipy affiliates' income34.2021.4022.39.2.30.2.4.633.3112.5Adjusted EBTIDA margin37.337.9%37.9%37.9%37.9%42.9%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7%42.7% <td>Operating income</td> <td>\$267.2</td> <td>\$275.5</td> <td>\$298.9</td> <td>\$225.8</td> <td>\$263.4</td> <td>\$286.0</td> <td>\$290.3</td> <td>\$1,065.5</td> <td></td> <td></td> <td></td> <td></td> | Operating income | \$267.2 | \$275.5 | \$298.9 | \$225.8 | \$263.4 | \$286.0 | \$290.3 | \$1,065.5 | | | | | |
| Adjusted EBITDA \$446.7 \$449.3 \$440.8 \$339.9 \$449.0 \$464.8 \$476.2 \$1,789.9 \$16.0 3% \$31.5 7 Adjusted EBITDA margin 37.3 % 37.9 % 37.9 % 37.9 % 37.9 % 37.9 % 37.9 % 37.9 % 37.9 % 37.9 % 37.9 % 37.9 % 37.9 % 37.9 % 37.9 % 37.9 % 37.9 % 37.9 % 37.9 % 37.9 % 37.9 % 37.9 % 37.9 % 37.9 % 37.9 % 37.9 % 37.9 % 37.9 % 37.9 % 37.9 % 37.9 % 37.9 % 37.9 % 37.9 % 37.9 % 37.9 % 37.9 % 37.9 % 37.9 % 37.9 % 37.9 % 37.9 % 37.9 % 37.9 % 37.9 % 37.9 <td>Add: Depreciation and amortization</td> <td>155.3</td> <td>153.7</td> <td>160.5</td> <td>151.8</td> <td>153.3</td> <td>154.2</td> <td>152.6</td> <td>611.9</td> <td></td> <td></td> <td></td> <td></td> | Add: Depreciation and amortization | 155.3 | 153.7 | 160.5 | 151.8 | 153.3 | 154.2 | 152.6 | 611.9 | | | | | |
| Adjusted EBITDA margin 37.3 % 37.9 % 33.9 % 42.9 % 42.7 % 42.7 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % 42.9 % < | Add: Equity affiliates' income | 34.2 | 20.1 | 21.4 | 22.3 | 32.3 | 24.6 | 33.3 | 112.5 | | | | | |
| Asia Asia Asia Sales \$780.4 \$751.2 \$751.4 \$717.5 \$697.5 \$751.8 \$754.0 \$2,20.8 \$200.5 \$21.11 \$200.5 \$21.41 \$200.5 \$21.41 \$205.9 \$838.3 \$(45.5) \$(49) \$7.0 2 Operating margin 28.3 \$22.11 \$200.5 \$21.48 \$198.5 \$21.91 \$205.9 \$838.3 \$(45.5) \$(49) \$7.0 2 Operating margin 28.3 \$22.1.1 \$200.5 \$21.48 \$198.5 \$21.91 \$205.9 \$838.3 \$(110)pp 90 Add: Equity affiliates' morme 6.6 6.2 5.7 8.8 7.1 8.3 \$1.7 35.9 \$2.3 1 Adjusted EBITDA \$338.5 \$321.6 \$323.9 \$331.5 \$315.3 \$341.2 \$330.6 \$1.38.6 \$1.73.9 \$2.3 1 Adjusted EBITDA \$338.5 \$739.6 \$734.6 \$739.6 \$543.5 \$558.4 \$99.4.3 \$644.3 <td>Adjusted EBITDA</td> <td>\$456.7</td> <td>\$449.3</td> <td>\$480.8</td> <td>\$399.9</td> <td>\$449.0</td> <td>\$464.8</td> <td>\$476.2</td> <td>\$1,789.9</td> <td>\$16.0</td> <td>3%</td> <td>\$31.5</td> <td>7%</td> | Adjusted EBITDA | \$456.7 | \$449.3 | \$480.8 | \$399.9 | \$449.0 | \$464.8 | \$476.2 | \$1,789.9 | \$16.0 | 3% | \$31.5 | 7% | |
| Sales \$780.4 \$751.2 \$751.4 \$717.5 \$697.5 \$751.8 \$754.0 \$2,92.8. Operating income \$221.1 \$203.6 \$210.6 \$214.8 \$198.5 \$219.1 \$205.9 \$383.3 \$(\$6.5) \$(\$4.5) \$(\$4.5) \$(\$4.5) \$(\$4.5) \$(\$4.5) \$(\$4.5) \$(\$4.5) \$(\$4.5) \$(\$4.7) \$20.5 \$(\$23.8) \$27.7 \$(\$23.8) \$27.1 \$(\$23.6) \$22.1 \$203.6 \$22.1 \$203.6 \$22.1 \$203.6 \$22.1 \$203.6 \$21.4 \$21.8 \$11.8 \$11.3.0 \$44.4 \$44.4 \$44.4 \$44.4 \$44.4 \$44.4 \$44.4 \$44.4 \$44.4 \$44.4 \$44.4 \$44.4 \$44.4 \$44.4 \$44.4 \$44.4 \$44.4 \$44.4 \$44.4 \$44.4 \$44.4 \$44.4 \$44.4 \$44.4 \$44.4 \$44.4 \$44.4 \$44.4 \$44.6 \$45.4 \$45.4 \$45.4 \$45.4 \$45.4 \$45.4 \$45.4 \$45.4 \$45.4 \$46.4 <td>Adjusted EBITDA margin</td> <td>37.3 %</td> <td>37.9 %</td> <td>33.9 %</td> <td>42.9 %</td> <td>42.5 %</td> <td>43.7 %</td> <td>42.7 %</td> <td>42.9 %</td> <td></td> <td>(980)bp</td> <td></td> <td>(400)bp</td> | Adjusted EBITDA margin | 37.3 % | 37.9 % | 33.9 % | 42.9 % | 42.5 % | 43.7 % | 42.7 % | 42.9 % | | (980)bp | | (400)bp | |
| Operating income \$221.1 \$203.6 \$21.6 \$21.4.8 \$196.5 \$219.1 \$205.9 \$838.3 (\$8.5) (\$4%) \$7.0 33 Operating margin 28.3 % 27.1 % 28.0 % 29.9 % 28.5 % 29.1 % 27.3 % 28.7 % (110)bp 90 Operating income 422.1 \$203.6 \$210.6 \$21.4.8 \$196.5 \$21.9 \$205.9 \$838.3 444.4 44 44 44 50 \$43.8 \$13.0 444.4 44 44 44 50.5 \$21.9 \$205.9 \$838.5 \$13.3 443.4 42.8 \$21.6 \$21.7 8.8 7.1 8.3 11.7 35.9 Adjusted EBITDA margin 43.3 % 42.8 % 43.1 % 45.2 % 45.4 % 43.8 % 45.1 % (23.0 p) 30.8 52.9 45.4 % 45.1 % 53.6 % 53.8 % 52.9 % \$64.3 \$2.345.6 52.9 % 53.4 % 52.9 % 52.4 % 53.4 % 53.4 % 53.8 % 52.9 % | Asia | | | | | | | | | | | | | |
| Operating margin 28.3 % 27.1 % 28.0 % 29.9 % 28.5 % 29.1 % 27.3 % 28.7 % (110)pp 90 Operating income \$221.1 \$203.6 \$210.6 \$214.8 \$198.5 \$210.1 \$205.9 \$838.3 \$205.9 \$838.3 \$205.9 \$838.3 \$205.9 \$838.3 \$205.9 \$838.3 \$11.0 \$444.4 \$205.9 \$838.5 \$21.6 \$23.9 \$331.5 \$331.5 \$331.6 \$338.6 \$21.0 \$200.9 \$23.4 \$43.4 \$3 \$21.0 \$16.9 \$200.9 \$20.4 \$13.0 \$13.0 \$13.3 \$16.8 \$23.9 \$13.0 \$12.0 \$15.0 \$52.9 \$13.4 \$30.9 \$23.0 \$20.0 \$23.9 \$13.0 \$12.0 | Sales | \$780.4 | \$751.2 | \$751.4 | \$717.5 | \$697.5 | \$751.8 | \$754.0 | \$2,920.8 | | | | | |
| Operating income \$221.1 \$203.6 \$210.6 \$214.8 \$198.5 \$219.1 \$205.9 \$838.3 Add: Depreciation and amortization 110.8 111.8 107.6 107.9 109.7 113.8 113.0 444.4 Add: Equity affiliates' income 6.6 6.2 5.7 8.8 7.1 8.3 11.7 35.9 Adjusted EBITDA \$338.5 \$321.6 \$322.0 \$331.5 \$\$315.5 \$\$58.4 \$59.4 \$45.4% \$43.8 \$45.1% (230)bp 33 Adjusted EBITDA margin 43.4% 42.8% 43.1% 46.2% 45.2% 45.4% 43.8% 45.1% (230)bp 33 Coperating income 999.2 \$116.4 \$137.4 \$137.5 \$132.9 \$134.0 \$125.0 \$529.4 \$3.4 3% \$21.0 18 Operating income 999.2 \$116.4 \$137.4 \$137.5 \$132.9 \$134.0 \$125.0 \$529.4 \$3.4 3% \$21.0 18 Operating income \$99.2 \$116.4 \$137.4 \$137.5 \$132.9 \$134.0 </td <td>Operating income</td> <td>\$221.1</td> <td>\$203.6</td> <td>\$210.6</td> <td>\$214.8</td> <td>\$198.5</td> <td>\$219.1</td> <td>\$205.9</td> <td>\$838.3</td> <td>(\$8.5)</td> <td>(4%)</td> <td>\$7.0</td> <td>3%</td> | Operating income | \$221.1 | \$203.6 | \$210.6 | \$214.8 | \$198.5 | \$219.1 | \$205.9 | \$838.3 | (\$8.5) | (4%) | \$7.0 | 3% | |
| Add: Depreciation and amortization 110.8 111.8 107.6 107.9 109.7 113.8 113.0 444.4 Add: Equity affiliates' income 6.6 6.2 5.7 8.8 7.1 8.3 11.7 35.9 Adjusted EBITDA margin 43.4 42.8 43.1% 46.2 45.4% 45.4% 45.4% 45.1% (230)b 43.8 45.1% (330.6) 43.8 45.1% (330.6) 43.8 45.1% (330.6) 43.8 45.1% (30.0) 43.8 45.1% (30.0) 43.8 45.1% (30.0) 43.8 45.1% (30.0) 43.8 <td>Operating margin</td> <td>28.3 %</td> <td>27.1 %</td> <td>28.0 %</td> <td>29.9 %</td> <td>28.5 %</td> <td>29.1 %</td> <td>27.3 %</td> <td>28.7 %</td> <td></td> <td>(110)bp</td> <td></td> <td>90 bp</td> | Operating margin | 28.3 % | 27.1 % | 28.0 % | 29.9 % | 28.5 % | 29.1 % | 27.3 % | 28.7 % | | (110)bp | | 90 bp | |
| Add: Equity affiliates' income 6.6 6.2 5.7 8.8 7.1 8.3 11.7 35.9 Adjusted EBITDA \$338.5 \$321.6 \$323.9 \$331.5 \$315.3 \$316.4 \$131.6 \$17.3 (\$17.3) (\$17.3) (\$17.9) \$2.9 \$2.9 \$331.5 \$315.3 \$316.4 \$131.6 \$17.3 (\$17.9) \$2.9 \$2.0 \$331.5 \$315.3 \$316.4 \$131.6 \$17.9 \$2.9 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 \$2.0 | Operating income | \$221.1 | \$203.6 | \$210.6 | \$214.8 | \$198.5 | \$219.1 | \$205.9 | \$838.3 | | | | | |
| Adjusted EBITDA \$338.5 \$321.6 \$323.9 \$311.5 \$311.2 \$330.6 \$1,318.6 \$(\$17.3) \$(\$%) \$2.3 1 Adjusted EBITDA margin 43.4 % 42.8 % 43.1 % 46.2 % 45.2 % 45.4 % 43.8 % 45.1 % (230)bp 30 Europe 5739.6 \$739.6 \$543.5 \$558.4 \$599.4 \$644.3 \$2,345.6 90 \$16.8 % \$137.4 % \$137.5 \$132.9 \$134.0 \$125.0 \$529.4 \$3.4 3% \$2,345.6 \$200 perating income \$99.2 \$116.4 \$137.4 \$137.5 \$132.9 \$134.0 \$125.0 \$529.4 \$3.4 3% \$2,345.6 \$200 perating income \$99.2 \$116.4 \$137.4 \$137.5 \$132.9 \$134.0 \$125.0 \$529.4 \$3.4 3% \$2,460 \$2.6 % \$300)bp \$206 \$20.6 \$14.9 \$12.6 \$11.6 \$23.7 \$62.8 \$400 \$20.6 \$32.9 \$23.8 % \$2.4 % \$19.4 % \$2.6 % \$300)bp \$206 \$20.6 \$14.9 \$12.6 \$11.6 \$23.7 \$62.8 \$400 \$20.6 \$20.4 \$796.7 \$8.8 \$4% \$16.9 \$2.6 \$40.5 \$20.4 \$40.5 \$100 \$20.5 \$20.4 \$20.5 \$20.4 \$20.5 \$20.4 \$20.5 \$20.4 \$20.5 \$20.4 \$20.5 \$20.4 \$20.5 \$20.4 \$20.5 \$20.4 \$20.5 \$20.4 \$20.5 \$20.4 \$20.5 \$20.4 \$20.5 \$20.4 \$20.5 \$20.4 \$20.5 \$20.4 \$20.5 \$20.4 \$20.5 \$20.4 \$20.5 \$20.4 \$20.5 \$20.4 \$20.5 \$20.4 \$20.5 \$20.4 \$20.5 \$20.4 \$20.5 \$20.4 \$20.5 \$20.4 \$20.5 \$20.4 \$20.5 \$20.4 \$20.5 \$20.4 \$20.5 \$20.4 \$20.5 \$20.4 \$20.5 \$20.4 \$20.5 \$20.4 \$20.5 \$20.4 \$20.5 \$20.4 \$20.5 \$20.4 \$20.5 \$20.4 \$20.5 \$20.4 \$20.5 \$20.4 \$20.5 \$20.4 \$20.5 \$20.4 \$20.5 \$20.4 \$20.4 \$20.4 \$20.5 \$20.4 \$20.4 \$20.4 \$20.5 \$20.4 \$20.4 \$20.4 \$20.4 \$20.4 \$2 | Add: Depreciation and amortization | 110.8 | 111.8 | 107.6 | 107.9 | 109.7 | 113.8 | 113.0 | 444.4 | | | | | |
| Adjusted EBITDA margin 43.4 % 42.8 % 43.1 % 46.2 % 45.4 % 43.8 % 45.1 % (230)pp 30 Europe Sales \$744.2 \$738.6 \$739.6 \$543.5 \$558.4 \$599.4 \$644.3 \$2,345.6 559.4 \$30.9 \$22.4 % 19.4 % 22.6 % (380)bp 22.6 % | Add: Equity affiliates' income | 6.6 | 6.2 | 5.7 | 8.8 | 7.1 | 8.3 | 11.7 | 35.9 | | | | | |
| Europe Sales \$744.2 \$738.6 \$739.6 \$543.5 \$558.4 \$599.4 \$644.3 \$2,345.6 Operating income \$99.2 \$116.4 \$137.4 \$137.5 \$132.9 \$134.0 \$125.0 \$529.4 \$3.4 3% \$21.0 18 Operating margin 13.3 15.8 18.6 \$2.3 \$2.8 \$2.4 19.4 \$2.6 (380)bp 280 Operating income \$99.2 \$116.4 \$137.4 \$137.5 \$132.9 \$134.0 \$125.0 \$529.4 \$3.4 3% \$21.0 18 Add: Depreciation and amortization 49.8 \$0.3 48.9 49.3 51.0 \$2.5 \$1.7 204.5 Add: Equity affiliates' income 13.9 23.3 20.6 14.9 12.6 11.6 23.7 62.8 Adjusted EBITDA \$162.9 \$190.0 \$206.9 \$201.7 \$196.5 \$198.1 \$200.4 \$796.7 \$8.8 4% \$16.9 \$2.8 | Adjusted EBITDA | \$338.5 | \$321.6 | \$323.9 | \$331.5 | \$315.3 | \$341.2 | \$330.6 | \$1,318.6 | (\$17.3) | (5%) | \$2.3 | 1% | |
| Sales \$744.2 \$738.6 \$739.6 \$543.5 \$558.4 \$599.4 \$644.3 \$2,345.6 Operating income \$99.2 \$116.4 \$137.4 \$137.5 \$132.9 \$134.0 \$125.0 \$529.4 \$3.4 3% \$21.0 18 Operating margin 13.3 % 15.8 % 18.6 % 25.3 % 23.8 % 22.4 % 19.4 % 22.6 % (380)bp 280 Operating income \$99.2 \$116.4 \$137.4 \$137.5 \$132.9 \$134.0 \$125.0 \$529.4 34.4 3% \$21.0 18 Operating income \$99.2 \$116.4 \$137.4 \$137.5 \$132.9 \$134.0 \$125.0 \$529.4 344.0 \$26.7 \$20.4 \$20.4 \$20.4 \$20.4 \$20.4 \$20.4 \$20.4 \$20.4 \$20.4 \$20.4 \$20.4 \$20.4 \$20.4 \$20.4 \$20.4 \$20.4 \$20.4 \$20.4 \$20.4 \$20.4 \$20.4 \$20.4 \$20.4 \$20.4 \$20.4 \$20.4 \$20.4 \$20.4 \$20.4 \$20.4 \$20.4 \$20.4 \$ | Adjusted EBITDA margin | 43.4 % | 42.8 % | 43.1 % | 46.2 % | 45.2 % | 45.4 % | 43.8 % | 45.1 % | | (230)bp | | 30 bp | |
| Operating income \$99.2 \$116.4 \$137.4 \$137.5 \$132.9 \$134.0 \$125.0 \$529.4 \$3.4 3% \$21.0 1280 Operating margin 13.3% 15.8% 18.6% 25.3% 23.8% 22.4% 19.4% 22.6% (380)bp 280 Operating income \$99.2 \$116.4 \$137.4 \$137.5 \$132.9 \$134.0 \$125.0 \$529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529.4 529 | Europe | | | | | | | | | | | | | |
| Operating margin 13.3 % 15.8 % 18.6 % 25.3 % 23.8 % 22.4 % 19.4 % 22.6 % (380)bp 280 Operating income \$99.2 \$116.4 \$137.4 \$137.5 \$132.9 \$134.0 \$125.0 \$529.4 444 444 50.3 48.9 49.3 51.0 52.5 51.7 204.5 5444 542.6 444 542.6 444 542.6 444 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 542.6 54 | Sales | \$744.2 | \$738.6 | \$739.6 | \$543.5 | \$558.4 | \$599.4 | \$644.3 | \$2,345.6 | | | | | |
| Operating income \$99.2 \$116.4 \$137.4 \$137.5 \$132.9 \$134.0 \$125.0 \$529.4 Add: Depreciation and amortization 49.8 50.3 48.9 49.3 51.0 52.5 51.7 204.5 Add: Equity affiliates' income 13.9 23.3 20.6 14.9 12.6 11.6 23.7 62.8 Adjusted EBITDA \$162.9 \$190.0 \$206.9 \$201.7 \$196.5 \$198.1 \$20.4 \$796.7 \$8.8 4% \$16.9 \$2 Adjusted EBITDA margin 21.9 25.7 28.0 \$37.1 35.2 33.0 31.1 34.0 (500)bp 230 Middle East and India \$4.8 \$6.9 \$4.0 \$6.7 \$6.1 \$11.2 \$28.0 \$0.8 \$2.1 Add: Depreciation and amortization 6.1 6.9 6.8 6.1 6.6 6.2 6.4 25.3 (\$1.9) Add: Equity affiliates' income 92.3 71.1 67.2 21.2 16.1 17.1 22.0 76.4 (\$1.9) \$41.7 | Operating income | \$99.2 | \$116.4 | \$137.4 | \$137.5 | \$132.9 | \$134.0 | \$125.0 | \$529.4 | \$3.4 | 3% | \$21.0 | 18% | |
| Add: Depreciation and amortization49.850.348.949.351.052.551.7204.5Add: Equity affiliates' income13.923.320.614.912.611.623.762.8Adjusted EBITDA\$162.9\$190.0\$206.9\$201.7\$196.5\$198.1\$200.4\$796.7\$8.84%\$16.99Adjusted EBITDA margin21.925.728.037.135.233.031.134.0(500)bp230Middle East and IndiaOperating income\$4.8\$4.8\$6.9\$4.0\$6.7\$6.1\$11.2\$28.0\$0.8\$2.1Add: Depreciation and amortization6.16.96.86.16.66.26.425.351.5\$1.9Adjusted EBITDA\$103.2\$82.8\$80.9\$31.3\$29.4\$29.4\$39.6\$12.9\$51.5\$1.9Add: Equity affiliates' income92.371.167.221.216.117.122.076.451.5\$1.9Corporate and other92.371.167.221.216.117.122.076.451.5\$1.9Operating loss\$103.2\$82.8\$80.9\$31.3\$29.4\$29.4\$39.6\$12.9.7\$51.5\$1.9Operating loss\$(\$69.3)\$(\$38.4)\$(\$26.4)\$(\$4.3.0)\$(\$66.5)\$(\$68.1)\$(\$15.7)\$(\$19.4)\$41.7\$12.0Add: Depreciation and amortization10.313.213.4< | Operating margin | 13.3 % | 15.8 % | 18.6 % | 25.3 % | 23.8 % | 22.4 % | 19.4 % | 22.6 % | | (380)bp | | 280 bp | |
| Add: Equity affiliates' income 13.9 23.3 20.6 14.9 12.6 11.6 23.7 62.8 Adjusted EBITDA \$162.9 \$190.0 \$206.9 \$201.7 \$196.5 \$198.1 \$200.4 \$796.7 \$8.8 4% \$16.9 \$200.4 Adjusted EBITDA margin 21.9 % 25.7 % 28.0 % 37.1 % 35.2 % 33.0 % 31.1 % 34.0 % (500)bp 23.0 % Middle East and India \$4.8 \$4.8 \$6.9 \$4.0 \$6.7 \$6.1 \$11.2 \$28.0 \$0.8 \$2.1 \$2.1 Add: Depreciation and amortization 6.1 6.9 6.8 6.1 6.6 6.2 6.4 25.3 \$2.1 \$2.1 \$2.1 \$2.1 \$2.1 \$2.1 \$2.1 \$2.1 \$2.1 \$2.1 \$2.1 \$2.1 \$2.1 \$2.1 \$2.1 \$2.1 \$2.1 \$2.1 \$2.1 \$2.1 \$2.1 \$2.1 \$2.1 \$2.1 \$2.1 \$2.1 \$2.1 \$2.1 \$2.1 \$2.1 \$2.1 \$2.1 \$2.1 \$2.1 \$2.1 | Operating income | \$99.2 | \$116.4 | \$137.4 | \$137.5 | \$132.9 | \$134.0 | \$125.0 | \$529.4 | | | | | |
| Adjusted EBITDA \$162.9 \$190.0 \$206.9 \$201.7 \$196.5 \$198.1 \$200.4 \$796.7 \$8.8 4% \$16.9 \$230 Adjusted EBITDA margin 21.9 25.7 28.0 37.1 35.2 33.0 31.1 34.0 (500)bp 230 Middle East and India 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 </td <td>Add: Depreciation and amortization</td> <td>49.8</td> <td>50.3</td> <td>48.9</td> <td>49.3</td> <td>51.0</td> <td>52.5</td> <td>51.7</td> <td>204.5</td> <td></td> <td></td> <td></td> <td></td> | Add: Depreciation and amortization | 49.8 | 50.3 | 48.9 | 49.3 | 51.0 | 52.5 | 51.7 | 204.5 | | | | | |
| Adjusted EBITDA margin 21.9 % 25.7 % 28.0 % 37.1 % 35.2 % 33.0 % 31.1 % 34.0 % (500)bp 23.0 % Middle East and India | Add: Equity affiliates' income | 13.9 | 23.3 | 20.6 | 14.9 | 12.6 | 11.6 | 23.7 | 62.8 | | | | | |
| Middle East and India Operating income \$4.8 \$4.8 \$6.9 \$4.0 \$6.7 \$6.1 \$11.2 \$28.0 \$0.8 \$2.1 Add: Depreciation and amortization 6.1 6.9 6.8 6.1 6.6 6.2 6.4 25.3 Add: Equity affiliates' income 92.3 71.1 67.2 21.2 16.1 17.1 22.0 76.4 Adjusted EBITDA \$103.2 \$82.8 \$80.9 \$31.3 \$29.4 \$39.6 \$129.7 \$51.5 (\$1.9) Corporate and other Operating loss (\$69.3) (\$38.4) (\$26.4) (\$43.0) (\$66.6) (\$68.1) (\$15.7) (\$193.4) \$41.7 \$12.0 Add: Depreciation and amortization 10.3 13.2 13.4 8.6 8.7 9.0 8.9 35.2 Add: Equity affiliates' income 0.8 0.1 1.2 2.1 1.7 1.6 1.1 6.5 | Adjusted EBITDA | \$162.9 | \$190.0 | \$206.9 | \$201.7 | \$196.5 | \$198.1 | \$200.4 | \$796.7 | \$8.8 | 4% | \$16.9 | 9% | |
| Operating income \$4.8 \$4.8 \$6.9 \$4.0 \$6.7 \$6.1 \$11.2 \$28.0 \$0.8 \$2.1 Add: Depreciation and amortization 6.1 6.9 6.8 6.1 6.6 6.2 6.4 25.3 Add: Equity affiliates' income 92.3 71.1 67.2 21.2 16.1 17.1 22.0 76.4 Adjusted EBITDA \$103.2 \$82.8 \$80.9 \$31.3 \$29.4 \$39.6 \$12.7 \$51.5 (\$1.9) Corporate and other \$48.8 \$6.9 \$43.0 \$66.6 \$6.2 \$6.4 25.3 Operating loss \$103.2 \$82.8 \$80.9 \$31.3 \$29.4 \$39.6 \$129.7 \$51.5 (\$1.9) Operating loss (\$69.3) (\$38.4) (\$26.4) (\$43.0) (\$66.6) (\$68.1) (\$15.7) (\$193.4) \$41.7 \$12.0 Add: Depreciation and amortization 10.3 13.2 13.4 8.6 8.7 9.0 < | Adjusted EBITDA margin | 21.9 % | 25.7 % | 28.0 % | 37.1 % | 35.2 % | 33.0 % | 31.1 % | 34.0 % | | (500)bp | | 230 bp | |
| Add: Depreciation and amortization 6.1 6.9 6.8 6.1 6.6 6.2 6.4 25.3 Add: Equity affiliates' income 92.3 71.1 67.2 21.2 16.1 17.1 22.0 76.4 Adjusted EBITDA \$103.2 \$82.8 \$80.9 \$31.3 \$29.4 \$29.4 \$39.6 \$129.7 \$51.5 (\$1.9) Corporate and other | Middle East and India | | | | | | | | | | | | | |
| Add: Equity affiliates' income92.371.1 67.2 21.2 16.1 17.1 22.0 76.4 Adjusted EBITDA $\$103.2$ $\$28.8$ $\$80.9$ $\$31.3$ $\$29.4$ $\$29.4$ $\$39.6$ $\$129.7$ $\$51.5$ ($\$1.9$)Corporate and otherOperating loss($\$69.3$)($\38.4)($\$26.4$)($\43.0)($\$66.6$)($\1.7)($\$193.4$) $\$41.7$ $\$12.0$ Add: Depreciation and amortization10.313.213.4 8.6 8.7 9.0 8.9 35.2 Add: Equity affiliates' income0.80.11.22.11.71.61.1 6.5 | Operating income | \$4.8 | \$4.8 | \$6.9 | \$4.0 | \$6.7 | \$6.1 | \$11.2 | \$28.0 | \$0.8 | | \$2.1 | | |
| Adjusted EBITDA \$103.2 \$82.8 \$80.9 \$31.3 \$29.4 \$39.6 \$129.7 \$51.5 (\$1.9) Corporate and other | Add: Depreciation and amortization | 6.1 | 6.9 | 6.8 | 6.1 | 6.6 | 6.2 | 6.4 | 25.3 | | | | | |
| Corporate and other Coperating loss (\$69.3) (\$38.4) (\$26.4) (\$43.0) (\$66.6) (\$15.7) (\$193.4) \$41.7 \$12.0 Add: Depreciation and amortization 10.3 13.2 13.4 8.6 8.7 9.0 8.9 35.2 Add: Equity affiliates' income 0.8 0.1 1.2 2.1 1.7 1.6 1.1 6.5 | Add: Equity affiliates' income | 92.3 | 71.1 | 67.2 | 21.2 | 16.1 | 17.1 | 22.0 | 76.4 | | | | | |
| Operating loss (\$69.3) (\$38.4) (\$26.4) (\$43.0) (\$66.6) (\$15.7) (\$193.4) \$41.7 \$12.0 Add: Depreciation and amortization 10.3 13.2 13.4 8.6 8.7 9.0 8.9 35.2 Add: Equity affiliates' income 0.8 0.1 1.2 2.1 1.7 1.6 1.1 6.5 | Adjusted EBITDA | \$103.2 | \$82.8 | \$80.9 | \$31.3 | \$29.4 | \$29.4 | \$39.6 | \$129.7 | \$51.5 | | (\$1.9) | | |
| Add: Depreciation and amortization 10.3 13.2 13.4 8.6 8.7 9.0 8.9 35.2 Add: Equity affiliates' income 0.8 0.1 1.2 2.1 1.7 1.6 1.1 6.5 | Corporate and other | | | | | | | | | | | | | |
| Add: Equity affiliates' income 0.8 0.1 1.2 2.1 1.7 1.6 1.1 6.5 | Operating loss | (\$69.3) | (\$38.4) | (\$26.4) | (\$43.0) | (\$66.6) | (\$68.1) | (\$15.7) | (\$193.4) | \$41.7 | | \$12.0 | | |
| | Add: Depreciation and amortization | 10.3 | 13.2 | 13.4 | 8.6 | 8.7 | 9.0 | 8.9 | 35.2 | | | | | |
| Adjusted EBITDA (\$58.2) (\$25.1) (\$11.8) (\$32.3) (\$56.2) (\$57.5) (\$151.7) \$45.7 \$13.3 | Add: Equity affiliates' income | 0.8 | 0.1 | 1.2 | 2.1 | 1.7 | 1.6 | 1.1 | 6.5 | | | | | |
| | Adjusted EBITDA | (\$58.2) | (\$25.1) | (\$11.8) | (\$32.3) | (\$56.2) | (\$57.5) | (\$5.7) | (\$151.7) | \$45.7 | | \$13.3 | | |



Adjusted Operating Income and Adjusted Operating Margin

| | 20 | 22 | 2021 | Q3 2 vs Q3 2 | | Q3 2022 vs. Q2 2022 | |
|-------------------------------------|-----------|-----------|-----------|--------------------|---------|---------------------------|-------|
| | Q2 | Q3 | Q3 | \$ | %/bp | \$ | %/bp |
| Sales | \$2,945.1 | \$3,189.3 | \$2,604.7 | | | | |
| Operating income | \$561.9 | \$627.4 | \$577.1 | \$50.3 | 9% | \$65.5 | 12% |
| Operating margin | 19.1 % | 19.7 % | 22.2 % | | (250)bp | | 60 bp |
| Operating income | \$561.9 | \$627.4 | \$577.1 | | | | |
| No impact from non-GAAP adjustments | _ | — | — | | | | |
| Adjusted operating income | \$561.9 | \$627.4 | \$577.1 | \$50.3 | 9% | \$65.5 | 12% |
| Adjusted operating margin | 19.1 % | 19.7 % | 22.2 % | | (250)bp | | 60 bp |

Adjusted Net Income

| | 202 | 2 | 2021 | Q3 20 vs. Q3 20 | | Q3 20 vs. Q2 20 | |
|------------------------------------------------------------|---------|---------|---------|-----------------------|-----|-----------------------|-----|
| | Q2 | Q3 | Q3 | \$ | % | \$ | % |
| Net income | \$536.8 | \$587.1 | \$532.3 | \$54.8 | 10% | \$50.3 | 9% |
| (Income) Loss from discontinued operations, net of tax | — | _ | (8.2) | | | | |
| Net (income) loss attributable to noncontrolling interests | (6.3) | (5.0) | 1.3 | | | | |
| Tax election benefit and other | — | _ | (12.2) | | | | |
| Adjusted net income | \$530.5 | \$582.1 | \$513.2 | \$68.9 | 13% | \$51.6 | 10% |



Adjusted Effective Tax Rate

| | Q3 FY2022 | Q3 FY2021 |
|---------------------------------------------------------|--------------------|-----------|
| Income tax provision | \$134.2 | \$101.7 |
| Income from continuing operations before taxes | 721.3 | 625.8 |
| Effective tax rate | 18.6% | 16.3% |
| Income tax provision | \$134.2 | \$101.7 |
| Tax election benefit and other | _ | 12.2 |
| Adjusted income tax provision | \$134.2 | \$113.9 |
| Income from continuing operations before taxes | \$721.3 | \$625.8 |
| No impact from non-GAAP adjustments | _ | — |
| Adjusted income from continuing operations before taxes | \$721.3 | \$625.8 |
| Adjusted effective tax rate | 18.6% | 18.2% |
| Change | Q3 2 vs Q3 2 | 5. |
| Effective tax rate % change | 230 | |
| Adjusted effective tax rate % change | 40 | • |



Adjusted Diluted Earnings per Share ("EPS") Quarterly and Annual Trend FY21-FY22^(A)

| | | 202 | 22 | | 2021 | | | | | |
|---------------------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--|
| | Q1 | Q2 | Q3 | Q3 YTD | Q1 | Q2 | Q3 | Q4 | Q3 YTD | |
| Diluted EPS | \$2.52 | \$2.38 | \$2.62 | \$7.52 | \$2.12 | \$2.13 | \$2.36 | \$2.51 | \$6.61 | |
| Facility closure | - | _ | _ | — | _ | 0.08 | _ | _ | 0.08 | |
| Gain on exchange with joint venture partner | _ | _ | _ | _ | - | (0.12) | - | _ | (0.12) | |
| Tax election benefit and other | _ | _ | _ | _ | — | _ | (0.05) | _ | (0.05) | |
| Subtotal - Non-GAAP items | _ | _ | _ | — | - | (0.04) | (0.05) | _ | (0.09) | |
| Adjusted Diluted EPS | \$2.52 | \$2.38 | \$2.62 | \$7.52 | \$2.12 | \$2.08 | \$2.31 | \$2.51 | \$6.51 | |

(A) The per share impact for each non-GAAP adjustment was calculated independently and may not sum to total adjusted diluted EPS due to rounding.

| | Q3 2022 vs. Q3 2021 | Q3 2022 vs. Q2 2022 | Q3 2022 YTD vs. Q3 2021 YTD |
|--------------------------------|---------------------------|---------------------------|-----------------------------------|
| Change GAAP | | | |
| Diluted EPS \$ change | \$0.26 | \$0.24 | \$0.91 |
| Diluted EPS % change | 11% | 10% | 14% |
| Change Non-GAAP | | | |
| Adjusted diluted EPS \$ change | \$0.31 | \$0.24 | \$1.01 |
| Adjusted diluted EPS % change | 13% | 10% | 16% |





Adjusted EPS Quarterly and Annual Trend FY18-FY20^(A)

| | 2020 | | | | | | | 2019 | | | 2018 | | | | |
|-----------------------------------------------------------|--------|----------|--------|--------|----------|--------|--------|----------|--------|--------|--------|----------|--------|----------|--------|
| | Q1 | Q2 | Q3 | Q4 | FY | Q1 | Q2 | Q3 | Q4 | FY | Q1 | Q2 | Q3 | Q4 | FY |
| Diluted EPS | \$2.14 | \$2.21 | \$2.01 | \$2.19 | \$8.55 | \$1.57 | \$1.90 | \$2.20 | \$2.27 | \$7.94 | \$0.70 | \$1.89 | \$1.95 | \$2.05 | \$6.59 |
| Change in inventory valuation method | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | (0.08) | (0.08) |
| Facility closure | _ | _ | _ | _ | _ | 0.10 | _ | _ | — | 0.10 | _ | _ | _ | _ | _ |
| Cost reduction actions | _ | _ | _ | _ | _ | _ | _ | 0.08 | — | 0.08 | _ | _ | _ | _ | _ |
| Gain on exchange with joint venture partner | _ | _ | _ | _ | _ | _ | _ | (0.13) | — | (0.13) | _ | _ | _ | _ | _ |
| Company headquarters relocation (income) expense | _ | (0.12) | _ | _ | (0.12) | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ |
| India Finance Act 2020 | _ | (0.06) | _ | _ | (0.06) | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ |
| Pension settlement loss | _ | _ | _ | _ | _ | _ | 0.02 | _ | _ | 0.02 | _ | _ | _ | 0.15 | 0.15 |
| Tax reform repatriation | _ | _ | _ | _ | _ | (0.07) | _ | 0.02 | _ | (0.06) | 2.06 | _ | _ | 0.11 | 2.16 |
| Tax reform adjustment related to deemed foreign dividends | _ | _ | _ | _ | _ | 0.26 | _ | _ | _ | 0.26 | _ | _ | _ | (0.25) | (0.25) |
| Tax reform rate change and other | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | (0.97) | _ | _ | 0.01 | (0.96) |
| Tax restructuring | — | _ | _ | _ | — | _ | — | _ | — | _ | _ | (0.18) | — | 0.01 | (0.16) |
| Subtotal - Non-GAAP items | \$— | (\$0.18) | \$— | \$— | (\$0.18) | \$0.29 | \$0.02 | (\$0.03) | \$— | \$0.27 | \$1.09 | (\$0.18) | \$— | (\$0.05) | \$0.86 |
| Adjusted Diluted EPS | \$2.14 | \$2.04 | \$2.01 | \$2.19 | \$8.38 | \$1.86 | \$1.92 | \$2.17 | \$2.27 | \$8.21 | \$1.79 | \$1.71 | \$1.95 | \$2.00 | \$7.45 |

(A) The per share impact for each non-GAAP adjustment was calculated independently and may not sum to total adjusted diluted EPS due to rounding.

| FY2020 vs. FY2019 | FY2019 vs. FY2018 |
|-------------------------|-------------------------|
| | |
| \$0.61 | \$1.35 |
| 8% | 20% |
| | |
| \$0.17 | \$0.76 |
| 2% | 10% |
| | \$0.61 8% \$0.17 |





Adjusted EPS Annual Trend FY14-FY21^(A)

| | 2021 | 2020 | 2019 | 2018 | 2017 | 2016 | 2015 | 2014 |
|-----------------------------------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|
| Diluted EPS | \$9.12 | \$8.55 | \$7.94 | \$6.59 | \$5.16 | \$5.04 | \$4.29 | \$3.24 |
| Change in inventory valuation method | - | — | — | (0.08) | _ | _ | — | — |
| Facility closure | 0.08 | — | 0.10 | — | _ | _ | _ | _ |
| Business separation costs | — | — | — | — | 0.12 | 0.21 | 0.03 | _ |
| Tax (benefit) costs associated with business separation | - | — | — | — | (0.02) | 0.24 | _ | — |
| Business restructuring, cost reduction, and asset actions | - | — | 0.08 | — | 0.49 | 0.11 | 0.61 | 0.03 |
| Goodwill and intangible asset impairment charge | - | — | — | — | 0.70 | — | _ | 1.27 |
| Gain on exchange with joint venture partner | (0.12) | — | (0.13) | — | — | — | _ | — |
| Gain on previously held equity interest | - | — | — | — | — | — | (0.05) | — |
| Company headquarters relocation (income) expense | - | (0.12) | — | — | — | — | _ | — |
| Gain on land sales | - | — | — | — | (0.03) | — | (0.13) | — |
| India Finance Act 2020 | - | (0.06) | — | — | — | — | _ | — |
| Equity method investment impairment charge | _ | _ | _ | _ | 0.36 | _ | _ | _ |
| Pension settlement loss | _ | _ | 0.02 | 0.15 | 0.03 | 0.02 | 0.06 | 0.02 |
| Loss on extinguishment of debt | _ | _ | _ | _ | _ | 0.02 | 0.07 | _ |
| Tax reform repatriation | - | — | (0.06) | 2.16 | — | — | _ | — |
| Tax reform adjustment related to deemed foreign dividends | - | — | 0.26 | (0.25) | — | — | - | — |
| Tax reform rate change and other | - | — | — | (0.96) | — | — | - | — |
| Tax restructuring | _ | _ | _ | (0.16) | - | _ | _ | _ |
| Tax election benefit and other | (0.05) | _ | _ | _ | (0.50) | _ | _ | (0.14) |
| Adjusted Diluted EPS | \$9.02 | \$8.38 | \$8.21 | \$7.45 | \$6.31 | \$5.64 | \$4.88 | \$4.42 |

(A) The per share impact for each non-GAAP adjustment was calculated independently and may not sum to total adjusted diluted EPS due to rounding.

| | FY2021 vs. FY2020 | FY2020 vs. FY2019 | FY2019 vs. FY2018 | FY2018 vs. FY2017 | FY2017 vs. FY2016 | FY2016 vs. FY2015 | FY2015 vs. FY2014 |
|--------------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| Change GAAP | | | | | | | |
| Diluted EPS \$ change | \$0.57 | \$0.61 | \$1.35 | \$1.43 | \$0.12 | \$0.75 | \$1.05 |
| Diluted EPS % change | 7 % | 8 % | 20 % | 28 % | 2 % | 17 % | 32 % |
| Change Non-GAAP | | | | | | | |
| Adjusted diluted EPS \$ change | \$0.64 | \$0.17 | \$0.76 | \$1.14 | \$0.67 | \$0.76 | \$0.46 |
| Adjusted diluted EPS % change | 8 % | 2 % | 10 % | 18 % | 12 % | 16 % | 10 % |





Non-GAAP Historical Impacts

The tables below detail the non-GAAP items summarized on the preceding pages and the impact of each on our historical consolidated income statements on a continuing operations basis. There were no non-GAAP adjustments during the first nine months of fiscal year 2022.

| | | | | | | | | 2021 | | | | | | | |
|------------------------------------------------------------|---------|----------------------|--------------|---------|----------------------|--------------|---------|----------------------|--------------|---------|----------------------|--------------|-----------|----------------------|--------------|
| | | Q1 | | | Q2 | | | Q3 | | | Q4 | | | FY | |
| | GAAP | Items ^(A) | Non- GAAP | GAAP | Items ^(A) | Non- GAAP |
| Operating income | \$539.1 | \$— | \$539.1 | \$548.5 | (\$13.6) | \$534.9 | \$577.1 | \$— | \$577.1 | \$616.7 | \$— | \$616.7 | \$2,281.4 | (\$13.6) | \$2,267.8 |
| Equity affiliates' income | 69.3 | _ | 69.3 | 69.8 | _ | 69.8 | 63.2 | _ | 63.2 | 91.8 | — | 91.8 | 294.1 | _ | 294.1 |
| Interest expense | 36.7 | _ | 36.7 | 36.1 | — | 36.1 | 35.6 | — | 35.6 | 33.4 | _ | 33.4 | 141.8 | — | 141.8 |
| Other non-operating income (expense), net | 18.6 | _ | 18.6 | 16.8 | _ | 16.8 | 21.1 | _ | 21.1 | 17.2 | _ | 17.2 | 73.7 | _ | 73.7 |
| Income from continuing operations before taxes | 590.3 | _ | 590.3 | 599.0 | (13.6) | 585.4 | 625.8 | _ | 625.8 | 692.3 | - | 692.3 | 2,507.4 | (13.6) | 2,493.8 |
| Income tax provision | 113.9 | _ | 113.9 | 121.9 | (3.7) | 118.2 | 101.7 | 12.2 | 113.9 | 125.3 | _ | 125.3 | 462.8 | 8.5 | 471.3 |
| Income from continuing operations | 476.4 | _ | 476.4 | 477.1 | (9.9) | 467.2 | 524.1 | (12.2) | 511.9 | 567.0 | _ | 567.0 | 2,044.6 | (22.1) | 2,022.5 |
| Net income (loss) attributable to noncontrolling interests | 4.7 | _ | 4.7 | 4.0 | _ | 4.0 | (1.3) | _ | (1.3) | 8.4 | _ | 8.4 | 15.8 | _ | 15.8 |
| Net income attributable to Air Products | 471.7 | _ | 471.7 | 473.1 | (9.9) | 463.2 | 525.4 | (12.2) | 513.2 | 558.6 | - | 558.6 | 2,028.8 | (22.1) | 2,006.7 |
| Diluted EPS ^(B) | \$2.12 | \$— | \$2.12 | \$2.13 | (\$0.04) | \$2.08 | \$2.36 | (\$0.05) | \$2.31 | \$2.51 | \$— | \$2.51 | \$9.12 | (\$0.09) | \$9.02 |

^(A) For non-GAAP item details, refer to the table below.

^(B) For non-GAAP EPS details, refer to page 10, Adjusted Diluted EPS.

| | | | | | | | | 2021 | | | | | | | |
|---------------------------------------------------------------|---------------|-----|-----------|---------------|---------|-----------|---------------|--------|-----------|---------------|-----|--------------|---------------|-------|-----------|
| | | Q1 | | | Q2 | | | Q3 | | | Q4 | | | FY | |
| Non-GAAP Items | Before Tax | Tax | After Tax | Before Tax | Tax | After Tax | Before Tax | Tax | After Tax | Before Tax | Tax | After Tax | Before Tax | Tax | After Tax |
| Facility closure ^(C) | \$— | \$— | \$— | \$23.2 | \$5.8 | \$17.4 | \$— | \$— | \$— | \$— | \$— | \$— | \$23.2 | \$5.8 | \$17.4 |
| Gain on exchange with joint venture partner ^(C) | _ | _ | _ | (36.8) | (9.5) | (27.3) | _ | _ | _ | _ | _ | _ | (36.8) | (9.5) | (27.3) |
| Tax election benefit and other | _ | _ | _ | _ | _ | _ | _ | 12.2 | (12.2) | _ | _ | _ | _ | 12.2 | (12.2) |
| Total Non-GAAP Items | \$— | \$— | \$— | (\$13.6) | (\$3.7) | (\$9.9) | \$— | \$12.2 | (\$12.2) | \$— | \$— | \$— | (\$13.6) | \$8.5 | (\$22.1) |

^(C) Before-tax impact reflected in "Operating income."





Table of Contents Return on Capital Employed ("ROCE") (Non-GAAP Basis)

Return on capital employed ("ROCE") is calculated on a continuing operations basis. Management considers this measure to be useful in evaluating the Company's returns on capital.

| | | 2022 | | | 20 | 21 | | 20 | 20 |
|------------------------------------------------------------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| ROCE (GAAP Basis): | Q3 | Q2 | Q1 | Q4 | Q3 | Q2 | Q1 | Q4 | Q3 |
| Net income | \$587.1 | \$536.8 | \$549.6 | \$618.8 | \$532.3 | \$477.1 | \$486.7 | \$494.7 | |
| Total liabilities and equity | 27,489.0 | 27,449.7 | 27,125.3 | 26,859.2 | 26,252.1 | 26,158.9 | 26,088.1 | 25,168.5 | 24,782.1 |
| Four-Quarter Trailing Net Income | \$2,292.3 | \$2,237.5 | \$2,177.8 | \$2,114.9 | \$1,990.8 | | | | |
| ÷ Five-Quarter Average Total Liabilities and Equity | 27,035.1 | 26,769.0 | 26,496.7 | 26,105.4 | 25,689.9 | | | | |
| ROCE (GAAP Basis) | 8.5% | 8.4% | 8.2% | 8.1% | 7.7% | | | | |
| Change vs. prior year | 80 bp | ı. | | | | | | | |
| Change vs. prior quarter | 10 bp | 1 | | | | | | | |
| ROCE (Non-GAAP Basis): | | | | | | | | | |
| Net income | \$587.1 | \$536.8 | \$549.6 | \$618.8 | \$532.3 | \$477.1 | \$486.7 | \$494.7 | |
| (Income) Loss from discontinued operations, net of tax | _ | _ | _ | (51.8) | (8.2) | _ | (10.3) | _ | |
| Interest expense | 32.7 | 32.3 | 30.5 | 33.4 | 35.6 | 36.1 | 36.7 | 39.2 | |
| Facility closure | _ | _ | _ | _ | _ | 23.2 | _ | _ | |
| Gain on exchange with joint venture partner | _ | _ | _ | _ | _ | (36.8) | _ | _ | |
| Tax election benefit and other | _ | _ | _ | _ | (12.2) | _ | _ | _ | |
| Tax other ^(A) | (6.1) | (6.0) | (5.2) | (6.0) | (5.8) | (3.7) | (7.1) | (6.6) | |
| Return After-Tax (Non-GAAP Basis) | \$613.7 | \$563.1 | \$574.9 | \$594.4 | \$541.7 | \$495.9 | \$506.0 | \$527.3 | |
| Total liabilities and equity | \$27,489.0 | \$27,449.7 | \$27,125.3 | \$26,859.2 | \$26,252.1 | \$26,158.9 | \$26,088.1 | \$25,168.5 | \$24,782.1 |
| Less: Payables and accrued liabilities | 2,544.4 | 2,407.1 | 2,310.6 | 2,218.3 | 2,118.4 | 2,042.2 | 1,962.2 | 1,833.2 | 1,668.5 |
| Less: Accrued income taxes | 107.9 | 104.6 | 119.8 | 93.9 | 78.8 | 86.7 | 108.4 | 105.8 | 83.6 |
| Less: Other noncurrent liabilities | 1,726.2 | 1,736.8 | 1,731.7 | 1,640.9 | 1,819.0 | 1,840.0 | 1,935.7 | 1,916.0 | 1,866.9 |
| Less: Deferred income taxes | 1,308.6 | 1,249.0 | 1,209.6 | 1,180.9 | 1,078.2 | 1,050.8 | 1,003.0 | 962.6 | 942.0 |
| Capital Employed (Non-GAAP Basis) | \$21,801.9 | \$21,952.2 | \$21,753.6 | \$21,725.2 | \$21,157.7 | \$21,139.2 | \$21,078.8 | \$20,350.9 | \$20,221.1 |
| Less: Cash | | | | | | | | | |
| Cash and cash items | 2,957.4 | 2,348.7 | 2,953.7 | 4,468.9 | 4,291.6 | 5,786.3 | 5,788.0 | 5,253.0 | 3,921.4 |
| Short-term investments | 357.6 | 848.9 | 728.6 | 1,331.9 | 1,524.9 | 409.2 | 412.0 | 1,104.9 | 2,515.2 |
| Adjusted Capital Employed (Non-GAAP Basis) ^(B) | \$18,486.9 | \$18,754.6 | \$18,071.3 | \$15,924.4 | \$15,341.2 | \$14,943.7 | \$14,878.8 | \$13,993.0 | \$13,784.0 |
| Four-Quarter Trailing Return After-Tax—Non-GAAP | \$2,346.1 | \$2,274.1 | \$2,206.9 | \$2,138.0 | \$2,070.9 | | | | |
| ÷ Five-Quarter Average Capital Employed—Non-GAAP | 21,678.1 | 21,545.6 | 21,370.9 | 21,090.4 | 20,789.5 | | | | |
| ROCE (Non-GAAP Basis) | 10.8% | 10.6% | 10.3% | 10.1% | 10.0% | | | | |
| Change vs. prior year | 80 bp | i | | | | | | | |
| Change vs. prior quarter | 20 bp | 1 | | | | | | | |
| Four-Quarter Trailing Return After-Tax—Non-GAAP | \$2,346.1 | \$2,274.1 | \$2,206.9 | \$2,138.0 | \$2,070.9 | | | | |
| ÷ Five-Quarter Average Capital Employed—Non-GAAP, Excluding Cash | 17,315.7 | 16,607.0 | 15,831.9 | 15,016.2 | 14,588.1 | | | | |
| Adjusted ROCE (Non-GAAP Basis) ^(B) | 13.5% | 13.7% | 13.9% | 14.2% | 14.2% | | | | |
| Change vs. prior year | (70) bp | 1 | | | | | | | |
| Change vs. prior quarter | (20) bp | | | | | | | | |

(A)

(A) Represents the tax impact on interest expense and our pre-tax non-GAAP adjustments. For details on effective tax rate, refer to page 9.
 (B) We provide adjusted ROCE (Non-GAAP Basis) to illustrate the extent to which cash impacts the denominator of our ROCE calculation. Cash represents total cash and cash items and short-term investments.



Cash Flow and Capital Deployment

Reconciliation to Investable Cash Flow

| | LTM |
|----------------------------------|-----------------------|
| Adjusted EBITDA | \$4,144 |
| Interest, net ^(A) | (70) |
| Cash Tax ^(B) | (440) |
| Maintenance CapEx ^(C) | (721) |
| Distributable Cash Flow | 2,913 (\$13.09/Share) |
| Dividends | (1,356) |
| Investable Cash Flow | \$1,557 |

| | | | 2022 | |
|-----------------------------------------------------|-----------|---------|---------|---------|
| | LTM | Q1 | Q2 | Q3 |
| Cash Provided by Operating Activities | \$3,039.5 | \$785.2 | \$519.8 | \$908.2 |
| Working capital changes increase (decrease): | | | | |
| Trade receivables | 435.9 | 132.7 | 70.4 | 186.6 |
| Inventories | 91.6 | 33.7 | 23.6 | 23.5 |
| Other receivables | 0.9 | (14.0) | 0.2 | 36.6 |
| Payables and accrued liabilities | (368.2) | (167.6) | 44.5 | (197.0) |
| Other working capital | 76.2 | 8.5 | 130.2 | (20.6) |
| Undistributed earnings of unconsolidated affiliates | 245.2 | 117.3 | 83.5 | (16.0) |
| Share-based compensation | (46.9) | (15.8) | (10.7) | (10.5) |
| Noncurrent capital lease receivables | (86.0) | (21.8) | (22.1) | (21.6) |
| Maintenance CapEx ^(C) | (721.0) | (159.0) | (187.0) | (188.0) |
| Other items, net ^(D) | 245.7 | 88.2 | (32.7) | 66.9 |
| Distributable Cash Flow | 2,912.9 | 787.4 | 619.7 | 768.1 |
| Dividends | (1,355.9) | (332.1) | (332.6) | (359.2) |
| Investable Cash Flow | \$1,557.0 | \$455.3 | \$287.1 | \$408.9 |

Distributable Cash Flow Per Share

| Weighted average common shares – diluted (in millions) | 222.5 | 222.6 | 222.5 | |
|--------------------------------------------------------|---------|-------|-------|--|
| Distributable Cash Flow Per Share | \$13.09 | | | |

^(A) A reconciliation of "Interest, net" for the last twelve months is provided below.

(B) Cash paid for taxes, net of refunds, was \$341.3 for the nine months ended 30 June 2022. Cash paid for taxes, net of refunds, was \$390.5 in fiscal year 2021 (Q1FY21: \$73.4, Q2FY21: \$157.1, Q3FY21: \$61.0, Q4FY21: \$99.0).

^(C) Maintenance CapEx is a component of "Additions to plant and equipment, including long-term deposits" on the consolidated statements of cash flows. Maintenance CapEx represents capital spending to maintain or replace existing capacity or assets to maintain existing profitability. Refer to the "Capital Expenditures" section for additional information.

^(D) "Other items, net" includes items such as pension contributions and expense, deferred tax expense, and other changes to noncurrent assets and liabilities.





Reconciliation to Investable Cash Flow (continued)

| | 2021 | | | | | | | | |
|--------------------------------------------------------|---------|---------|---------|---------|-----------|-----------|--|--|--|
| | Q1 | Q2 | Q3 | Q4 | FY | 2020 | | | |
| Cash Provided by Operating Activities | \$774.7 | \$805.6 | \$928.6 | \$826.3 | \$3,335.2 | \$3,264.7 | | | |
| Working capital changes increase (decrease): | | | | | | | | | |
| Trade receivables | 44.1 | 30.7 | 9.5 | 46.2 | 130.5 | (43.2) | | | |
| Inventories | 9.9 | 15.5 | 11.0 | 10.8 | 47.2 | 5.2 | | | |
| Other receivables | 30.1 | (45.8) | (37.9) | (21.9) | (75.5) | (84.4) | | | |
| Payables and accrued liabilities | (24.2) | (111.5) | (4.1) | (48.1) | (187.9) | 31.9 | | | |
| Other working capital | 47.5 | 94.9 | (31.5) | (41.9) | 69.0 | 130.6 | | | |
| Undistributed earnings of unconsolidated affiliates | 10.8 | 47.9 | 19.1 | 60.4 | 138.2 | 161.9 | | | |
| Share-based compensation | (9.8) | (12.6) | (12.2) | (9.9) | (44.5) | (53.5) | | | |
| Noncurrent capital lease receivables | (21.9) | (21.5) | (34.9) | (20.5) | (98.8) | (91.6) | | | |
| Maintenance CapEx ^(A) | (177.0) | (182.0) | (228.0) | (187.0) | (774.0) | (563.0) | | | |
| Other items, net ^(B) | (19.6) | (47.5) | 54.4 | 123.3 | 110.6 | (160.7) | | | |
| Distributable Cash Flow | 664.6 | 573.7 | 674.0 | 737.7 | 2,650.0 | 2,597.9 | | | |
| Dividends | (296.2) | (296.5) | (332.0) | (332.0) | (1,256.7) | (1,103.6) | | | |
| Investable Cash Flow | \$368.4 | \$277.2 | \$342.0 | \$405.7 | \$1,393.3 | \$1,494.3 | | | |
| | | | | | | | | | |
| Distributable Cash Flow Per Share | | | | | | | | | |
| Weighted average common shares – diluted (in millions) | 222.6 | 222.5 | 222.5 | 222.5 | 222.5 | 222.3 | | | |
| Distributable Cash Flow Per Share | | | | | \$11.91 | \$11.69 | | | |

^(A) Maintenance CapEx is a component of "Additions to plant and equipment, including long-term deposits" on the consolidated statements of cash flows. Maintenance CapEx represents capital spending to maintain or replace existing capacity or assets to maintain existing profitability. Refer to the "Capital Expenditures" section for additional information.

(B) "Other items, net" includes items such as pension contributions and expense, deferred tax expense, and other changes to noncurrent assets and liabilities.

Interest, net

For investable cash flow, we define "interest, net" as interest expense, less other non-operating income (expense), net, excluding the impact of certain non-GAAP adjustments. A reconciliation of "interest, net" is provided below:

| | _ | | 2022 | | 2021 | | | | |
|-------------------------------------------------|---------|--------|--------|--------|--------|--------|--------|--------|---------|
| | LTM | Q1 | Q2 | Q3 | Q1 | Q2 | Q3 | Q4 | FY |
| Interest expense | \$128.9 | \$30.5 | \$32.3 | \$32.7 | \$36.7 | \$36.1 | \$35.6 | \$33.4 | \$141.8 |
| Less: Other non-operating income (expense), net | \$59.4 | 22.6 | 9.1 | 10.5 | 18.6 | 16.8 | 21.1 | 17.2 | 73.7 |
| Interest, net | \$69.5 | \$7.9 | \$23.2 | \$22.2 | \$18.1 | \$19.3 | \$14.5 | \$16.2 | \$68.1 |



Capital Expenditures

We define capital expenditures as cash flows for additions to plant and equipment, including long-term deposits, acquisitions (less cash acquired), and investment in and advances to unconsolidated affiliates. A reconciliation of cash used for investing activities to our reported capital expenditures is provided below:

| | LTM | Q1 | Q2 | Q3 | YTD |
|----------------------------------------------|-----------|-----------|---------|---------|-----------|
| Cash Used for Investing Activities | \$3,259.0 | \$1,719.1 | \$916.7 | \$208.3 | \$2,844.1 |
| Proceeds from sale of assets and investments | 40.3 | 1.1 | 24.2 | 7.5 | 32.8 |
| Purchases of investments | (1,394.8) | (727.4) | (182.0) | (338.5) | (1,247.9) |
| Proceeds from investments | 2,559.2 | 1,331.9 | 59.5 | 827.8 | 2,219.2 |
| Other investing activities | 8.6 | 6.4 | 0.1 | 0.4 | 6.9 |
| Capital Expenditures ^(A) | \$4,472.3 | \$2,331.1 | \$818.5 | \$705.5 | \$3,855.1 |

| | | | 2021 | | | | | | | | |
|-----------------------------------------------------|----------|---------|-----------|---------|-----------|-----------|-----------|-----------|-----------|---------|-----------|
| | Q1 | Q2 | Q3 | Q4 | FY | 2020 | 2019 | 2018 | 2017 | 2016 | 2015 |
| Cash (Provided by) Used for Investing Activities | (\$18.2) | \$601.4 | \$1,734.8 | \$414.9 | \$2,732.9 | \$3,560.0 | \$2,113.4 | \$1,641.6 | \$1,412.0 | \$858.7 | \$1,146.0 |
| Proceeds from sale of assets and investments | 2.6 | 12.2 | 15.2 | 7.5 | 37.5 | 80.3 | 11.1 | 48.8 | 42.5 | 44.6 | 55.3 |
| Purchases of investments | (158.5) | (410.5) | (1,384.8) | (146.9) | (2,100.7) | (2,865.5) | (172.1) | (530.3) | (2,692.6) | — | — |
| Proceeds from investments | 855.0 | 410.5 | 269.7 | 340.0 | 1,875.2 | 1,938.0 | 190.5 | 748.2 | 2,290.7 | — | — |
| Other investing activities | 3.3 | (0.2) | 1.0 | 1.7 | 5.8 | 3.9 | (14.3) | 5.5 | 3.4 | 4.4 | (0.1) |
| Capital Expenditures ^(A) | \$684.2 | \$613.4 | \$635.9 | \$617.2 | \$2,550.7 | \$2,716.7 | \$2,128.6 | \$1,913.8 | \$1,056.0 | \$907.7 | \$1,201.2 |

^(A) Reflects remaining cash used for investing activities attributable to capital expenditures.



Capital Expenditures (continued)

The components of our capital expenditures are detailed in the table below:

| | | | 2022 | | | | |
|-------------------------------------------------------------------------|-----------|-----------|---------|---------|-----------|--|--|
| | LTM | Q1 | Q2 | Q3 | YTD | | |
| Additions to plant and equipment, including long-term deposits | \$2,755.5 | \$663.8 | \$769.8 | \$705.5 | \$2,139.1 | | |
| Acquisitions, less cash acquired | 65.8 | 34.6 | 30.5 | _ | 65.1 | | |
| Investments in and advances to unconsolidated affiliates ^(A) | 1,651.0 | 1,632.7 | 18.2 | _ | 1,650.9 | | |
| Capital Expenditures | 4,472.3 | 2,331.1 | 818.5 | 705.5 | 3,855.1 | | |
| Less: Maintenance CapEx ^(B) | (721.0) | (159.0) | (187.0) | (188.0) | (534.0) | | |
| Less: Contribution from noncontrolling partner for JIGPC | (130.0) | (130.0) | | _ | (130.0) | | |
| Growth CapEx ^(C) | \$3,621.3 | \$2,042.1 | \$631.5 | \$517.5 | \$3,191.1 | | |

| | | | 2021 | | | | | | | | |
|----------------------------------------------------------------|---------|---------|---------|---------|-----------|-----------|-----------|-----------|---------|-------|---------|
| | Q1 | Q2 | Q3 | Q4 | FY | 2020 | 2019 | 2018 | 2017 | 2016 | 2015 |
| Additions to plant and equipment, including long-term deposits | \$664.2 | \$563.6 | \$620.0 | \$616.4 | \$2,464.2 | \$2,509.0 | \$1,989.7 | \$1,568.4 | 1,039.7 | 907.7 | 1,162.4 |
| Acquisitions, less cash acquired | _ | _ | 9.8 | 0.7 | 10.5 | 183.3 | 123.2 | 345.4 | 8.2 | _ | 34.5 |
| Investments in and advances to unconsolidated affiliates | 20.0 | 49.8 | 6.1 | 0.1 | 76.0 | 24.4 | 15.7 | _ | 8.1 | _ | 4.3 |
| Capital Expenditures | 684.2 | 613.4 | 635.9 | 617.2 | 2,550.7 | 2,716.7 | 2,128.6 | 1,913.8 | 1,056.0 | 907.7 | 1,201.2 |
| Less: Maintenance CapEx ^(B) | (177.0) | (182.0) | (228.0) | (187.0) | (774.0) | (563.0) | (414.0) | (421.0) | | | |
| Growth CapEx ^(C) | \$507.2 | \$431.4 | \$407.9 | \$430.2 | \$1,776.7 | \$2,153.7 | \$1,714.6 | \$1,492.8 | | | |

(A) In the first quarter of fiscal year 2022, investment in and advances to unconsolidated affiliates of \$1.6 billion included approximately \$130 from a non-controlling partner in one of our subsidiaries for the initial investment in the Jazan gasification and power project.

(B) Maintenance CapEx is a component of "Additions to plant and equipment, including long-term deposits" on the consolidated statements of cash flows. Maintenance CapEx represents capital spending to maintain or replace existing capacity or assets to maintain existing profitability.

(C) Growth CapEx includes a component of "Additions to plant and equipment, including long-term deposits" plus "Acquisitions, less cash acquired" plus "Investment in and advances to unconsolidated affiliates." Growth CapEx in fiscal year 2018 through the third quarter of fiscal year 2022 totaled \$10,329.





<u>Net Debt</u>

We define net debt as total debt, which includes short-term borrowings, the current portion of long-term debt, and long-term debt, less cash and cash items and short-term investments. A reconciliation of total debt to our reported net debt is provided below:

| | 30 June 2022 |
|-----------------------------------|-----------------|
| Short-term borrowings | \$207.3 |
| Current portion of long-term debt | 547.3 |
| Long-term debt | 6,348.0 |
| Long-term debt – related party | 483.6 |
| Total Debt | 7,586.2 |
| Less: Cash | |
| Cash and cash items | 2,957.4 |
| Short-term investments | 357.6 |
| Subtotal | \$3,315.0 |
| Net Debt | \$4,271.2 |



Outlook

FY22 Adjusted EPS

The guidance provided below is on an adjusted continuing operations basis and is compared to adjusted historical diluted EPS attributable to Air Products. These adjusted measures exclude the impact of certain items that we believe are not representative of our underlying business performance, such as the incurrence of additional costs for cost reduction actions and impairment charges, or the recognition of gains or losses on disclosed items. It is not possible, without unreasonable efforts, to identify the timing or occurrence of these events or the potential for other transactions that may impact future GAAP EPS. Furthermore, it is not possible to identify the potential significance of these events in advance, but any of these events, if they were to occur, could have a significant effect on our future GAAP EPS. Accordingly, management is unable to reconcile, without unreasonable efforts, the Company's forecasted range of adjusted EPS on a continuing operations basis to a comparable GAAP range. The per share impact for each non-GAAP adjustment was calculated independently and may not sum to total adjusted diluted EPS due to rounding.

| Diluted EPS | | | |
|---------------|--------------------------------------------------------------|--|--|
| Q4 | Full Year | | |
| \$2.51 | \$9.12 | | |
| _ | 0.08 | | |
| _ | (0.12) | | |
| — | (0.05) | | |
| \$2.51 | \$9.02 | | |
| \$2.68-\$2.88 | \$10.20 -\$10.40 | | |
| 0.17-0.37 | 1.18-1.38 | | |
| 7%-15% | 13%-15% | | |
| | Q4 \$2.51 \$2.51 \$2.68-\$2.88 0.17-0.37 | | |

FY22 Capital Expenditures

We expect capital expenditures of over \$4.5 billion for full-year fiscal 2022. It is not possible, without unreasonable efforts, to reconcile our forecasted capital expenditures to future cash used for investing activities because we are unable to identify the timing or occurrence of our future investment activity, which is driven by our assessment of competing opportunities at the time we enter into transactions. These decisions, either individually or in the aggregate, could have a significant effect on our cash used for investing activities.



Moving forward